

HIGHLANDS AND ISLANDS ENTERPRISE

PUBLIC SERVICES REFORM (SCOTLAND) ACT 2010: STATEMENT FOR 2014/15

Under the Public Services Reform (Scotland) Act 2010 we have, along with other public bodies in Scotland, a duty to publish annual public statements relating to our expenditure in the following areas:

- Public relations
- Overseas travel
- Hospitality and entertainment
- External consultancy

In addition, the Act requires public bodies to publish details on:

- Payments with a value in excess of £25,000
- Employee/members who receive remuneration in excess of £150,000.

Furthermore, the Act requires public bodies to publish a statement of the steps it has taken during that financial year to:

- Promote and increase sustainable growth through the exercise of its functions
- Improve efficiency, effectiveness and economy in the exercise of its functions.

Our statement covering the financial year 2014/15 is set out below:

Public Services Reform (Scotland) Act 2010	
Highlands and Islands Enterprise for Financial Year 2014/15	
Activity	Spend 2014/15
Public relations	To follow
Overseas travel	£111,129.
Hospitality and entertainment	£45,021.
External consultancy	£1,076,412.
Payments with a value in excess of £25,000	See attached table
Remunerations received in excess of £150,000	Nil

Sustainable growth

HIE's purpose, 'to generate sustainable economic growth in every part of the Highlands and Islands' is derived directly from the Government Economic Strategy. Through the pursuit of our four priorities we work toward realising our vision of a Highlands and Islands that is a highly successful and competitive region in which increasing numbers of people choose to live, work, study and invest.

Full details of HIE activities can be found in our annual report <http://www.hie.co.uk/about-hie/policies-and-publications/annual-reports.html>.

Efficiency, effectiveness and economy

HIE's Finance and Corporate Service team are constantly engaged in identifying opportunities to increase efficiency and lower costs whilst minimising impact on the business and improve service quality. In ensuring Block B (HIE's management and administration budget) remains on target, costs must be contained and inflation absorbed. In the current year (2014/15) the team had identified net savings amounting to £0.4m through a reduction in accommodation costs as a result of implementing co-location on our Inverness premises, administration costs in particular around telecoms and travel & subsistence which also helped absorb the cost of Pay Awards and IT developments within HIE.

Improvement in efficiency and effectiveness can be demonstrated in that the targeted savings of £0.4m in HIE's Block B budget for 2014/15 have been delivered whilst also absorbing inflation and cost pressures

Payments with a value in excess of £25,000

Payment Date	Company Name	Description	Value of pmnt
09/04/2014	THE INLAND REVENUE	PAYE/NI Contributions	£213,822.24
09/04/2014	THE INLAND REVENUE	PAYE/NI Contributions	£33,070.07
09/04/2014	Mercer Ltd	Professional Services	£163,196.96
10/04/2014	JGC Engineering & Technical Services	Grant	£90,753.85
10/04/2014	Wick Harbour Authori	Grant	£64,381.16
10/04/2014	Dynam	Professional Services	£48,480.00
10/04/2014	Underwater Centre (F	Grant	£69,037.00
10/04/2014	Sealladh na Beinne Moire	Grant	£315,116.00
10/04/2014	Scott-Moncrieff	Professional Services	£29,880.00
10/04/2014	Capgemini	Grant	£175,000.00
10/04/2014	Calman Trust Ltd	Grant	£41,000.00
10/04/2014	Robertson Construction Northern Ltd	Building and Construction Services	£42,243.60
10/04/2014	Torrance Partnership	Professional Services	£29,362.40
10/04/2014	Turner & Townsend	Professional Services	£37,394.54
10/04/2014	Sureclean Ltd	Grant	£46,514.00
10/04/2014	University of Glasgow	Professional Services	£32,370.00
10/04/2014	Sheppard Robson	Professional Services	£120,000.00
10/04/2014	JP Morgan Europe	Travel and accommodation	£78,622.29
10/04/2014	Glasgow School of Art	Project Activities/Mainstream Activities	£104,818.24
10/04/2014	Unit 4 Business Software Ltd	IT Services	£50,136.00
10/04/2014	PA Consulting Service Ltd	Specialist Advice	£91,920.54
10/04/2014	Inside Biometrics Ltd	Grant	£65,410.00
10/04/2014	George Hanson Ltd	Grant	£32,052.00
14/04/2014	The Highland Council	Project Activities/Mainstream Activities	£50,358.68
14/04/2014	Argyll & Bute Council	Project Activities/Mainstream Activities	£37,950.85
14/04/2014	Ledingham Chalmers	Legal Fees	£35,804.40
14/04/2014	Scottish Enterprise	Project Activities/Mainstream Activities	£35,581.18
14/04/2014	Institute of Direct	Training Services	£105,453.60
14/04/2014	Ernst & Young LLP	Professional Services	£37,286.40
14/04/2014	Turnberry Consulting	Professional Services	£56,013.00
14/04/2014	Capgemini	Grant	£98,726.00
14/04/2014	Atkins Ltd	Connected Communities	£71,250.00
14/04/2014	Skills Development Scotland	Project Activities/Mainstream Activities	£270,593.98
14/04/2014	PA Consulting Service Ltd	Specialist Advice	£86,769.00
14/04/2014	Denchi Power Ltd	Loan	£100,000.00
16/04/2014	Mercer Ltd	Professional Services	£40,405.27
23/04/2014	The Moray Council	Non Domestic Rates	£30,125.00
23/04/2014	Accunostics Ltd	Grant	£80,650.00
23/04/2014	G&S Advances Only	Property Factoring Services	£350,000.00
23/04/2014	Unit 4 Business Software Ltd	IT Services	£107,449.22
28/04/2014	Auchrannie Leisure Ltd	Grant	£187,014.00
30/04/2014	The Highland Council	Non Domestic Rates	£295,642.00
30/04/2014	Skills Development Scotland	IT Services	£315,014.40

