

HIGHLANDS AND ISLANDS ENTERPRISE

PUBLIC SERVICES REFORM (SCOTLAND) ACT 2010: STATEMENT FOR 2013/14

Under the Public Services Reform (Scotland) Act 2010 we have, along with other public bodies in Scotland, a duty to publish annual public statements relating to our expenditure in the following areas:

- Public relations
- Overseas travel
- Hospitality and entertainment
- External consultancy

In addition, the Act requires public bodies to publish details on:

- Payments with a value in excess of £25,000
- Employee/members who receive remuneration in excess of £150,000.

Furthermore, the Act requires public bodies to publish a statement of the steps it has taken during that financial year to:

- Promote and increase sustainable growth through the exercise of its functions
- Improve efficiency, effectiveness and economy in the exercise of its functions.

Our statement covering the financial year 2013/14 is set out below:

Public Services Reform (Scotland) Act 2010	
Highlands and Islands Enterprise for Financial Year 2013/14	
Activity	Spend 2013/14
Public relations	To follow
Overseas travel	£91,588
Hospitality and entertainment	£60,239
External consultancy	£1,116,940
Payments with a value in excess of £25,000	See attached table
Remunerations received in excess of £150,000	Nil

Sustainable growth

HIE's purpose, 'to generate sustainable economic growth in every part of the Highlands and Islands' is derived directly from the Government Economic Strategy. Through the pursuit of our four priorities we work toward realising our vision of a Highlands and Islands that is a highly successful and competitive region in which increasing numbers of people choose to live, work, study and invest.

Full details of HIE activities can be found in our annual report <http://www.hie.co.uk/about-hie/policies-and-publications/annual-reports.html>.

Efficiency, effectiveness and economy

HIE's Finance and Corporate Service Team are constantly engaged in identifying opportunities to increase efficiency and lower costs whilst minimising impact on the business and improving service quality. In ensuring Block B (HIE's management and administration budget) remains on target, costs must be contained and inflation absorbed. In the year (2013/14) savings amounting to £0.2m through a reduction in administration costs; including audit fees and telecommunications charges augmented by further reductions realised from rationalising the print services contracts. In addition, savings were also delivered through the IT Services contract together with continued reduction in property costs associated with co-location with other public service organisations. The co-location savings will be further increased in 2014/15 as the relocation plans for Cowan House in Inverness are implemented.

It is hoped that recent MS Lync developments may also assist in reducing travel and subsistence costs with new practises adopted. Improvement in efficiency and effectiveness can be demonstrated in that the targeted savings of £0.2m in HIE's Block B budget for 2013/14 have been delivered whilst also absorbing inflation and cost pressures.

