

HIGHLANDS AND ISLANDS ENTERPRISE

PUBLIC SERVICES REFORM (SCOTLAND) ACT 2010: STATEMENT FOR 2012/13

Under the Public Services Reform (Scotland) Act 2010 we have, along with other public bodies in Scotland, a duty to publish annual public statements relating to our expenditure in the following areas:

- Public relations
- Overseas travel
- Hospitality and entertainment
- External consultancy

In addition, the Act requires public bodies to publish details on:

- Payments with a value in excess of £25,000
- Employee/members who receive remuneration in excess of £150,000.

Furthermore, the Act requires public bodies to publish a statement of the steps it has taken during that financial year to:

- Promote and increase sustainable growth through the exercise of its functions
- Improve efficiency, effectiveness and economy in the exercise of its functions.

Our statement covering the financial year 2012/13 is set out below:

Public Services Reform (Scotland) Act 2010	
Highlands and Islands Enterprise for Financial Year 2012/13	
Activity	Spend 2012/13
Public relations	£644,702
Overseas travel	£90,191
Hospitality and entertainment	£72,895
External consultancy	£936,800
Payments with a value in excess of £25,000	See attached table
Remunerations received in excess of £150,000	Nil

Sustainable growth

HIE's purpose, 'to generate sustainable economic growth in every part of the Highlands and Islands' is derived directly from the Government Economic Strategy. Through the pursuit of our four priorities we work toward realising our vision of a Highlands and Islands that is a highly successful and competitive region in which increasing numbers of people choose to live, work, study and invest.

The release of census data has revealed that the population of this region rose by 7.3% between 2001 and 2011. This sustained growth is strong evidence of the appeal this region has as a place to live, work, study and invest. Through the creation of over 800 jobs and increasing the turnover of supported businesses by almost £90m (more than half of which came from new international sales) HIE is helping broaden the region's economic base and extending the range of markets within which its constituent businesses are trading. The takeover of Equateq by BASF and the arrival of Daktari Diagnostics demonstrate that firms with global reach have identified the Highlands and Islands as the best place for doing business.

Major infrastructure work is well underway at Inverness Campus and the largest project ever funded by HIE – upgrading the region's Broadband telecoms provision – with public sector investment of £126m is now proceeding in partnership with British Telecom. The world leading European Marine Energy Centre (EMEC) is now ten years old, employs more than 20 people and continues to come forward with new expansion plans. The Natural Retreats tourism project at John O'Groats is open for business, providing high quality accommodation in an iconic location. A new Scottish Land Fund has been established by the Scottish Government and run by HIE, which will build on the groundbreaking community asset ownership work led by HIE over the past decade. Communities with assets under their ownership include five Orkney Islands who between them are earning around £800k from the sale of wind energy to the national grid, demonstrating what can be achieved by ambitious and well led social enterprises.

The above examples illustrate the breadth of interventions HIE makes to improve prosperity and quality of life for current and future residents right across the region.

Efficiency, effectiveness and economy

HIE's Finance and Corporate Service team are constantly engaged on this always identifying opportunities do improve and lower costs whilst minimising impact on the business. In ensuring Block B (HIE's management and administration budget) remains on target, costs must be contained and inflation absorbed. In the current year savings amounting to £0.5m through co-location and £0.2m in IT, Voice and data contracts have been delivered together with the full year impact of rationalising the print services contracts. It is hoped that MS Lync may also assist in reducing travel and subsistence costs with new practises adopted. Improvement in efficiency and effectiveness can be demonstrated in that the targeted savings of £0.5m in HIE's Block B budget have been delivered whilst also absorbing inflation and cost pressures.