Payment Date	Company Name	Description	Value of pmnt
30/04/2014	Waterman Infrastructure & Environmen	Building and Construction Services	£26,460.00
30/04/2014	Fyne Ales Ltd	Grant	£96,990.00
06/05/2014	JP Morgan Europe	Travel and accommodation	£54,082.84
06/05/2014	G&S Advances Only	Property Factoring Services	£350,000.00
06/05/2014	THE INLAND REVENUE	PAYE/NI Contributions	£213,447.55
06/05/2014	THE INLAND REVENUE	PAYE/NI Contributions	£32,535.31
06/05/2014	Mercer Ltd	Professional Services	£149,099.95
13/05/2014	Marsh Ltd	Insurance Premiums	£258,784.09
13/05/2014	Ernst & Young LLP	Professional Services	£51,573.28
13/05/2014	Sabhal Mor Ostaig	Grant	£52,676.00
13/05/2014	Atkins Ltd	Connected Communities	£64,442.94
13/05/2014	Orbit Property Management Birmingham	Rent	£90,340.80
13/05/2014	Turner & Townsend	Professional Services	£44,345.45
13/05/2014	Sureclean Ltd	Grant	£54,318.00
13/05/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
13/05/2014	George Hanson Ltd	Grant	£27,995.00
21/05/2014	Dynam	Professional Services	£34,860.00
21/05/2014	Isle of Skye Ferry Community Interes	Grant	£31,500.00
21/05/2014	BT plc (BACS)	Telephone Services	£30,800.98
21/05/2014	Institute of Direct	Training Services	£60,182.40
21/05/2014	Orbit Property Management Birmingham	Insurance Premiums	£26,661.10
21/05/2014	Robertson Construction Northern Ltd	Building and Construction Services	£111,572.40
21/05/2014	Threesixty Architecture Ltd	Building and Construction Services	£46,385.40
21/05/2014	Inside Biometrics Ltd	Grant	£39,846.00
21/05/2014	AUDIT SCOTLAND	Audit Fees	£42,974.00
28/05/2014	Comhairle nan Eilean	Project Activities/Mainstream Activities	£63,509.00
28/05/2014	Auchrannie Leisure Ltd	Grant	£64,713.00
28/05/2014	Torrance Partnership	Professional Services	£48,471.30
28/05/2014	Xanthella Ltd	Grant	£31,365.00
28/05/2014	Porex Technologies	Grant	£69,793.00
29/05/2014	Ledingham Chalmers	Legal Fees	£41,671.81
04/06/2014	Isle of Rum Community Trust	Grant	£34,856.00
04/06/2014	Turner & Townsend	Professional Services	£28,059.77
04/06/2014	Loch Laxford Shellfish Ltd	Grant	£49,975.79
04/06/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,969.00
04/06/2014	JP Morgan Europe	Travel and accommodation	£74,928.68
04/06/2014	Green Marine (UK) Ltd	Grant	£112,500.00
09/06/2014	THE INLAND REVENUE	PAYE/NI Contributions	£225,297.23
09/06/2014	THE INLAND REVENUE	PAYE/NI Contributions	£32,590.93
09/06/2014	Mercer Ltd	Professional Services	£171,267.74
11/06/2014	Graham & Sibbald	Property Factoring Services	£25,912.09
11/06/2014	Ernst & Young LLP	Professional Services	£42,120.00
11/06/2014	Sealladh na Beinne Moire	Grant	£191,601.00
11/06/2014	Sabhal Mor Ostaig	Grant	£101,295.00
11/06/2014	Scotland Food & Drink	Grant	£28,783.05
11/06/2014	Sureclean Ltd	Grant	£54,254.00