Payments with a value in excess of £25,000

Payment Date	Company Name	Description	Value of pmnt
10/04/2013	Comunn na Gaidhlig	Gaelic Development Services	£32,520.00
10/04/2013	Marsh Ltd	Insurance Premiums	£46,777.13
10/04/2013	Institute of Directors	Training Services	£32,877.60
10/04/2013	Turner & Townsend	Professional Services	£57,959.30
10/04/2013	Port of Ardersier Ltd	Grant	£170,790.31
12/04/2013	Boart Longyear (Holdings) Ltd	Professional Services	£70,555.80
12/04/2013	Comhairle nan Eilean Siar	Rates	£42,534.00
12/04/2013	Atkins Ltd	Connected Communities	£35,748.87
12/04/2013	Harper MacLeod	Legal Fees	£36,794.99
12/04/2013	I & H Brown	Building and Construction Services	£50,594.58
19/04/2013	The Highland Council	Rates	£289,034.80
19/04/2013	Development Partners Ltd	Specialist Advice	£34,482.12
19/04/2013	Atkins Ltd	Connected Communities	£38,213.00
19/04/2013	Orbit Property Management Birmingham	Buildings Insurance	£30,410.44
19/04/2013	Ferguson Shipping (Kishorn Port) Ltd	Grant	£117,181.00
19/04/2013	Otter Ferry Pier Association	Grant	£39,806.00
19/04/2013	Kier Group plc	Building and Construction Services	£70,799.00
23/04/2013	BT plc (BACS)	Project Activities/Mainstream Activities	£20,000,000.00
24/04/2013	Mercer Ltd	Professional Fees	£51,548.53
24/04/2013	Orbit Property Management Birmingham	Rent	£67,580.10
24/04/2013	The Dental Plan Ltd	IT Services	£50,000.00
24/04/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
29/04/2013	Raasay Outdoor Centre Ltd	Loan	£50,000.00
01/05/2013	Orbit Property Management Birmingham	Rent	£37,817.50
01/05/2013	Upland Properties Ltd	Rent	£178,937.50
01/05/2013	Morgan Sindall plc	Building and Construction Services	£1,272,544.00
01/05/2013	Port of Ardersier Ltd	Consenting	£53,830.00
02/05/2013	Pipeline Cleaning Solutions Ltd	Cleaning	£30,000.00
08/05/2013	PMP Genesis	Training Services	£37,634.50
08/05/2013	WH Partnership Ltd	Building and Construction Services	£155,709.40
10/05/2013	Graham & Sibbald	Property Factoring Services	£43,014.22
10/05/2013	The Moray Council	Non Domestic Rates	£30,850.50
10/05/2013	Turner & Townsend	Professional Services	£40,567.68
10/05/2013	Morrison Construction Ltd	Building and Construction Services	£672,390.06
15/05/2013	Ledingham Chalmers	Legal Fees	£34,712.17
15/05/2013	Mercer Ltd	Professional Services	£63,232.56
15/05/2013	R J McLeod Ltd	Building and Construction Services	£222,398.95
15/05/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
15/05/2013	Ullapool Harbour Trust	Grant	£30,702.00
15/05/2013	Mansell Construction Services Ltd	Building and Construction Services	£303,819.53
15/05/2013	AUDIT SCOTLAND	Audit Fees	£42,974.00
22/05/2013	Institute of Directors	Training Services	£84,884.80
22/05/2013	Torrance Partnership	Professional Services	£52,082.11

Payment Date	Company Name	Description	Value of pmnt
22/05/2013	Morgan Sindall plc	Building and Construction Services	£562,457.00
22/05/2013	I & H Brown	Building and Construction Services	£291,437.52
22/05/2013	McGowan Outdoor Access Ltd	Building and Construction Services	£36,400.00
24/05/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£63,005.23
24/05/2013	Comunn na Gaidhlig	Gaelic Development Services	£33,034.96
24/05/2013	MORAY COLLEGE	Grant	£168,209.00
24/05/2013	Scottish Enterprise	Project Activities/Mainstream Activities	£33,567.28
27/05/2013	Accunostics Ltd	Grant	£140,244.00
29/05/2013	Kirker Europe Ltd	Grant	£65,000.00
05/06/2013	Ernst & Young LLP	Professional Services	£128,486.40
05/06/2013	Morrison Construction Ltd	Building and Construction Services	£244,923.08
05/06/2013	Robertson Construction Northern Ltd	Building and Construction Services	£35,803.60
05/06/2013	Turner & Townsend	Professional Services	£29,778.91
05/06/2013	Zurich Municipal	Insurance Premiums	£431,653.68
05/06/2013	JOG Highlands LLP	Grant	£63,632.01
05/06/2013	Port of Ardersier Ltd	Grant	£47,388.89
05/06/2013	WH Partnership Ltd	Building and Construction Services	£38,196.20
12/06/2013	Ledingham Chalmers	Legal Costs	£38,792.40
19/06/2013	Comunn na Gaidhlig	Gaelic Development Services	£36,183.56
19/06/2013	Development Partners Ltd	Specialist Advice	£70,472.51
19/06/2013	The Scottish Government	Project Activities/Mainstream Activities	£50,000.00
20/06/2013	Morgan Sindall plc	Building and Construction Services	£633,878.00
25/06/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£62,728.48
26/06/2013	MORAY COLLEGE	Grant	£119,538.00
26/06/2013	Institute of Directors	Training Services	£41,967.80
26/06/2013	The Outdoor Capital Of The UK Ltd	Grant	£45,300
26/06/2013	Atkins Ltd	Connected Communities	£61,498.15
26/06/2013	Mercer Ltd	Professional Fees	£56,112.41
26/06/2013	Torrance Partnership	Professional Services	£36,452.19
26/06/2013	CarnegieUK	Project Activities/Mainstream Activities	£26,455.49
26/06/2013	I & H Brown	Building and Construction Services	£513,143.76
26/06/2013	Loughborough University	Grant	£36,527.01
27/06/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£77,004.45
03/07/2013	Development Partners Ltd	Specialist Advice	£43,944.82
03/07/2013	Reid's Bakery (Thurso) Limited	Grant	£85,000.00
03/07/2013	The Thurso Cinema Ltd	Grant	£39,220.00
03/07/2013	Port of Ardersier Ltd	Grant	£142,992.00
10/07/2013	UHI Millennium Institute	Grant	£57,714.72
10/07/2013	Shetland Amenity Trust	Grant	£34,780.05
10/07/2013	Comunn na Gaidhlig	Gaelic Development Services	£34,392.89
10/07/2013	Turnberry Consulting Ltd	Specialist Advice	£42,000.00
10/07/2013	Mercer Ltd	Professional Services	£55,121.69
17/07/2013	Development Partners Ltd	Specialist Advice	£30,612.97
17/07/2013	Morrison Construction Ltd	Building and Construction Services	£540,624.70
17/07/2013	Atkins Ltd	Connected Communities	£38,213.00
17/07/2013	Community Energy Scotland	Project Activities/Mainstream Activities	£39,736.00