Efficiency, effectiveness and economy

Payment Date	Supplier	Description	Gross Value
11/04/2012	Atkins Ltd	Connected Communities	£ 62,730.47
11/04/2012	Comhairle nan Eilean Siar	Non Domestic Rates	£ 41,377.50
11/04/2012	Jacobite Cruises Ltd	Grant	£ 29,662.00
11/04/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 266,325.74
11/04/2012	Melville	ESE Scottish Pavilion	£ 94,777.20
18/04/2012	Sealladh na Beinne Moire	Grant	£ 30,956.00
20/04/2012	Centre for Health Science	Project Activities/Mainstream Activities	£ 43,382.00
20/04/2012	Comunn na Gaidhlig	Gaelic Development Services	£ 38,189.20
20/04/2012	Development Partners Ltd	Specialist Advice	£ 56,811.81
20/04/2012	Graham & Sibbald	Property Factoring Services	£ 27,666.12
20/04/2012	Hi Arts	Project Activities/Mainstream Activities	£ 44,700.00
20/04/2012	Kirkton Woodland Group	Grant	£ 42,917.02
20/04/2012	The Highland Council	Non Domestic Rates	£ 58,697.50
25/04/2012	Kier Group plc	Building and Construction Services	£ 40,437.64
25/04/2012	Sealladh na Beinne Moire	Grant	£ 91,860.00
25/04/2012	The Highland Council	Non Domestic Rates	£ 209,033.40
25/04/2012	Upland Properties Ltd	Rent	£ 153,375.00
02/05/2012	Aggregate Industries UK Ltd	Building and Construction Services	£ 40,467.12
02/05/2012	AJ Engineering	Grant	£ 61,749.00
02/05/2012	Atkins Ltd	Connected Communities	£ 51,535.79
02/05/2012	Cairngorm Brewery	Grant	£ 36,086.00
02/05/2012	Kintyre Development Co/Machrihanish	Grant	£ 115,978.00
02/05/2012	Ledingham Chalmers	Legal Services	£ 38,021.13
02/05/2012	Orbit Property Management Birmingham	Insurance	£ 25,649.43
02/05/2012	Torrance Partnership	Professional Services	£ 32,537.25
07/05/2012	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£ 100,000.00
09/05/2012	Angus Campbell	Grant	£ 27,335.00
09/05/2012	Community Energy Scotland	Project Activities/Mainstream Activities	£ 45,363.90
09/05/2012	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
09/05/2012	JOG Highlands LLP	Grant	£ 128,823.68
09/05/2012	Orbit Property Management Birmingham	Rent	£ 90,340.80
09/05/2012	PMP Genesis	Training Services	£ 27,285.00
09/05/2012	Scrabster Harbour Trust	Grant	£ 74,580.41
09/05/2012	SGN Connections Ltd	Building and Construction Services	£ 28,620.00
10/05/2012	JP Morgan Europe Commercial Card	Travel and accommodation	£ 68,119.48
15/05/2012	Atkins Ltd	Connected Communities	£ 49,374.30
15/05/2012	BT plc (BACS)	Telephone Services	£ 42,573.26
15/05/2012	Community Energy Scotland	Project Activities/Mainstream Activities	£ 34,227.97
15/05/2012	Development Partners Ltd	Specialist Advice	£ 50,394.14
15/05/2012	Hector Low	Grant	£ 44,111.00
15/05/2012	Inverlussa Shellfish Co Ltd	Grant	£ 92,000.00
15/05/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 214,627.32
15/05/2012	Morgan Sindall plc	Building and Construction Services	£ 269,496.00

Payment Date	Supplier	Description	Gross Value
15/05/2012	Scottish Enterprise	Grant	£ 25,577.00
15/05/2012	Skills Development Scotland	IT Services	£ 378,006.50
15/05/2012	Turner & Townsend	Professional Services	£ 53,131.99
18/05/2012	Mercer Ltd	Professional Services	£ 32,724.78
18/05/2012	The Edinburgh Salmon Co Ltd	Grant	£ 57,845.00
18/05/2012	Torrance Partnership	Professional Services	£ 27,502.50
23/05/2012	Kintyre Development Co/Machrihanish	Grant	£ 72,041.00
23/05/2012	Robertson Construction Northern Ltd	Building and Construction Services	£ 466,795.20
24/05/2012	Stornoway Trust	Grant	£ 94,527.00
30/05/2012	Atkins Ltd	Connected Communities	£ 53,478.42
30/05/2012	Community Energy Scotland	Project Activities/Mainstream Activities	£ 44,983.32
30/05/2012	GRAHAM & SIBBALD	Property Factoring Services	£ 112,606.91
30/05/2012	Highland Brewing Company Ltd	Grant	£ 36,483.00
30/05/2012	JOG Highlands LLP	Grant	£ 138,921.74
30/05/2012	Marsh Ltd	Insurance Services	£ 41,829.15
30/05/2012	The Moray Council	Non Domestic Rates	£ 29,999.00
30/05/2012	UHI Millennium Institute	Grant	£ 33,415.29
06/06/2012	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 116,907.00
06/06/2012	Inverlussa Shellfish Co Ltd	Grant	£ 28,958.49
06/06/2012	Kintyre Development Co/Machrihanish	Grant	£ 165,381.00
06/06/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 331,196.47
06/06/2012	Mingarry Park House	Grant	£ 25,468.00
08/06/2012	PMP Genesis	Training Services	£ 33,784.87
13/06/2012	AUDIT SCOTLAND	Audit Fees	£ 44,674.00
13/06/2012	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£ 50,000.00
13/06/2012	Glasgow School of Art	Project Activities/Mainstream Activities	£ 121,677.00
13/06/2012	Morgan Sindall plc	Building and Construction Services	£ 408,804.00
13/06/2012	Project Trust	Grant	£ 32,810.00
13/06/2012	Turner & Townsend	Professional Services	£ 50,351.47
13/06/2012	UHI Millennium Institute	Grant	£ 145,350.41
14/06/2012	JP Morgan Europe Commercial Card	Travel and accommodation	£ 60,003.35
14/06/2012	Zurich Municipal	Insurance Services	£ 430,028.34
18/06/2012	G&S Advances Only	Property Factoring Services	£ 124,019.10
18/06/2012	GRAHAM & SIBBALD	Property Factoring Services	£ 84,839.67
20/06/2012	Graham & Sibbald	Property Factoring Services	£ 68,107.15
20/06/2012	Kintyre Development Co/Machrihanish	Grant	£ 52,018.00
20/06/2012	Ledingham Chalmers	Legal Services	£ 32,301.28
20/06/2012	Mercer Ltd	Professional Services	£ 28,642.20
20/06/2012	The Edinburgh Salmon Co Ltd	Grant	£ 250,706.00
21/06/2012	Comunn na Gaidhlig	Gaelic Development Services	£ 25,056.40
21/06/2012	Robertson Construction Northern Ltd	Building and Construction Services	£ 583,731.60
21/06/2012	Strathcur Bay Moorings Association	Grant	£ 34,439.00
25/06/2012	Aquapharm Bio Discovery Ltd	Loan	£ 147,637.40
27/06/2012	JOG Highlands LLP	Grant	£ 139,192.74
27/06/2012	Kintyre Development Co/Machrihanish	Grant	£ 44,851.00
27/06/2012	Scrabster Harbour Trust	Grant	£ 492,813.25