Payment Date	Company Name	Description	Value of pmnt
11/06/2014	Balfour Beatty Group Limited	Building and Construction Services	£63,390.10
11/06/2014	Fyne Ales Ltd	Grant	£30,906.00
11/06/2014	Scourie Community Development Co Ltd	Grant	£38,854.46
11/06/2014	PA Consulting Service Ltd	Specialist Advice	£38,252.30
11/06/2014	Red Rock Automation	Building and Construction Services	£1,266,201.71
18/06/2014	G & A Barnie Group	Professional Services	£46,193.24
18/06/2014	Atkins Ltd	Connected Communities	£45,676.80
18/06/2014	Accunostics Ltd	Grant	£52,325.00
18/06/2014	PA Consulting Service Ltd	Specialist Advice	£48,368.46
18/06/2014	Inside Biometrics Ltd	Grant	£59,264.00
18/06/2014	IKM Building Service	Building and Construction Services	£60,720.00
25/06/2014	Wick Harbour Authori	Grant	£55,038.82
25/06/2014	The European Marine Energy Centre Lt	Grant	£43,691.18
25/06/2014	Institute of Direct	Training Services	£63,081.60
25/06/2014	Ernst & Young LLP	Professional Services	£29,114.40
25/06/2014	Fircot Ltd	Grant	£83,960.00
25/06/2014	Mercer Ltd	Professional Services	£44,605.44
25/06/2014	Torrance Partnership	Professional Services	£26,633.64
25/06/2014	PA Consulting Service Ltd	Specialist Advice	£67,786.74
26/06/2014	Ferguson Shipping (Kishorn Port) Ltd	Grant	£31,431.00
26/06/2014	Inside Biometrics Ltd	Grant	£32,722.00
01/07/2014	Comhairle nan Eilean	Non Domestic Rates	£43,485.75
01/07/2014	Auchrannie Leisure Ltd	Grant	£70,529.00
01/07/2014	HM Revenue & Customs	VAT Payment	£72,727.40
01/07/2014	Torrance Partnership	Professional Services	£28,726.01
01/07/2014	Community Energy Scotland	Project Activities/Mainstream Activities	£35,654.45
01/07/2014	G&S Advances Only	Property Factoring Services	£300,000.00
04/07/2014	Skills Development Scotland	IT Services	£220,556.59
04/07/2014	JP Morgan Europe	Travel and accommodation	£70,303.18
07/07/2014	THE INLAND REVENUE	PAYE/NI Contributions	£214,123.18
07/07/2014	THE INLAND REVENUE	PAYE/NI Contributions	£32,659.51
07/07/2014	Mercer Ltd	Professional Services	£145,862.01
09/07/2014	Gordon & MacPhail	Grant	£84,303.00
09/07/2014	Sabhal Mor Ostaig	Grant	£170,505.00
09/07/2014	Pat Munro (Alness) Ltd	Building and Construction Services	£148,693.96
09/07/2014	Atkins Ltd	Connected Communities	£39,470.11
09/07/2014	Sureclean Ltd	Grant	£94,283.00
09/07/2014	I & H Brown	Building and Construction Services	£29,534.08
16/07/2014	Dynam	Professional Services	£31,500.00
16/07/2014	Aviemore Highland Resort	Grant	£159,422.65
16/07/2014	Institute of Direct	Training Services	£30,888.00
16/07/2014	Ernst & Young LLP	Professional Services	£43,916.40
16/07/2014	Sealladh na Beinne Moire	Grant	£246,560.00
16/07/2014	Turner & Townsend	Professional Services	£25,848.83
16/07/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,062.00
16/07/2014	Waterman Infrastructure & Environment	Building and Construction Services	£51,891.00

Payment Date	Company Name	Description	Value of pmnt
16/07/2014	IFF Research Ltd	Professional Services	£38,789.82
23/07/2014	Wick Harbour Authori	Grant	£84,316.43
23/07/2014	Graham & Sibbald	Property Factoring Services	£109,564.16
23/07/2014	Mercer Ltd	Professional Services	£35,724.55
23/07/2014	Isle of Rum Community Trust	Grant	£25,995.00
23/07/2014	Cambridge Economic Associates Ltd	Professional Services	£45,682.80
23/07/2014	Morgan Sindall plc	Building and Construction Services	£59,736.00
23/07/2014	Fyne Ales Ltd	Grant	£59,751.00
23/07/2014	Global Energy Nigg Ltd	Grant	£287,851.00
30/07/2014	PA Consulting Service Ltd	Specialist Advice	£36,835.69
30/07/2014	Ortak Ltd	Grant	£50,000.00
06/08/2014	Auchrannie Leisure Ltd	Grant	£51,627.00
06/08/2014	Forsyths Ltd	Grant	£34,146.00
06/08/2014	Ferguson Shipping (Kishorn Port) Ltd	Grant	£57,482.00
06/08/2014	JP Morgan Europe	Travel and accommodation	£55,837.77
08/08/2014	Orbit Property Management Birmingham	Rent	£90,340.80
08/08/2014	Robertson Construction Northern Ltd	Building and Construction Services	£84,677.33
08/08/2014	Kenman Holdings Per Kenneth MacKenzi	Rent	£32,019.05
08/08/2014	Sureclean Ltd	Grant	£25,615.00
08/08/2014	McGregor Construction (Highlands) Ltd	Building and Construction Services	£69,750.88
08/08/2014	IFF Research Ltd	Professional Services	£31,533.56
08/08/2014	Certex (UK)	Professional Services	£49,199.33
11/08/2014	THE INLAND REVENUE	PAYE/NI Contributions	£210,819.89
11/08/2014	THE INLAND REVENUE	PAYE/NI Contributions	£32,591.26
11/08/2014	Mercer Ltd	Professional Services	£152,712.04
13/08/2014	University of the Highlands & Islands	Grant	£61,043.82
13/08/2014	Accunostics Ltd	Grant	£52,618.00
13/08/2014	Comcarde Limited	Grant	£49,437.46
18/08/2014	G&S Advances Only	Property Factoring Services	£370,000.00
20/08/2014	BT plc (BACS)	Telephone Services	£26,484.46
20/08/2014	Sealladh na Beinne Moire	Grant	£303,049.00
20/08/2014	Scotland Electronics (International)	Grant	£124,000.00
20/08/2014	Morrison Construction Ltdn Ltd	Building and Construction Services	£195,086.59
20/08/2014	Atkins Ltd	Connected Communities	£80,145.30
20/08/2014	Mercer Ltd	Professional Services	£36,914.86
20/08/2014	AWS Ocean Energy Ltd	Grant	£30,000.00
28/08/2014	University of the Highlands & Islands	Grant	£29,696.82
28/08/2014	Comhairle nan Eilean	Project Activities/Mainstream Activities	£98,678.00
28/08/2014	Feisean nan Gaidheal	Grant	£27,440.28
28/08/2014	Sabhal Mor Ostaig	Grant	£172,347.00
28/08/2014	Hydrasun Ltd	Grant	£28,422.00
28/08/2014	Torrance Partnership	Professional Services	£55,672.80
28/08/2014	Turner & Townsend	Professional Services	£26,528.89
28/08/2014	JPL Shellfish	Grant	£26,818.60
28/08/2014	Isle of Harris Disti	Grant	£287,456.00
28/08/2014	Objective Corporation (UK) Ltd	IT Services	£32,310.00