Payment Date	Company Name	Description	Value of pmnt
17/07/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
17/07/2013	Kishorn Port Ltd	Grant	£26,086.00
17/07/2013	JOG Highlands LLP	Grant	£69,105.71
17/07/2013	I & H Brown	Building and Construction Services	£68,770.05
25/07/2013	Feisean nan Gaidheal	Grant	£29,023.17
25/07/2013	North Scotland Industries Group	Grant	£59,697.00
25/07/2013	Turner & Townsend	Professional Services	£87,548.41
25/07/2013	Skills Development Scotland	IT Support	£374,088.40
25/07/2013	The Dental Plan Ltd	Grant	£52,000.00
25/07/2013	Isle of Harris Distillers Ltd	Grant	£36,807.00
25/07/2013	Ullapool Harbour Trust	Grant	£32,898.00
25/07/2013	Morgan Sindall plc	Building and Construction Services	£474,278.00
25/07/2013	Accunostics Ltd	Grant	£85,035.00
30/07/2013	Wind Towers Ltd	Loan	£398,000.00
31/07/2013	MORAY COLLEGE	Grant	£90,897.00
31/07/2013	Ernst & Young LLP	Professional Services	£109,474.40
31/07/2013	Orbit Property Management Birmingham	Rent	£105,397.60
31/07/2013	JOG Highlands LLP	Grant	£62,222.41
05/08/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£68,852.11
07/08/2013	Graham & Sibbald	Property Factoring Services	£29,388.82
07/08/2013	Morrison Construction Ltd	Building and Construction Services	£581,053.33
07/08/2013	Turner & Townsend	Professional Services	£53,808.15
07/08/2013	R J McLeod Ltd	Building and Construction Services	£657,898.19
07/08/2013	WH Partnership Ltd	Building and Construction Services	£148,274.00
07/08/2013	Struay Pictures Ltd	Grant	£100,000.00
09/08/2013	Pipeline Cleaning Solutions Ltd	Grant	£30,000.00
09/08/2013	G&S Advances Only	Property Factoring Services	£169,512.25
14/08/2013	UHI Millennium Institute	Grant	£27,635.32
14/08/2013	Comunn na Gaidhlig	Gaelic Development Services	£45,672.54
14/08/2013	Development Partners Ltd	Specialist Advice	£34,334.79
14/08/2013	BT plc (BACS)	Telephone Services	£37,152.25
14/08/2013	Atkins Ltd	Professional Services	£38,213.00
14/08/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
14/08/2013	Morgan Sindall plc	Building and Construction Services	£738,948.00
14/08/2013	Sealladh na Beinne Moire	Grant	£213,247.00
21/08/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£45,149.96
21/08/2013	Ernst & Young LLP	Professional Services	£34,109.60
21/08/2013	Scotland Electronics (International)	Grant	£48,296.00
21/08/2013	Mercer Ltd	Professional Services	£71,043.70
21/08/2013	Upland Properties Ltd	Rent	£181,543.25
21/08/2013	Accunostics Ltd	Grant	£109,956.00
28/08/2013	Objective Corporation (UK) Ltd	Professional Services	£34,256.60
28/08/2013	Sitekit Applications Ltd	Grant	£300,000.00
04/09/2013	Gearrannan Village Ltd	Grant	£33,668.00
04/09/2013	Turner & Townsend	Professional Services	£58,517.68