Payment Date	Supplier	Description	Gross Value
02/07/2012	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£ 50,000.00
04/07/2012	Ernst & Young LLP	Professional Services	£ 25,740.00
11/07/2012	Atkins Ltd	Connected Communities	£ 46,620.00
11/07/2012	Graham & Sibbald	Property Factoring Services	£ 26,799.91
11/07/2012	Ledingham Chalmers	Legal Services	£ 42,851.34
11/07/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 333,841.68
11/07/2012	Morgan Sindall plc	Building and Construction Services	£ 356,478.00
11/07/2012	Nigg Skills Academy Ltd	Loan	£ 200,000.00
11/07/2012	Turner & Townsend	Professional Services	£ 65,900.18
16/07/2012	GRAHAM & SIBBALD	Property Factoring Services	£ 112,781.89
18/07/2012	Atkins Ltd	Connected Communities	£ 60,147.63
18/07/2012	Comunn na Gaidhlig	Gaelic Development Services	£ 30,788.30
18/07/2012	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
18/07/2012	Development Partners Ltd	Specialist Advice	£ 26,130.60
18/07/2012	Forsyths Ltd	Grant	£ 193,482.00
18/07/2012	Highlands and Islands Airports Ltd	Grant	£ 85,500.00
18/07/2012	North Scotland Industries Group	NSIG Core Assistance	£ 55,128.00
18/07/2012	Robertson Construction Northern Ltd	Building and Construction Services	£ 1,041,720.00
23/07/2012	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£ 50,020.00
23/07/2012	JP Morgan Europe Commercial Card	Travel and accommodation	£ 61,562.83
25/07/2012	Biomatrix Water Technology LLP	Grant	£ 31,141.00
25/07/2012	Cairngorms Outdoor Access Trust	Building and Construction Services	£ 48,000.00
25/07/2012	Centre for Health Science	Project Activities/Mainstream Activities	£ 57,586.00
25/07/2012	Glasgow School of Art	Project Activities/Mainstream Activities	£ 205,891.00
25/07/2012	Glycomar Ltd	Share Purchase	£ 49,998.00
25/07/2012	Scrabster Harbour Trust	Grant	£ 2,266,261.69
25/07/2012	Shetland Amenity Trust	Grant	£ 52,226.59
25/07/2012	Turnberry Consulting Ltd	Professional Services	£ 40,500.00
27/07/2012	Isleburn Limited	Grant	£ 105,497.23
30/07/2012	JP Morgan Europe Commercial Card	Travel and accommodation	£ 60,363.91
31/07/2012	Evanton Wood Community Company	Grant	£ 66,930.00
01/08/2012	Atkins Ltd	Connected Communities	£ 254,377.20
01/08/2012	Ernst & Young LLP	Professional Services	£ 60,591.60
01/08/2012	Graham & Sibbald	Property Factoring Services	£ 32,493.73
01/08/2012	Highlands and Islands Airports Ltd	Grant	£ 85,500.00
01/08/2012	JOG Highlands LLP	Grant	£ 119,789.08
01/08/2012	North West Marine Ltd	Grant	£ 97,000.00
01/08/2012	SAMS	Grant	£ 42,339.00
01/08/2012	Scottish Enterprise	Grant	£ 39,850.24
01/08/2012	Skills Development Scotland	IT Services	£ 328,264.80
01/08/2012	Upland Properties Ltd	Rent	£ 153,375.00
08/08/2012	Atkins Ltd	Connected Communities	£ 30,620.40
08/08/2012	Graham & Sibbald	Property Factoring Services	£ 29,358.01
08/08/2012	Hi Arts	Project Activities/Mainstream Activities	£ 44,700.00
08/08/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 251,803.03
08/08/2012	Skills Development Scotland	IT Services	£ 194,119.60