Payment Date	Company Name	Description	Value of pmnt
28/08/2014	PA Consulting Service Ltd	Specialist Advice	£35,740.73
28/08/2014	Baillie Signs	Professional Services	£37,483.69
03/09/2014	Isle of Skye Brewery Company Ltd	Grant	£28,374.00
03/09/2014	The Scottish Government	Project Activities/Mainstream Activities	£50,000.00
03/09/2014	Isle of Rum Community Trust	Grant	£29,519.00
03/09/2014	Frame	Professional Services	£27,393.69
03/09/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,666.00
03/09/2014	JP Morgan Europe	Travel and accommodation	£58,036.15
03/09/2014	PA Consulting Service Ltd	Specialist Advice	£71,003.59
03/09/2014	AGM Batteries Ltd	Grant	£160,000.00
03/09/2014	The Highland Military Tattoo	Grant	£30,000.00
03/09/2014	Mercer Ltd	Professional Services	£500,000.00
08/09/2014	THE INLAND REVENUE	PAYE/NI Contributions	£218,029.29
08/09/2014	THE INLAND REVENUE	PAYE/NI Contributions	£34,048.71
08/09/2014	Mercer Ltd	Professional Services	£165,934.92
10/09/2014	Institute of Direct	Training Services	£37,478.40
10/09/2014	Turnberry Consulting	Professional Services	£27,294.00
10/09/2014	Skills Development Scotland	IT Services	£34,746.30
10/09/2014	R J McLeod Ltd	Building and Construction Services	£26,044.52
10/09/2014	Morgan Sindall plc	Building and Construction Services	£43,434.00
10/09/2014	Lochaber Chamber of Commerce	Professional Services	£31,250.00
10/09/2014	AUDIT SCOTLAND	Audit Fees	£42,716.00
10/09/2014	Cocoa Mountain Ltd	Loan	£120,000.00
16/09/2014	BT plc (BACS)	Telephone Services	£28,753.00
16/09/2014	The European Marine Energy Centre Lt	Grant	£56,735.93
16/09/2014	Sealladh na Beinne Moire	Grant	£308,944.00
16/09/2014	Scotland Electronics (International)	Grant	£78,505.00
16/09/2014	Atkins Ltd	Connected Communities	£58,077.90
16/09/2014	Mercer Ltd	Professional Services	£59,332.00
24/09/2014	The European Marine Energy Centre Lt	Grant	£102,899.69
24/09/2014	Ernst & Young LLP	Professional Services	£32,593.20
24/09/2014	Scottish Renewables Forum	Membership	£26,352.00
24/09/2014	Scottish Chamber of Commerce Limited	Grant	£30,000.00
24/09/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,666.00
24/09/2014	Fyne Ales Ltd	Grant	£96,684.00
24/09/2014	G&S Advances Only	Property Factoring Services	£250,000.00
26/09/2014	Morrison Construction Ltd	Building and Construction Services	£432,341.59
26/09/2014	Robertson Construction Northern Ltd	Building and Construction Services	£176,372.57
26/09/2014	Midton Acrylics	Grant	£30,532.00
26/09/2014	Walkers Shortbread Ltd	Grant	£76,378.00
26/09/2014	Portavadie Estates Ltd	Grant	£61,626.00
01/10/2014	Raasay House Community Company	Grant	£42,345.00
01/10/2014	Underwater Centre (Fort William) Ltd	Grant	£145,038.00
01/10/2014	Skills Development Scotland	Project Activities/Mainstream Activities	£135,629.69
01/10/2014	Alex Murray Construction Ltd	Building and Construction Services	£36,249.70
01/10/2014	Knockando Woolmill Company	Grant	£35,000.00