Payment Date	Company Name	Description	Value of pmnt
04/09/2013	I & H Brown	Building and Construction Services	£30,266.23
04/09/2013	Digital Health Consultants Ltd	Grant	£200,000.00
04/09/2013	WH Partnership Ltd	Building and Construction Services	£135,039.80
04/09/2013	EDF Energy	Electricity Costs	£30,802.15
11/09/2013	MORAY COLLEGE	Grant	£199,356.00
11/09/2013	Auchrannie Leisure Ltd	Grant	£57,666.00
11/09/2013	Development Partners Ltd	Specialist Advice	£41,296.55
11/09/2013	Ledingham Chalmers	Legal Costs	£33,885.68
11/09/2013	Scottish Enterprise	Project Activities/Mainstream Activities	£74,600.00
11/09/2013	Sealladh na Beinne Moire	Grant	£192,117.00
11/09/2013	Morrison Construction Ltd	Building and Construction Services	£356,490.68
11/09/2013	Atkins Ltd	Connected Communities	£58,643.48
11/09/2013	TC Young Solicitors	Loan	£92,500.00
11/09/2013	Morgan Sindall plc	Building and Construction Services	£608,209.00
11/09/2013	Qualter Hall & Co Ltd	Building and Construction Services	£137,977.00
11/09/2013	Port of Ardersier Ltd	Grant	£111,003.00
11/09/2013	Renewable Parts Ltd	Grant	£100,000.00
16/09/2013	G&S Advances Only	Property Factoring Services	£338,590.57
18/09/2013	Comunn na Gaidhlig	Gaelic Development Services	£56,104.10
18/09/2013	Ernst & Young LLP	Professional Services	£30,751.00
18/09/2013	Kishorn Port Ltd	Grant	£31,166.00
18/09/2013	Knockando Woolmill Company	Grant	£63,000.00
18/09/2013	AUDIT SCOTLAND	Audit Fees	£42,716.00
20/09/2013	Accunostics Ltd	Grant	£600,000.00
24/09/2013	G&S Advances Only	Property Factoring Services	£105,437.62
25/09/2013	G&S Advances Only	Property Factoring Services	£109,297.16
25/09/2013	Mercer Ltd	Professional Services	£63,208.81
25/09/2013	Torrance Partnership	Professional Services	£61,755.49
25/09/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
25/09/2013	WH Partnership Ltd	Building and Construction Services	£205,362.00
25/09/2013	Fish Vet Group	Grant	£46,565.00
25/09/2013	PA Consulting Service Ltd	Specialist Advice	£94,243.80
26/09/2013	G&S Advances Only	Property Factoring Services	£239,985.12
30/09/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£69,431.34
03/10/2013	Atkins Ltd	Connected Communities	£63,318.50
03/10/2013	Turner & Townsend	Professional Services	£57,300.01
03/10/2013	Flexible Technology Ltd	Grant	£50,000.00
03/10/2013	Telecom Service Centres Ltd t/a HERO	Grant	£50,684.00
07/10/2013	Mercer Ltd	Professional Services	£52,361.00
09/10/2013	UHI Millennium Institute	Grant	£121,297.70
09/10/2013	Sealladh na Beinne Moire	Grant	£107,877.00
09/10/2013	Morrison Construction Ltd	Building and Construction Services	£425,243.00
09/10/2013	Mansell Construction Services Ltd	Building and Construction Services	£58,909.60
09/10/2013	Morgan Sindall plc	Building and Construction Services	£462,840.00
09/10/2013	PA Consulting Service Ltd	Professional Services	£66,920.00
16/10/2013	Mercer Ltd	Professional Services	£42,146.40