Payment Date	Supplier	Description	Gross Value
08/08/2012	The Highland Council	Non Domestic Rates	£ 28,625.00
08/08/2012	UHI Millennium Institute	Grant	£ 46,874.23
08/08/2012	William Gray Construction Ltd	Building and Construction Services	£ 25,662.30
15/08/2012	AJ Engineering	Grant	£ 30,882.00
15/08/2012	BT plc (BACS)	Telephone Services	£ 52,451.11
15/08/2012	Comunn na Gaidhlig	Gaelic Development Services	£ 46,771.34
15/08/2012	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
15/08/2012	Kier Group plc	Building and Construction Services	£ 41,423.21
15/08/2012	Orbit Property Management Birmingham	Rent	£ 90,340.80
15/08/2012	Scottish Director Development Centre	Training Services	£ 44,217.60
15/08/2012	Turner & Townsend	Professional Services	£ 65,085.70
22/08/2012	Accunostics Ltd	Grant	£ 97,356.00
22/08/2012	Atkins Ltd	Connected Communities	£ 27,865.20
22/08/2012	Caledonian Discovery Ltd	Grant	£ 27,065.00
22/08/2012	Ledingham Chalmers	Legal Services	£ 35,854.01
22/08/2012	MacLeans Bakery (Benbecula) Ltd	Grant	£ 33,362.00
22/08/2012	Morgan Sindall plc	Building and Construction Services	£ 386,460.00
22/08/2012	Morrison Construction Ltd	Building and Construction Services	£ 430,500.94
22/08/2012	Robertson Construction Northern Ltd	Building and Construction Services	£ 922,480.80
22/08/2012	Scottish Chamber of Commerce Limited	Professional Services	£ 26,526.00
22/08/2012	Stewart McNee (Dunoon) Ltd	Building and Construction Services	£ 31,743.60
29/08/2012	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
29/08/2012	G & A Barnie Group	Building and Construction Services	£ 49,175.37
29/08/2012	G&S Advances Only	Property Factoring Services	£ 254,588.35
29/08/2012	GRAHAM & SIBBALD	Property Factoring Services	£ 101,077.62
29/08/2012	Scrabster Harbour Trust	Grant	£ 376,279.95
29/08/2012	Telecom Service Centres Ltd t/a HERO	Grant	£ 29,521.00
31/08/2012	Baxters Food Group	Loan Funding	£ 1,500,000.00
31/08/2012	HTT (Manufacturing) Ltd	Grant	£ 127,000.00
31/08/2012	JP Morgan Europe Commercial Card	Travel and accommodation	£ 38,553.33
05/09/2012	Ernst & Young LLP	Professional Services	£ 27,840.00
05/09/2012	Feisean nan Gaidheal	Project Activities/Mainstream Activities	£ 28,096.45
05/09/2012	Hi Arts	Project Activities/Mainstream Activities	£ 77,000.00
05/09/2012	Turner & Townsend	Professional Services	£ 38,724.80
12/09/2012	AUDIT SCOTLAND	Audit Fees	£ 44,416.00
12/09/2012	GRAHAM & SIBBALD	Property Factoring Services	£ 184,608.49
12/09/2012	JOG Highlands LLP	Grant	£ 243,446.50
12/09/2012	Loch Laxford Shellfish Ltd	Grant	£ 37,077.44
12/09/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 299,534.58
12/09/2012	Rider Levett Bucknall	Professional Services	£ 35,400.00
12/09/2012	Robertson Construction Northern Ltd	Building and Construction Services	£ 565,287.60
13/09/2012	G&S Advances Only	Property Factoring Services	£ 352,986.40
19/09/2012	Accunostics Ltd	Grant	£ 50,493.00
19/09/2012	Atkins Ltd	Connected Communities	£ 75,758.98
19/09/2012	Development Partners Ltd	Specialist Advice	£ 38,090.19
19/09/2012	Fyne Ales Ltd	Grant	£ 39,183.00