Payment Date	Company Name	Description	Value of pmnt
01/10/2014	PA Consulting Service Ltd	Specialist Advice	£54,935.84
02/10/2014	JP Morgan Europe	Travel and accommodation	£80,198.71
02/10/2014	Kier Group plc	Building and Construction Services	£25,549.20
08/10/2014	Comhairle nan Eilean	Project Activities/Mainstream Activities	£113,585.00
08/10/2014	Graham & Sibbald	Property Factoring Services	£66,176.88
08/10/2014	Sealladh na Beinne Moire	Grant	£180,450.00
08/10/2014	Morrison Construction Ltd	Building and Construction Services	£504,021.77
08/10/2014	Robertson Construction Northern Ltd	Building and Construction Services	£45,515.50
08/10/2014	Torrance Partnership	Professional Services	£34,230.00
08/10/2014	Turner & Townsend	Professional Services	£25,977.12
08/10/2014	Skills Development Scotland	IT Services	£625,989.16
08/10/2014	Sheppard Robson	Professional Services	£60,000.00
08/10/2014	Morgan Sindall plc	Building and Construction Services	£637,455.00
08/10/2014	PA Consulting Service Ltd	Specialist Advice	£28,364.76
08/10/2014	Corran Media Ltd	Grant	£53,079.00
08/10/2014	Ortak Ltd	Grant	£30,000.00
10/10/2014	THE INLAND REVENUE	PAYE/NI Contributions	£218,239.30
10/10/2014	THE INLAND REVENUE	PAYE/NI Contributions	£33,522.98
10/10/2014	Mercer Ltd	Professional Services	£181,707.65
15/10/2014	Comunn na Gaidhlig	Gaelic Development Services	£27,713.88
15/10/2014	Morrison Construction Ltd	Building and Construction Services	£175,212.35
15/10/2014	University of Stirling	Grant	£32,361.00
15/10/2014	PA Consulting Service Ltd	Specialist Advice	£37,050.51
22/10/2014	Sealladh na Beinne Moire	Grant	£90,235.00
22/10/2014	Mercer Ltd	Professional Services	£68,385.95
22/10/2014	Creative Highland Ltd	Project Activities/Mainstream Activities	£38,536.54
22/10/2014	PA Consulting Service Ltd	Specialist Advice	£74,476.41
22/10/2014	Shandwick Supply Co Ltd	Grant	£26,941.00
22/10/2014	TSF Trading Limited	Professional Services	£35,216.10
29/10/2014	The Highland Council	Professional Services	£34,563.25
29/10/2014	Kier Group plc	Building and Construction Services	£36,297.90
29/10/2014	PA Consulting Service Ltd	Specialist Advice	£27,455.44
05/11/2014	The North Harris Trust	Grant	£26,689.00
05/11/2014	JP Morgan Europe	Travel and accommodation	£79,594.09
05/11/2014	Kier Group plc	Building and Construction Services	£49,761.60
05/11/2014	PA Consulting Service Ltd	Specialist Advice	£31,500.00
05/11/2014	Anderson Grp Ltd	Professional Services	£34,222.38
10/11/2014	THE INLAND REVENUE	PAYE/NI Contributions	£221,522.37
10/11/2014	THE INLAND REVENUE	PAYE/NI Contributions	£33,520.91
10/11/2014	Mercer Ltd	Professional Services	£141,909.05
12/11/2014	The Highland Council	Non Domestic Rates	£70,865.88
12/11/2014	Cairngorm Mountain Ltd	Professional Services	£31,966.19
12/11/2014	Institute of Direct	Training Services	£50,641.20
12/11/2014	Morrison Construction Ltd	Building and Construction Services	£188,322.43
12/11/2014	Sabhal Mor Ostaig	Grant	£278,524.00
12/11/2014	Atkins Ltd	Connected Communities	£51,734.40