Payment Date	Company Name	Description	Value of pmnt
16/10/2013	Skills Development Scotland	IT Services	£122,415.30
23/10/2013	G&S Advances Only	Property Factoring Services	£323,708.57
23/10/2013	Turnberry Consulting Ltd	Professional Services	£69,356.00
23/10/2013	Torrance Partnership	Professional Services	£36,065.31
23/10/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
23/10/2013	JOG Highlands LLP	Grant	£53,186.68
23/10/2013	Ironside Farrar	Professional Services	£30,800.00
23/10/2013	Walkers Shortbread Ltd	Grant	£390,525.00
30/10/2013	Comunn na Gaidhlig	Gaelic Development Services	£39,892.26
30/10/2013	Glencoe Mountain Ltd	Grant	£82,307.00
30/10/2013	Accunostics Ltd	Grant	£163,730.00
31/10/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£66,666.86
06/11/2013	Feisean nan Gaidheal	Grant	£58,695.37
06/11/2013	Morrison Construction Ltd	Building and Construction Services	£59,701.31
06/11/2013	Atkins Ltd	Connected Communities	£60,739.63
06/11/2013	Scottish Chamber of Commerce Limited	Grant	£40,000.00
06/11/2013	Global Energy Group	Grant	£446,257.00
07/11/2013	Mercer Ltd	Professional Services	£46,385.64
08/11/2013	Shetland Arts Development Agency	Grant	£200,000.00
13/11/2013	Institute of Directors	Training Services	£82,630.80
13/11/2013	Sealladh na Beinne Moire	Grant	£150,386.00
13/11/2013	Scotland Electronics (International)	Grant	£57,680.00
13/11/2013	The Scottish Government	Project Activities/Mainstream Activities	£50,000.00
13/11/2013	Mercer Ltd	Professional Services	£38,201.24
13/11/2013	Orbit Property Management Birmingham	Rent	£105,397.60
13/11/2013	Turner & Townsend	Professional Services	£53,008.44
13/11/2013	Upland Properties Ltd	Rent	£194,285.71
13/11/2013	Glencoe & Glen Etive Community Co	Grant	£103,099.00
13/11/2013	Qualter Hall & Co Ltd	Project Activities/Mainstream Activities	£41,841.10
13/11/2013	Port of Ardersier Ltd	Grant	£48,996.00
13/11/2013	WH Partnership Ltd	Building and Construction Services	£88,553.92
13/11/2013	FMS Fire & Security Ltd	Building and Construction Services	£49,000.24
13/11/2013	Morton Manufacturing Ltd	Grant	£39,100.00
15/11/2013	Red Rock Automation Ltd	Building and Construction Services	£542,657.88
20/11/2013	UHI Millennium Institute	Grant	£28,137.50
20/11/2013	Bute Fabrics Ltd	Grant	£20,000.00
20/11/2013	BT plc (BACS)	Telephone Services	£32,357.90
20/11/2013	Morrison Construction Ltd	Building and Construction Services	£662,222.23
20/11/2013	Highlands and Islands Airports Ltd	Grant	£44,666.60
20/11/2013	Morgan Sindall plc	Building and Construction Services	£842,555.00
25/11/2013	Ionad Forbatha Gno Teo t/a Westbic	Project Activities / Mainstream Activities	£31,946.67
27/11/2013	PA Consulting Service Ltd	Specialist Advice	£6,713.09
27/11/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
28/11/2013	JP Morgan Europe Commercial Card	Travel and accommodation	£74,849.29
29/11/2013	G&S Advances Only	Property Factoring Services	£120,816.03
04/12/2013	MIT	Project Activities/Mainstream Activities	£73,762.86