Payment Date	Supplier	Description	Gross Value
19/09/2012	Kenny Gray t/a Grays Recycling Servi	Grant	£ 75,353.00
19/09/2012	MacLeans Bakery (Benbecula) Ltd	Grant	£ 31,447.00
19/09/2012	Morgan Sindall plc	Building and Construction Services	£ 734,730.00
19/09/2012	UHI Millennium Institute	Grant	£ 256,144.11
26/09/2012	Atkins Ltd	Connected Communities	£ 27,960.73
26/09/2012	CCA	Memberships	£ 28,069.20
26/09/2012	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
26/09/2012	Lochaline Quartz Sand Mine Ltd	Grant	£ 93,165.00
26/09/2012	Morrison Construction Ltd	Building and Construction Services	£ 421,322.27
26/09/2012	Ocean Kinetics Ltd	Grant	£ 30,004.21
26/09/2012	Scrabster Harbour Trust	Grant	£ 196,552.01
26/09/2012	Torrance Partnership	Professional Services	£ 48,050.41
27/09/2012	JP Morgan Europe Commercial Card	Travel and accommodation	£ 64,506.81
05/10/2012	Comunn na Gaidhlig	Gaelic Development Services	£ 51,251.78
05/10/2012	Highlands and Islands Airports Ltd	Grant	£ 55,000.00
05/10/2012	Ledingham Chalmers	Legal Services	£ 27,166.69
05/10/2012	PMP Genesis	Training Services	£ 26,036.21
05/10/2012	Scotland Food & Drink	Delivery of INS	£ 26,278.00
05/10/2012	Sinclair Breweries	Grant	£ 50,000.00
05/10/2012	Skills Development Scotland	IT Services	£ 328,264.80
10/10/2012	JOG Highlands LLP	Grant	£ 93,577.79
10/10/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 423,093.40
10/10/2012	Mercer Ltd	Professional Services	£ 37,859.34
10/10/2012	North Scotland Industries Group	Grant	£ 38,245.00
10/10/2012	Strathcur Bay Moorings Association	Grant	£ 33,928.56
17/10/2012	Atkins Ltd	Connected Communities	£ 27,865.20
17/10/2012	Development Partners Ltd	Specialist Advice	£ 41,709.38
17/10/2012	Morgan Sindall plc	Building and Construction Services	£ 889,086.00
17/10/2012	Morrison Construction Ltd	Building and Construction Services	£ 350,192.81
17/10/2012	Robertson Construction Northern Ltd	Building and Construction Services	£ 403,056.00
17/10/2012	Sinclair Breweries	Grant	£ 30,392.00
17/10/2012	Turner & Townsend	Professional Services	£ 34,200.38
24/10/2012	Anne Gracie & Kenneth Gunn	Grant	£ 66,250.00
24/10/2012	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
24/10/2012	Hi Arts	Project Activities/Mainstream Activities	£ 46,146.00
24/10/2012	HM Revenue & Customs	Tax Payment	£ 25,642.44
24/10/2012	Scrabster Harbour Trust	Grant	£ 657,723.35
24/10/2012	Torrance Partnership	Professional Services	£ 29,329.28
26/10/2012	G&S Advances Only	Property Factoring Services	£ 131,121.67
26/10/2012	GRAHAM & SIBBALD	Property Factoring Services	£ 37,756.40
29/10/2012	JP Morgan Europe Commercial Card	Travel and accommodation	£ 52,330.19
31/10/2012	Atkins Ltd	Connected Communities	£ 148,332.10
31/10/2012	Atmos Consulting Ltd	Professional Services	£ 28,423.36
31/10/2012	Comunn na Gaidhlig	Gaelic Development Services	£ 66,606.29
31/10/2012	Massachusetts Institute of Tech	Memberships	£ 31,966.33
31/10/2012	Orbit Property Management Birmingham	Rent	£ 90,340.80

Payment Date	Supplier	Description	Gross Value
31/10/2012	Scottish Higher Education Fund	Innovation Vouchers Scheme	£ 33,269.30
07/11/2012	Atkins Ltd	Connected Communities	£ 56,051.58
07/11/2012	CarnegieUK	Project Activities/Mainstream Activities	£ 32,559.37
07/11/2012	Centre for Health Science	Project Activities/Mainstream Activities	£ 29,672.00
07/11/2012	JOG Highlands LLP	Grant	£ 205,305.06
07/11/2012	The Highlanders Museum	Grant	£ 50,582.00
07/11/2012	Turner & Townsend	Professional Services	£ 43,184.87
07/11/2012	Upland Properties Ltd	Rent	£ 153,375.00
14/11/2012	BT plc (BACS)	Telephone services	£ 39,261.31
14/11/2012	Caledonian Discovery Ltd	Grant	£ 32,319.00
14/11/2012	Glasgow School of Art	Project Activities/Mainstream Activities	£ 287,677.00
14/11/2012	Glencoe Mountain Experience Ltd	Grant	£ 46,982.00
14/11/2012	Harris Tweed Hebrides Ltd	Grant	£ 140,400.00
14/11/2012	MORAY COLLEGE	Grant	£ 85,738.00
14/11/2012	Morgan Sindall plc	Building and Construction Services	£ 1,213,758.00
14/11/2012	Morrison Construction Ltd	Building and Construction Services	£ 537,201.01
14/11/2012	Threesixty Architecture Ltd	Professional Services	£ 27,953.00
14/11/2012	UHI Millennium Institute	Grant	£ 40,684.52
19/11/2012	G&S Advances Only	Property Factoring Services	£ 218,384.53
19/11/2012	GRAHAM & SIBBALD	Property Factoring Services	£ 155,033.22
21/11/2012	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£ 50,000.00
21/11/2012	Comhairle nan Eilean Siar	Project Activities/Mainstream Activities	£ 33,000.00
21/11/2012	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
21/11/2012	Isle of Barra Hotel	Grant	£ 32,500.00
21/11/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 400,804.70
21/11/2012	Robertson Construction Northern Ltd	Building and Construction Services	£ 179,433.60
22/11/2012	Massachusetts Institute of Tech	Training Services	£ 71,686.09
27/11/2012	JP Morgan Europe Commercial Card	Travel and accommodation	£ 64,039.22
28/11/2012	Accunostics Ltd	Grant	£ 53,304.00
28/11/2012	Atos Ltd	Grant	£ 242,946.00
28/11/2012	Feisean nan Gaidheal	Project Activities/Mainstream Activities	£ 56,743.45
28/11/2012	Mercer Ltd	Professional Services	£ 26,307.06
28/11/2012	Reid's Bakery (Thurso) Limited	Grant	£ 35,116.71
28/11/2012	Ross-shire Engineering Ltd	Grant	£ 26,250.00
28/11/2012	Scrabster Harbour Trust	Grant	£ 229,047.70
28/11/2012	Torrance Partnership	Professional Services	£ 32,875.95
04/12/2012	The Dental Plan Ltd	Grant	£ 50,000.00
05/12/2012	Atkins Ltd	Connected Communities	£ 59,960.21
05/12/2012	CalMax Construction Ltd	Building and Construction Services	£ 50,909.66
05/12/2012	Castle Stuart Golf LLP	Grant	£ 33,000.00
05/12/2012	Graham & Sibbald	Property Factoring Services	£ 26,424.74
05/12/2012	Turner & Townsend	Professional Services	£ 27,599.66
12/12/2012	Atkins Ltd	Connected Communities	£ 88,859.82
12/12/2012	Cape Wrath Experience	Grant	£ 34,641.59
12/12/2012	CoStar Group	Grant	£ 25,963.20
12/12/2012	Ledingham Chalmers	Legal Services	£ 49,600.00