Payment Date	Company Name	Description	Value of pmnt
12/11/2014	The North Harris Trust	Grant	£37,476.00
12/11/2014	Orbit Property Management Birmingham	Rent	£95,636.68
12/11/2014	Skills Development Scotland	IT Services	£104,272.68
12/11/2014	Scottish Chamber of Commerce Limited	Membership	£28,500.46
12/11/2014	Morgan Sindall plc	Building and Construction Services	£37,089.00
12/11/2014	Kier Group plc	Building and Construction Services	£296,116.20
12/11/2014	The Real Meat Snacks Company Ltd	Grant	£70,289.00
14/11/2014	Inverlussa Shellfish Co Ltd	Grant	£164,523.00
17/11/2014	Morrison Construction Ltd	Building and Construction Services	£736,509.76
19/11/2014	BT plc (BACS)	Telephone Services	£39,946.24
19/11/2014	Atkins Ltd	Connected Communities	£45,817.20
19/11/2014	Scotland Food & Drink	Grant	£43,858.30
19/11/2014	Skills Development Scotland	IT Services	£106,410.85
19/11/2014	Stewart & Parsons Ltd	Professional Services	£30,068.05
19/11/2014	MacLean Electrical	Professional Services	£50,100.66
19/11/2014	G&S Advances Only	Property Factoring Services	£160,000.00
19/11/2014	PA Consulting Service Ltd	Specialist Advice	£52,294.16
25/11/2014	Mercer Ltd	Professional Services	£36,043.68
27/11/2014	An Lanntair	Grant	£93,000.00
27/11/2014	Feisean nan Gaidheal	Grant	£51,538.31
27/11/2014	Sealladh na Beinne Moire	Grant	£183,159.00
27/11/2014	Turnberry Consulting	Professional Services	£30,816.00
27/11/2014	Atkins Ltd	Connected Communities	£44,622.00
27/11/2014	University of Aberdeen	Project Activities/Mainstream Activities	£50,000.00
27/11/2014	Torrance Partnership	Professional Services	£36,387.16
27/11/2014	PA Consulting Service Ltd	Specialist Advice	£50,403.27
27/11/2014	Brewmeister Ltd	Grant	£75,000.00
03/12/2014	Underwater Centre (Fort William) Ltd	Grant	£26,154.00
03/12/2014	Aviemore Highland Resort	Grant	£61,555.00
03/12/2014	Scotland Electronics (International)	Grant	£44,636.00
03/12/2014	Bill Ruck t/a Moray Diving	Grant	£81,000.00
03/12/2014	Glencoe Mountain Ltd	Grant	£25,549.00
03/12/2014	Adelphi Distillery Ltd	Grant	£171,234.00
03/12/2014	JP Morgan Europe	Travel and accommodation	£70,267.30
03/12/2014	Portavadie Estates Ltd	Grant	£103,448.00
03/12/2014	Balfour Beatty Group Limited	Building and Construction Services	£109,616.57
03/12/2014	Kier Group plc	Building and Construction Services	£87,775.56
03/12/2014	Inside Biometrics Ltd	Grant	£182,757.00
03/12/2014	Lochboisdale Amenity Trust (LAT)	Grant	£35,064.60
03/12/2014	Lewis Builders Ltd	Building and Construction Services	£33,149.05
08/12/2014	THE INLAND REVENUE	PAYE/NI Contributions	£221,062.47
08/12/2014	THE INLAND REVENUE	PAYE/NI Contributions	£33,521.60
08/12/2014	Mercer Ltd	Professional Services	£161,567.16
09/12/2014	Shetland Amenity Trust	Grant	£27,548.99
09/12/2014	Morrison Construction Ltd	Building and Construction Services	£993,229.29
09/12/2014	Fyne Ales Ltd	Grant	£37,472.00

Payment Date	Company Name	Description	Value of pmnt
09/12/2014	Comcarde Limited	Grant	£58,562.54
09/12/2014	MacDuff Shipyards	Grant	£37,000.00
12/12/2014	Skills Development Scotland	Project Activities/Mainstream Activities	£248,134.02
12/12/2014	Glencoe Mountain Ltd	Grant	£52,529.00
12/12/2014	Kintyre Development	Grant	£28,000.00
12/12/2014	Objective Corporation (UK) Ltd	IT Services	£39,480.00
12/12/2014	PA Consulting Service Ltd	Specialist Advice	£65,730.00
15/12/2014	Sabhal Mor Ostaig	Grant	£102,728.00
15/12/2014	Social Enterprise Academy	Project Activities/Mainstream Activities	£38,082.00
19/12/2014	Comhairle nan Eilean	Project Activities/Mainstream Activities	£155,960.00
19/12/2014	Comunn na Gaidhlig	Gaelic Development Services	£35,604.62
19/12/2014	YoungFilms Ltd	Grant	£32,322.06
19/12/2014	Morrison Construction Ltd	Building and Construction Services	£282,051.65
19/12/2014	Atkins Ltd	Connected Communities	£46,478.40
19/12/2014	Mercer Ltd	Professional Services	£32,524.62
19/12/2014	Skills Development Scotland	IT Services	£104,272.68
19/12/2014	Glencoe Mountain Ltd	Grant	£30,820.00
19/12/2014	Scottish Chamber of Commerce Limited	Project Activities/Mainstream Activities	£27,532.47
19/12/2014	Hebridean Sea Salt	Grant	£26,132.00
19/12/2014	J & D Cowper Ltd	Grant	£58,144.00
19/12/2014	PA Consulting Service Ltd	Specialist Advice	£47,290.68
19/12/2014	The Real Meat Snacks Company Ltd	Grant	£40,066.00
19/12/2014	Anderson Grp Ltd	Professional Services	£66,247.80
06/01/2015	THE INLAND REVENUE	PAYE/NI Contributions	£220,819.11
06/01/2015	THE INLAND REVENUE	PAYE/NI Contributions	£33,049.05
06/01/2015	Mercer Ltd	Professional Services	£173,919.61
07/01/2015	JP Morgan Europe	Travel and accommodation	£44,516.02
07/01/2015	Lochaber Chamber of Commerce	Grant	£31,250.00
07/01/2015	AUDIT SCOTLAND	Audit Fees	£42,885.00
14/01/2015	Ernst & Young LLP	Professional Services	£28,207.02
14/01/2015	Nevis Range Mountain Experience	Grant	£66,527.00
14/01/2015	Russwood Ltd	Grant	£50,000.00
14/01/2015	Morrison Construction Ltd	Building and Construction Services	£478,563.92
14/01/2015	Atkins Ltd	Connected Communities	£49,434.00
14/01/2015	Unit 4 Business Software Ltd	IT Services	£59,340.86
14/01/2015	PA Consulting Service Ltd	Specialist Advice	£48,870.77
14/01/2015	Inside Biometrics Ltd	Grant	£171,779.00
14/01/2015	National Grid	Project Activities/Mainstream Activities	£51,360.00
16/01/2015	Visit Scotland	Project Activities/Mainstream Activities	£26,732.39
16/01/2015	Kier Group plc	Building and Construction Services	£268,121.75
21/01/2015	Morrison Construction Ltd	Building and Construction Services	£55,792.43
21/01/2015	Sabhal Mor Ostaig	Grant	£179,832.00
21/01/2015	Atkins Ltd	Connected Communities	£139,869.31
21/01/2015	Hydrasun Ltd	Grant	£135,648.00
21/01/2015	Skills Development Scotland	IT Services	£232,890.31
21/01/2015	G&S Advances Only	Property Factoring Services	£300,000.00