Payment Date	Company Name	Description	Value of pmnt
04/12/2013	Underwater Centre (Fort William) Ltd	Grant	£200,065.00
04/12/2013	Torrance Partnership	Professional Services	£36,430.30
04/12/2013	Capita Group Plc	Grant	£245,085.00
10/12/2013	Cairngorm Mountain Ltd	Grant	£100,000.00
11/12/2013	Atkins Ltd	Connected Communities	£39,705.49
11/12/2013	Turner & Townsend	Building and Construction Services	£62,877.78
11/12/2013	Henshelwoods Fine Foods	Grant	£30,000.00
11/12/2013	Glencoe & Glen Etive Community Co	Grant	£99,787.00
11/12/2013	Accunostics Ltd	Loan	£431,706.00
11/12/2013	FMS Fire & Security Ltd	Building and Construction Services	£125,217.97
12/12/2013	G&S Advances Only	Property Factoring Services	£560,188.04
12/12/2013	Atkins Ltd	Connected Communities	£387,596.49
12/12/2013	VE Marine Ltd	Grant	£28,000.00
12/12/2013	PA Consulting Service Ltd	Specialist Advice	£36,140.30
12/12/2013	Inside Biometrics Ltd	Grant	£42,631.00
17/12/2013	Ledingham Chalmers	Investment	£174,996.00
18/12/2013	Stornoway Port Authority / Pier & Ha	Grant	£37,126.00
18/12/2013	Shetland Amenity Trust	Grant	£63,339.04
18/12/2013	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£100,000.00
18/12/2013	Scottish Enterprise	Project Activities/Mainstream Activities	£40,545.87
18/12/2013	Morrison Construction Ltd	Building and Construction Services	£321,986.29
18/12/2013	Atkins Ltd	Connected Communities	£259,708.50
18/12/2013	R J McLeod Ltd	Building and Construction Services	£83,651.98
18/12/2013	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
18/12/2013	Morgan Sindall plc	Building and Construction Services	£407,911.00
18/12/2013	Qualter Hall & Co Ltd	Building and Construction Services	£61,700.24
18/12/2013	DC Research	Professional Services	£37,489.20
18/12/2013	PA Consulting Service Ltd	Specialist Advice	£42,799.02
18/12/2013	Morton Manufacturing Ltd	Grant	£215,180.00
18/12/2013	Locheilnet CIC	Grant	£26,516.00
20/12/2013	Sealladh na Beinne Moire	Grant	£215,180.00
20/12/2013	Morrison Construction Ltd	Building and Construction Services	£35,790.67
20/12/2013	Torrance Partnership	Professional Services	£56,361.96
08/01/2014	Comhairle nan Eilean Siar	Grant	£58,189.00
08/01/2014	Graham & Sibbald	Property Factoring Services	£39,911.55
08/01/2014	Macrae's Travel	Travel and accommodation	£31,609.38
08/01/2014	Burness	Professional Services	£35,734.91
08/01/2014	Blueshell Mussels Ltd	Grant	£149,710.81
08/01/2014	Calder Engineering Ltd	Grant	£30,876.59
08/01/2014	Mackellar Sub-Sea Ltd	Grant	£43,000.00
08/01/2014	Glencoe & Glen Etive Community Co	Grant	£50,817.00
08/01/2014	AUDIT SCOTLAND	Audit Fees	£42,460.00
10/01/2014	JP Morgan Europe Commercial Card	Travel and accommodation	£81,706.76
15/01/2014	UHI Millennium Institute	Grant	£100,151.20
15/01/2014	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£161,963.02
15/01/2014	Atkins Ltd	Connected Communities	£38,333.40