Payment Date	Supplier	Description	Gross Value
12/12/2012	Mansell Construction Services Ltd	Building and Construction Services	£ 491,209.82
12/12/2012	Mercer Ltd	Pensions Levy	£ 57,971.00
12/12/2012	Morrison Construction Ltd	Building and Construction Services	£ 549,594.58
12/12/2012	Scotland Electronics (International)	Grant	£ 57,407.00
12/12/2012	Strathcur Bay Moorings Association	Grant	£ 34,130.00
19/12/2012	Atkins Ltd	Connected Communities	£ 28,436.72
19/12/2012	Community Energy Scotland	Project Activities/Mainstream Activities	£ 85,190.00
19/12/2012	Comunn na Gaidhlig	Gaelic Development Services	£ 47,667.26
19/12/2012	Development Partners Ltd	Specialist Advice	£ 38,408.18
19/12/2012	Global Energy Group	Grant	£ 668,000.00
19/12/2012	Kames Fish Farm	Grant	£ 26,612.00
19/12/2012	Loughborough University	Grant	£ 43,315.66
19/12/2012	Macrae's Travel	Travel	£ 25,291.27
19/12/2012	MORAY COLLEGE	Grant	£ 273,008.00
19/12/2012	Morgan Sindall plc	Building and Construction Services	£ 4,085,988.00
19/12/2012	Scrabster Harbour Trust	Grant	£ 60,036.24
19/12/2012	The Highlanders Museum	Grant	£ 50,107.00
19/12/2012	Torrance Partnership	Professional Services	£ 36,964.50
19/12/2012	Turnberry Consulting Ltd	Professional Services	£ 36,000.00
19/12/2012	UHI Millennium Institute	Grant	£ 100,000.00
19/12/2012	Vertex Data Science Ltd	Grant	£ 30,802.00
20/12/2012	DH Marine (Shetland) Ltd	Grant	£ 108,333.29
20/12/2012	G&S Advances Only	Property Factoring Services	£ 83,518.15
20/12/2012	I & H Brown	Building and Construction Services	£ 29,054.96
21/12/2012	Ledingham Chalmers	Legal Services	£ 48,000.00
21/12/2012	Stronachs Solicitors	Legal Services	£ 60,000.00
24/12/2012	Atkins Ltd	Connected Communities	£ 46,680.00
24/12/2012	Laurence Odie Knitwear Ltd	Grant	£ 52,045.08
07/01/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£ 57,305.86
09/01/2013	Atkins Ltd	Connected Communities	£ 43,010.40
09/01/2013	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£ 31,519.08
09/01/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
09/01/2013	Hebridean Connections Ltd	Grant	£ 45,000.00
09/01/2013	Institute of Directors	Training Services	£ 38,980.80
09/01/2013	Mansell Construction Services Ltd	Building and Construction Services	£ 230,028.19
09/01/2013	Mercer Ltd	Professional Services	£ 54,630.91
09/01/2013	Robertson Construction Northern Ltd	Building and Construction Services	£ 183,774.00
16/01/2013	AUDIT SCOTLAND	Audit Fees	£ 42,460.00
16/01/2013	CalMax Construction Ltd	Building and Construction Services	£ 60,453.08
16/01/2013	Development Partners Ltd	Specialist Advice	£ 40,105.33
16/01/2013	Fairhurst	Professional Services	£ 55,404.00
16/01/2013	I & H Brown	Building and Construction Services	£ 107,223.60
16/01/2013	Lochaline Quartz Sand Mine Ltd	Grant	£ 42,251.00
16/01/2013	Morrison Construction Ltd	Building and Construction Services	£ 401,047.90
16/01/2013	Telecom Service Centres Ltd t/a HERO	Grant	£ 54,804.00
16/01/2013	Torrance Partnership	Professional Services	£ 30,046.71