Payment Date	Company Name	Description	Value of pmnt
21/01/2015	Kier Group plc	Building and Construction Services	£229,657.20
21/01/2015	Opus Maxim Ltd	Grant	£54,474.00
23/01/2015	Graham & Sibbald	Property Factoring Services	£53,017.61
23/01/2015	Mercer Ltd	Professional Services	£26,845.98
23/01/2015	PA Consulting Service Ltd	Specialist Advice	£30,706.75
28/01/2015	Institute of Direct	Training Services	£65,191.20
28/01/2015	Orbit Property Management Birmingham	Rent	£74,500.80
28/01/2015	Stramash	Grant	£78,000.00
28/01/2015	Upland Properties Ltd	Rent	£155,608.50
28/01/2015	PA Consulting Service Ltd	Specialist Advice	£28,161.99
04/02/2015	Comunn na Gaidhlig	Gaelic Development Services	40,803.86
04/02/2015	Scottish Chamber of	Project Activities/Mainstream Activities	30,000.00
04/02/2015	JP Morgan Europe	Travel and accommodation	64,714.39
04/02/2015	Kier Group plc	Building and Construction Services	38,412.00
09/02/2015	THE INLAND REVENUE	Tax	220,297.22
09/02/2015	THE INLAND REVENUE	Tax	33,024.18
09/02/2015	Mercer Ltd	Professional Services	179,097.68
11/02/2015	UHI	Project Activities/Mainstream Activities	25,661.61
11/02/2015	Comhairle nan Eilean	Project Activities/Mainstream Activities	139,756.00
11/02/2015	Feisean nan Gaidheal	Grant	59,749.08
11/02/2015	Turnberry Consulting	Professional Services	28,500.00
11/02/2015	W W Martin & Son	Grant	44,320.50
11/02/2015	Macleod Construction	Grant	26,868.00
11/02/2015	Frame	Professional Services	33,752.68
11/02/2015	Inverlussa Shellfish	Grant	37,388.00
11/02/2015	Kier Group plc	Building and Construction Services	171,560.77
11/02/2015	Opus Maxim Ltd	Grant	47,029.00
18/02/2015	Morrison Construction Ltd	Building and Construction Services	726,737.85
25/02/2015	BT plc (BACS)	Telephone Services	31,640.16
25/02/2015	Sabhal Mor Ostaig	Grant	126,246.00
25/02/2015	An Comunn Gaidhealac	Grant	34,434.00
27/02/2015	Kier Group plc	Building and Construction Services	229,299.25
27/02/2015	MeyGen Limited	Grant	256,970.00
04/03/2015	UHI	Project Activities/Mainstream Activities	35,879.05
04/03/2015	Graham & Sibbald	Property Factoring Services	29,919.19
04/03/2015	Scottish Enterprise	Project Activities/Mainstream Activities	61,820.82
04/03/2015	EMEC	Project Activities/Mainstream Activities	29,639.65
04/03/2015	Institute of Direct	Training Services	70,316.40
04/03/2015	Ernst & Young LLP	Professional Services	92,215.20
04/03/2015	Sealladh na Beinne M	Grant	355,025.00
04/03/2015	Nevis Range Mountain	Grant	37,069.00
04/03/2015	Ekos Consulting	Professional Services	34,107.02
04/03/2015	Atkins Ltd	Connected Communities	68,072.40
04/03/2015	Mercer Ltd	Professional Services	28,558.45
04/03/2015	Torrance Partnership	Professional Services	37,143.32
04/03/2015	SDS	Project Activities/Mainstream Activities	55,673.68