Payment Date	Company Name	Description	Value of pmnt
15/01/2014	Turner & Townsend	Building and Construction Services	£41,183.70
15/01/2014	SGL Carbon Fibers Ltd	Grant	£270,663.00
15/01/2014	Inverlussa Shellfish Co Ltd	Grant	£54,841.00
15/01/2014	PA Consulting Service Ltd	Specialist Advice	£40,428.50
16/01/2014	Sealladh na Beinne Moire	Grant	£245,612.00
20/01/2014	G&S Advances Only	Property Factoring Services	£240,392.75
22/01/2014	UHI Millennium Institute	Grant	£50,281.53
22/01/2014	The Highland Council	Project Activities/Mainstream Activities	£30,000.00
22/01/2014	Orkney Fishermen's Society	Grant	£30,584.00
22/01/2014	MORAY COLLEGE	Grant	£160,222.00
22/01/2014	The European Marine Energy Centre Lt	Grant	£69,533.00
23/01/2014	Morrison Construction Ltd	Building and Construction Services	£549,776.97
23/01/2014	Mercer Ltd	Professional Services	£30,307.06
23/01/2014	Skills Development Scotland	IT Services	£374,088.40
29/01/2014	e-skills uk	IT Services	£39,410.00
29/01/2014	Institute of Directors	Training Services	£113,822.22
29/01/2014	Sealladh na Beinne Moire	Grant	£261,358.00
29/01/2014	Torrance Partnership	Professional Services	£39,784.94
29/01/2014	Citizens Online	Project Activities/Mainstream Activities	£37,500.00
29/01/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
29/01/2014	PA Consulting Service Ltd	Specialist Advice	£34,959.13
31/01/2014	JP Morgan Europe Commercial Card	Travel and accommodation	£49,491.92
31/01/2014	Skills Development Scotland	IT Services	£159,785.99
31/01/2014	Community Energy Scotland	Grant	£26,000.58
31/01/2014	Fyne Ales Ltd	Grant	£41,126.00
05/02/2014	Accunostics Ltd	Grant	£300,000.00
06/02/2014	Comhairle nan Eilean Siar	Grant	£60,000.00
06/02/2014	e-skills uk	IT Services	£77,000.00
06/02/2014	Scottish Enterprise	Project Activities/Mainstream Activities	£52,462.28
06/02/2014	Feisean nan Gaidheal	Grant	£43,477.12
06/02/2014	Turnberry Consulting Ltd	Specialist Advice	£60,214.00
06/02/2014	University of Aberdeen	Project Activities/Mainstream Activities	£45,000.00
06/02/2014	Burness	Professional Services	£31,130.40
06/02/2014	Skills Development Scotland	IT Support	£410,800.00
06/02/2014	Upland Properties Ltd	Rent	£181,543.25
06/02/2014	PA Consulting Service Ltd	Specialist Advice	£47,660.47
06/02/2014	Morton Manufacturing Ltd	Grant	£30,000.00
12/02/2014	Comhairle nan Eilean Siar	Grant	£26,863.00
12/02/2014	Scottish Enterprise	Project Activities/Mainstream Activities	£28,445.89
12/02/2014	Forsyths Ltd	Grant	£55,414.00
12/02/2014	AWS Ocean Energy	Grant	£40,000.00
12/02/2014	Glencoe & Glen Etive Community Co	Grant	£41,301.00
17/02/2014	MIT	MIT Membership	£36,928.22
17/02/2014	G&S Advances Only	Property Factoring Services	£173,960.29
19/02/2014	UHI Millennium Institute	Grant	£31,957.90
19/02/2014	BT plc (BACS)	Telephone Services	£35,805.58

Payment Date	Company Name	Description	Value of pmnt
19/02/2014	Castle Stuart Golf LLP	Grant	£33,000.00
19/02/2014	Inverness College	Grant	£26,930.75
19/02/2014	Atkins Ltd	Connected Communities	£38,213.00
19/02/2014	Orbit Property Management Birmingham	Rent	£105,397.60
19/02/2014	Skills Development Scotland	IT Services	£231,332.05
26/02/2014	Lochaber Geopark Association	Grant	£25,516.00
26/02/2014	Sitekit Solutions Ltd	Grant	£140,000.00
26/02/2014	Sealladh na Beinne Moire	Grant	£196,485.00
26/02/2014	Scotland Electronics (International)	Grant	£71,810.00
26/02/2014	CoStar Group	Property Factoring Services	£31,500.00
26/02/2014	Torrance Partnership	Professional Services	£37,197.38
26/02/2014	Sureclean Ltd	Grant	£125,016.00
26/02/2014	Morgan Sindall plc	Building and Construction Services	£206,150.00
26/02/2014	Accunostics Ltd	Grant	£121,720.00
26/02/2014	Atos Ltd	Grant	£416,712.00
26/02/2014	PA Consulting Service Ltd	Specialist Advice	£65,881.23
28/02/2014	JP Morgan Europe Commercial Card	Travel and accommodation	£58,282.20
05/03/2014	Wind Towers Ltd	Grant	£398,000.00
05/03/2014	Scrabster Harbour Trust	Grant	£79,447.30
05/03/2014	Atkins Ltd	Connected Communities	£30,186.19
05/03/2014	PricewaterhouseCoopers	Professional Services	£42,000.00
05/03/2014	Torrance Partnership	Project Activities/Mainstream Activities	£26,817.00
05/03/2014	Global Energy Group	Grant	£132,742.00
05/03/2014	Inside Biometrics Ltd	Grant	£78,126.00
12/03/2014	Comhairle nan Eilean Siar	Grant	£37,475.00
12/03/2014	Shetland Amenity Trust	Grant	£48,112.80
12/03/2014	Grant Thornton	Professional Services	£39,000.00
12/03/2014	Atkins Ltd	Connected Communities	£217,587.12
12/03/2014	Atkins Ltd	Professional Services	£28,721.47
12/03/2014	Robertson Construction Northern Ltd	Building and Construction Services	£86,877.60
12/03/2014	Isle of Rum Community Trust	Grant	£44,437.00
12/03/2014	Turner & Townsend	Building and Construction Services	£33,422.48
12/03/2014	A F Cruden Associates	Building and Construction Services	£39,540.00
12/03/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
12/03/2014	Edinburgh Research & Innovation	Professional Services	£40,000.00
12/03/2014	PA Consulting Service Ltd	Specialist Advice	£31,500.00
13/03/2014	Glasgow School of Art	Project Activities/Mainstream Activities	£167,348.00
13/03/2014	Albyn Enterprises	Grant	£29,305.00
13/03/2014	Renewable Parts Ltd	Grant	£50,000.00
19/03/2014	UHI Millennium Institute	Grant	£57,996.07
19/03/2014	Stornoway Port Authority / Pier & Ha	Grant	£69,494.00
19/03/2014	Comhairle nan Eilean Siar	Grant	£50,017.00
19/03/2014	Shetland Amenity Trust	Grant	£32,438.50
19/03/2014	Knoydart Forest Trust	Grant	£41,587.50
19/03/2014	Comunn na Gaidhlig	Gaelic Development Services	£28,562.20
19/03/2014	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	£38,848.27