Payment Date	Supplier	Description	Gross Value
23/01/2013	Gordon Diesel Services Ltd	Grant	£ 29,120.00
23/01/2013	Kinloch Lodge Hotel	Grant	£ 33,555.00
23/01/2013	Orbit Property Management Birmingham	Rent	£ 90,340.80
23/01/2013	Turnberry Consulting Ltd	Professional Services	£ 36,000.00
28/01/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£ 39,523.60
30/01/2013	Atkins Ltd	Connected Communities	£ 173,100.19
30/01/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
30/01/2013	Kilchoman Distillery Co Ltd	Grant	£ 42,620.00
30/01/2013	Kinloch Lodge Hotel	Grant	£ 34,163.00
30/01/2013	Tiree Community Business Ltd	Grant	£ 48,224.02
30/01/2013	Turner & Townsend	Professional Services	£ 50,597.96
01/02/2013	GRAHAM & SIBBALD	Property Factoring Services	£ 112,455.36
06/02/2013	Ashley Ann Ltd	Grant	£ 120,000.00
06/02/2013	Atkins Ltd	Connected Communities	£ 26,901.00
06/02/2013	Institute of Directors	Training Services	£ 61,714.80
06/02/2013	JOG Highlands LLP	Grant	£ 47,943.27
06/02/2013	Mansell Construction Services Ltd	Building and Construction Services	£ 196,419.34
06/02/2013	Morrison Construction Ltd	Building and Construction Services	£ 453,910.37
06/02/2013	PMP Genesis	Training Services	£ 37,240.09
06/02/2013	Raasay Outdoor Centre Ltd	Loan Funding	£ 98,000.00
06/02/2013	The Scottish Government	Project Activities/Mainstream Activities	£ 100,000.00
06/02/2013	Upland Properties Ltd	Rent	£ 153,375.00
06/02/2013	Whiteshore Cockles	Grant	£ 52,353.00
07/02/2013	Hi Arts	Project Activities/Mainstream Activities	£ 45,304.80
07/02/2013	The Highlanders Museum	Grant	£ 30,613.00
13/02/2013	Atkins Ltd	Connected Communities	£ 30,096.79
13/02/2013	BT plc (BACS)	Telephone Services	£ 37,965.21
13/02/2013	Buckie Shipyard Ltd	Loan Funding	£ 85,257.00
13/02/2013	Buckie Shipyard Ltd	Loan Funding	£ 475,000.00
13/02/2013	Development Partners Ltd	Specialist Advice	£ 27,542.40
13/02/2013	I & H Brown	Building and Construction Services	£ 409,908.65
13/02/2013	Kinloch Lodge Hotel	Grant	£ 76,494.00
13/02/2013	MORAY COLLEGE	Grant	£ 42,432.00
13/02/2013	Morgan Sindall plc	Building and Construction Services	£ 860,358.00
13/02/2013	Objective Corporation (UK) Ltd	Software Licence Fee	£ 60,000.00
13/02/2013	R J McLeod Ltd	Building and Construction Services	£ 171,593.39
13/02/2013	Raasay Outdoor Centre Ltd	Grant	£ 59,000.00
18/02/2013	Massachusetts Institute of Tech	Training Services	£ 39,202.82
21/02/2013	Accunostics Ltd	Grant	£ 101,840.00
21/02/2013	Colintraive and Glendaruel Development	Grant	£ 50,000.00
21/02/2013	Feisean nan Gaidheal	Project Activities/Mainstream Activities	£ 45,565.06
21/02/2013	Highlands and Islands Airports Ltd	Grant	£ 44,666.68
21/02/2013	J & D Cowper Ltd	Grant	£ 26,959.00
21/02/2013	Ledingham Chalmers	Legal Services	£ 31,751.13
21/02/2013	Macleod Construction Ltd	Building and Construction Services	£ 48,412.00
21/02/2013	Mercer Ltd	Professional Services	£ 25,555.10