Payment Date	Company Name	Description	Value of pmnt
04/03/2015	Glencoe Mountain Ltd	Grant	40,176.00
04/03/2015	JP Morgan Europe	Travel and accommodation	71,245.05
04/03/2015	Carbon Black Systems	Loan	95,000.00
04/03/2015	Glasgow School of Ar	Grant	131,788.00
04/03/2015	Portavadie Estates L	Grant	231,947.00
04/03/2015	Inverlussa Shellfish	Grant	54,841.00
04/03/2015	Struay Pictures Ltd	Grant	35,000.00
04/03/2015	Inverness Kart Racew	Grant	39,572.00
04/03/2015	Shandwick Supply Co	Grant	38,376.00
04/03/2015	Kylesku Hotel Ltd	Grant	27,397.40
04/03/2015	Renewable Energy Sys	Professional Services	26,061.00
09/03/2015	THE INLAND REVENUE	Tax	221,405.49
09/03/2015	THE INLAND REVENUE	Tax	33,055.23
09/03/2015	Mercer Ltd	Professional Services	176,205.29
11/03/2015	Auchrannie Leisure L	Grant	227,883.00
11/03/2015	Moray Chamber of Com	Grant	65,208.00
11/03/2015	Cromarty Firth Port	Grant	1,470,468.00
11/03/2015	Kier Group plc	Building and Construction Services	269,251.46
11/03/2015	Pelamis Wave Power Ltd	Project Activities/Mainstream Activities	30,000.00
18/03/2015	Graham & Sibbald	Property Factoring Services	27,844.09
18/03/2015	Columba 1400	Grant	27,416.00
18/03/2015	Morrison Construction Ltd	Building and Construction Services	916,527.89
18/03/2015	Atkins Ltd	Connected Communities	154,655.40
18/03/2015	Mercer Ltd	Professional Services	25,213.92
18/03/2015	SDS	Project Activities/Mainstream Activities	101,711.78
18/03/2015	Social Enterprise Ac	Project Activities/Mainstream Activities	28,722.03
18/03/2015	Sheppard Robson	Professional Services	36,000.00
18/03/2015	Isle of Harris Disti	Grant	55,407.00
18/03/2015	Morgan Sindall plc	Building and Construction Services	43,875.00
18/03/2015	PA Consulting Service Ltd	Specialist Advice	93,856.79
18/03/2015	Global Energy Nigg Ltd	Grant	2,195,000.00
19/03/2015	Loch Duart Ltd	Grant	135,000.00
25/03/2015	Quoceant Limited	Professional Services	81,432.00
26/03/2015	Morrison Construction Ltd	Building and Construction Services	85,467.31
26/03/2015	Burness	Professional Services	74,004.81
26/03/2015	Loch Duart Ltd	Grant	106,875.00
26/03/2015	Hebridean Sea Salt	Grant	48,015.00
26/03/2015	Emergents	Professional Services	26,749.33
27/03/2015	Graham & Sibbald	Property Factoring Services	176,607.67
27/03/2015	Torrance Partnership	Professional Services	36,967.82
27/03/2015	PA Consulting Service Ltd	Specialist Advice	41,835.12
02/04/2014	JP Morgan Europe	Travel and accommodation	78,622.29
08/04/2014	Global Energy Nigg L	Grant	49,693.00
10/04/2014	HM Revenue & Customs	Tax	712,825.79
15/05/2014	ERPAAS Ltd	Grant	170,000.00
25/06/2014	MIT	Project Activities/Mainstream Activities	70,961.33

Payment Date	Company Name	Description	Value of pmnt
09/10/2014	Lin Micropolis	Professional Services	26,573.18
24/10/2014	Here We Are	Purchase of Land	120,000.00
03/12/2014	MIT	Project Activities/Mainstream Activities	38,966.10
19/12/2014	BT plc (BACS)	Project Activities/Mainstream Activities	6,227,552.22
23/12/2014	MeyGen Limited	Grant	122,448.00
23/12/2014	MeyGen Limited	Grant	225,970.00
12/01/2015	Burness	Professional Services	100,000.00
12/01/2015	Burness	Professional Services	36,600.00
14/01/2015	Bergan Airtransport	Professional Services	27,492.73
14/01/2015	Burness	Professional Services	229,400.00
15/01/2015	Burness	Professional Services	95,802.16
15/01/2015	Burness	Professional Services	30,000.00
15/01/2015	Burness	Professional Services	65,802.16
15/01/2015	Burness	Professional Services	45,542.20
16/01/2015	Burness	Professional Services	50,000.00
16/01/2015	Burness	Professional Services	37,942.20
11/02/2015	Inside Biometrics Lt	Investment	200,001.00
19/03/2015	Stramash	Professional Services	99,300.00
26/03/2015	BT plc (BACS)	Project Activities/Mainstream Activities	17,037,616.51
31/03/2015	Kier Group plc	Professional Services	566,955.98
31/03/2015	Morrison Constructio	Professional Services	194,265.34
31/03/2015	Global Energy Nigg L	Grant	421,730.00
31/03/2015	JGC Engineering & Te	Professional Services	104,258.23
31/03/2015	James Jones & Sons L	Grant	312,294.00
31/03/2015	Isle of Eriska Hotel	Grant	67,481.00
31/03/2015	Glasgow School of Ar	Grant	272,005.00
31/03/2015	Isle of Harris Disti	Grant	176,955.00