Payment Date	Company Name	Description	Value of pmnt
19/03/2014	Scottish Water Business Stream	Water Services	£57,090.80
19/03/2014	Scottish Enterprise	Project Activities/Mainstream Activities	£40,000.00
19/03/2014	Feisean nan Gaidheal	Grant	£30,273.27
19/03/2014	HM Revenue & Customs	VAT Payment	£82,775.78
19/03/2014	Sealladh na Beinne Moire	Grant	£167,473.00
19/03/2014	CCA	CCA Costs	£28,800.00
19/03/2014	Ferguson Shipping (Kishorn Port) Ltd	Grant	£25,270.00
19/03/2014	Adelphi Distillery Limited	Grant	£454,218.00
19/03/2014	Social Enterprise Academy	Grant	£58,000.00
19/03/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£40,108.56
19/03/2014	Ullapool Harbour Trust	Grant	£64,542.00
19/03/2014	Morgan Sindall plc	Building and Construction Services	£52,440.00
19/03/2014	Qualter Hall & Co Ltd	Building and Construction Services	£29,021.88
19/03/2014	Fyne Ales Ltd	Grant	£33,947.00
19/03/2014	Threesixty Architecture Ltd	Building and Construction Services	£38,514.20
19/03/2014	PA Consulting Service Ltd	Specialist Advice	£130,296.67
19/03/2014	South Cowal Community Development Co	Grant	£27,289.99
19/03/2014	Batteries SPV	Grant	£250,000.00
19/03/2014	Lochaber Chamber of Commerce	Professional Services	£52,500.00
19/03/2014	Morrison Construction Ltd	Building and Construction Services	£265,134.06
19/03/2014	Sabhal Mor Ostaig	Grant	£95,713.00
19/03/2014	Robertson Construction Northern Ltd	Building and Construction Services	£88,383.00
19/03/2014	University of Stirling	Grant	£57,831.00
21/03/2014	Digital Health Consultants Ltd	Grant	£149,450.00
27/03/2014	Scottish Enterprise	Grant	£970,000.00
27/03/2014	Tiree Community Business Ltd	Grant	£110,000.00
27/03/2014	PGA European Tour	Project Activities/Mainstream Activities	£296,022.20
31/03/2014	Sitekit Solutions Ltd	Grant	£359,999.80
31/03/2014	JP Morgan Europe Commercial Card	Travel and accommodation	£72,700.95
31/03/2014	Port of Ardersier Ltd	Loan	£145,000.00
31/03/2014	Inverness Airport Business Park	Grant	£423,000.00
31/03/2014	Inverlussa Shellfish	Grant	£115,778.00
31/03/2014	James Jones and Sons Ltd	Grant	£122,400.00
31/03/2014	George Hanson Ltd	Grant	£174,453.00
31/03/2014	Craigellachie Ltd	Loan	£400,000.00
31/03/2014	Global Energy Nigg Ltd	Grant	£369,000.00
31/03/2014	Wind Towers Ltd	Purchase of Equipment	£3,360,000.00