Payment Date	Supplier	Description	Gross Value
21/02/2013	Shetland Arts Development Agency	Grant	£ 93,520.63
21/02/2013	Skills Development Scotland	IT Services	£ 358,389.60
21/02/2013	Torrance Partnership	Professional Services	£ 42,866.58
27/02/2013	CarnegieUK	Project Activities/Mainstream Activities	£ 39,203.37
27/02/2013	Digital Health Consultants Ltd	Grant	£ 300,000.00
27/02/2013	G&S Advances Only	Property Factoring Services	£ 55,710.09
27/02/2013	GRAHAM & SIBBALD	Property Factoring Services	£ 99,267.54
27/02/2013	John Gordon & Son Ltd	Grant	£ 45,000.00
27/02/2013	Raasay Outdoor Centre Ltd	Grant	£ 79,000.00
27/02/2013	Scrabster Harbour Trust	Grant	£ 83,738.45
27/02/2013	The Outdoor Capital Of The UK Ltd	Grant	£ 45,300.00
27/02/2013	UHI Millennium Institute	Grant	£ 25,680.80
27/02/2013	Ullapool Harbour Trust	Grant	£ 52,929.00
28/02/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£ 51,472.65
06/03/2013	Edinburgh Research & Innovation	Project Activities/Mainstream Activities	£ 40,000.00
06/03/2013	Raasay Outdoor Centre Ltd	Grant	£ 37,591.00
06/03/2013	Scottish Chamber of Commerce Limited	Training Services	£ 37,710.03
06/03/2013	Sealladh na Beinne Moire	Grant	£ 54,563.00
06/03/2013	Ullapool Harbour Trust	Grant	£ 58,791.00
13/03/2013	Accunostics Ltd	Grant	£ 87,789.00
13/03/2013	Atkins Ltd	Connected Communities	£ 28,398.22
13/03/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
13/03/2013	Development Partners Ltd	Specialist Advice	£ 31,620.00
13/03/2013	Forsyths Ltd	Grant	£ 56,645.00
13/03/2013	Global Energy Group	Grant	£ 465,011.00
13/03/2013	I & H Brown	Building and Construction Services	£ 247,716.47
13/03/2013	Kinloch Lodge Hotel	Grant	£ 33,799.00
13/03/2013	Kishorn Port Ltd	Grant	£ 35,855.00
13/03/2013	Mansell Construction Services Ltd	Building and Construction Services	£ 225,367.55
13/03/2013	Mercer Ltd	Professional Services	£ 26,695.43
13/03/2013	Morgan Sindall plc	Building and Construction Services	£ 649,458.00
13/03/2013	Morrison Construction Ltd	Building and Construction Services	£ 271,563.02
13/03/2013	Otter Ferry Pier Association	Grant	£ 32,116.00
13/03/2013	Peel Ports Ltd	Professional Services	£ 38,167.00
13/03/2013	Torrance Partnership	Professional Services	£ 33,429.61
13/03/2013	Turner & Townsend	Professional Services	£ 50,318.97
13/03/2013	UHI Millennium Institute	Grant	£ 267,588.18
20/03/2013	Development Partners Ltd	Specialist Advice	£ 54,570.97
20/03/2013	Fairhurst	Professional Services	£ 32,149.20
20/03/2013	Feisean nan Gaidheal	Project Activities/Mainstream Activities	£ 31,114.46
20/03/2013	Ferguson Transport (Spean Bridge) Lt	Grant	£ 25,875.00
20/03/2013	I & H Brown	Building and Construction Services	£ 204,086.00
20/03/2013	Macleod Construction Ltd	Building and Construction Services	£ 25,847.00
20/03/2013	Mansell Construction Services Ltd	Building and Construction Services	£ 201,311.39
20/03/2013	Morgan Sindall plc	Building and Construction Services	£ 594,852.00
20/03/2013	Morrison Construction Ltd	Building and Construction Services	£ 375,232.37

Payment Date	Supplier	Description	Gross Value
20/03/2013	Orkney Fishermen's Society	Grant	£ 36,526.00
20/03/2013	R J McLeod Ltd	Building and Construction Services	£ 909,559.07
20/03/2013	Robertson Construction Northern Ltd	Building and Construction Services	£ 30,770.40
20/03/2013	Scottish Water Business Stream	Water Services	£ 44,960.84
20/03/2013	Threesixty Architecture Ltd	Professional Services	£ 25,586.00
20/03/2013	Torrance Partnership	Professional Services	£ 28,873.19
20/03/2013	Ullapool Harbour Trust	Grant	£ 76,974.00
22/03/2013	Isle of Jura Development Trust	Land Purchase	£ 40,000.00
25/03/2013	GRAHAM & SIBBALD	Property Factoring Services	£ 72,401.34
25/03/2013	Highland Opportunity Ltd	Project Activities/Mainstream Activities	£ 45,776.41
25/03/2013	Kinloch Lodge Hotel	Grant	£ 30,818.00
25/03/2013	Scottish Water Business Stream	Water Services	£ 248,000.00
26/03/2013	Argyll College UHI Ltd	Training Services	£ 29,840.00
26/03/2013	CCA	Professional Services	£ 34,800.00
26/03/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£ 38,969.00
26/03/2013	Harper MacLeod	Legal Services	£ 31,039.37
26/03/2013	Heriot-Watt Trading Ltd	Professional Services	£ 29,937.60
26/03/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£ 61,587.77
26/03/2013	Turnberry Consulting Ltd	Professional Services	£ 36,000.00
27/03/2013	G&S Advances Only	Property Factoring Services	£ 322,789.98