

HIGHLANDS AND ISLANDS ENTERPRISE

PUBLIC SERVICES REFORM (SCOTLAND ACT) 2010: STATEMENT FOR 2016/17

Under the Public Services Reform (Scotland) Act 2010, we have, along with other public bodies in Scotland, a duty to publish annual public statements relating to our expenditure in the following areas:

- Public relations
- Overseas travel
- Hospitality and entertainment
- External consultancy

In addition, the Act requires public bodies to publish details on:

- Payments with a value in excess of £25,000
- Employees/members who receive remuneration in excess of £150,000.

Furthermore, the Act requires public bodies to publish a statement of the steps it has taken during that financial year to:

- Promote and increase sustainable growth through the exercise of its functions
- Improve efficiency, effectiveness and economy in the exercise of its functions.

Our statement covering the financial year 2016/17 is set out below and includes costs relating to Wave Energy Scotland, which was established as a subsidiary of Highlands and Islands Enterprise in December 2014.

Public Services Reform (Scotland) Act 2010	
Highlands and Islands Enterprise for Financial Year 2016-17	
Activity	Spend 2016/17
Public relations	£1,243,758
Overseas travel	£115,537
Hospitality and entertainment	£23,573
External consultancy	£892,843
Payments with a value in excess of £25,000	See attached table
Remunerations received in excess of £150,000	Nil

Sustainable growth

HIE's purpose, 'to generate sustainable economic growth in every part of the Highlands and Islands' is derived directly from Scotland's Economic Strategy. Through the pursuit of four priorities we work toward realising our vision of a Highlands and Islands that is a highly successful and competitive region in which increasing numbers of people choose to live, work, study and invest.

Full details of HIE activities can be found in our annual report and accounts www.hie.co.uk/annualreport

This includes the examples that illustrate the breadth of interventions HIE makes to improve prosperity and quality of life for current and future residents right across the region.

Efficiency, effectiveness and economy

HIE is constantly engaged in identifying opportunities to increase efficiency, lower costs and improve service quality. In ensuring Block B (HIE's management and administration budget) remains on target, costs must be contained and inflation absorbed. In the current year (2016/17) net savings amounting to £0.25m were delivered through detailed focus on accommodation and utility costs incurred by HIE.

In May 2016, Inverness and Dingwall-based staff moved to new premises at Inverness Campus,. This office has a smaller footprint delivered by reducing the desk-to-person ratio. This smaller footprint has had a consequential impact on running costs.

Improvements in efficiency and effectiveness over the last 7 years have enabled HIE to reduce management and administration costs by £3 million (17%).

Payments with a value in excess of £25,000

Payment Date	Company Name	Description	Value of Payment
06/04/2016	UHI	Project Activities/Mainstream Activities	184,246.20
06/04/2016	Shetland Amenity Trust	Grant	37,545.81
06/04/2016	James Jones & Sons Ltd	Grant	44,716.00
06/04/2016	University of Strathclyde	Project Activities/Mainstream Activities	35,674.80
06/04/2016	Scottish Enterprise	Project Activities/Mainstream Activities	29,781.00
06/04/2016	Ernst & Young LLP	Technical Accounting Services	37,680.00
06/04/2016	Sealladh na Beinne Moire	Grant	52,190.00
06/04/2016	Morrison Construction	Building and Construction Services	65,073.58
06/04/2016	KPMG LLP	Financial Analysis	44,400.00
06/04/2016	University of Edinburgh	Project Activities/Mainstream Activities	167,941.20
06/04/2016	SDS	IT Services	481,316.00
06/04/2016	Ullapool Harbour Trust	Grant	26,981.00
06/04/2016	Cambridge Economic Associates Ltd	Research	27,018.67
06/04/2016	Kier Group plc.	Building and Construction Services	111,730.51
06/04/2016	Threesixty Architecture Ltd	Architectural Services	26,520.00
06/04/2016	MacLay Murray & Spens LLP	Legal services	45,990.20
06/04/2016	Albatern Ltd	Project Activities/Mainstream Activities	110,035.81
06/04/2016	Emergents	Project Activities/Mainstream Activities	26,749.33
06/04/2016	Green Marine (UK) Ltd	Project Activities/Mainstream Activities	63,631.00
06/04/2016	Quoceant Limited	Project Activities/Mainstream Activities	37,956.00
06/04/2016	RBS Commercial Cards	Travel and accommodation	62,784.47
06/04/2016	Hymans Robertson	Pension contributions	500,000.00
06/04/2016	SwarmOnline Ltd	IT Services	25,200.00
06/04/2016	The Links House Ltd	Grant	60,806.90
06/04/2016	Oscilla Power Ltd	Project Activities/Mainstream Activities	25,507.00
06/04/2016	Romax Technology Ltd	Project Activities/Mainstream Activities	35,000.00
06/04/2016	Trident Energy Ltd	Project Activities/Mainstream Activities	36,007.74

Payment Date	Company Name	Description	Value of Payment
06/04/2016	Ecosse Subsea Systems Ltd	Project Activities/Mainstream Activities	39,063.00
06/04/2016	Blairs Steading LLP	Grant	176,888.00
06/04/2016	Zyba Ltd	Project Activities/Mainstream Activities	83,359.70
06/04/2016	Checkmate Seaenergy Ltd	Project Activities/Mainstream Activities	78,882.00
06/04/2016	Joules Energy Efficiency	Research	46,950.00
06/04/2016	The MathWorks Ltd	IT Services	31,404.00
07/04/2016	Fabricom	Project Activities/Mainstream Activities	31,667.00
07/04/2016	Scuola Superiore Sant Anna	Project Activities/Mainstream Activities	33,333.33
08/04/2016	Hymans Robertson	Pension contributions	141,092.79
08/04/2016	THE INLAND REVENUE	PAYE/NI Contributions	231,144.68
08/04/2016	THE INLAND REVENUE	PAYE/NI Contributions	31,708.78
14/04/2016	Marine Biopolymers Ltd	Grant	25,162.00
14/04/2016	Ecosse Subsea Systems Ltd	Project Activities/Mainstream Activities	33,817.00
14/04/2016	Exceedence Ltd	Project Activities/Mainstream Activities	38,835.83
20/04/2016	Scottish Enterprise	Project Activities/Mainstream Activities	39,568.00
20/04/2016	Atkins Ltd	Connected Communities	32,341.80
20/04/2016	Graham & Sibbald	Property Factoring Services	250,000.00
20/04/2016	Unit 4 Business Software Ltd	IT Services	59,459.54
20/04/2016	Objective Corporation	IT Services	81,050.64
20/04/2016	Breedon Aggregates Scotland Ltd	Building and Construction Services	68,150.77
27/04/2016	The European Marine Energy Centre Ltd	Equipment Maintenance Services	28,213.57
27/04/2016	Peterson (United Kingdom)	Grant	75,613.00
27/04/2016	Graham & Sibbald	Property Factoring Services	550,000.00
27/04/2016	Catapult	Project Activities/Mainstream Activities	32,278.60
27/04/2016	Hymans Robertson	Pension services	61,314.00
27/04/2016	Scotland Europa	Membership	35,879.45
04/05/2016	The Highland Council	Rates	40,898.00
04/05/2016	Dynam	Marketing Services	36,000.00
04/05/2016	Ernst & Young LLP	Technical Accounting Services	40,500.00
04/05/2016	Cairngorms National Park Authority	Grant	32,366.67
04/05/2016	Orbit Property Management	Rent	76,420.80
04/05/2016	Glencoe Mountain Ltd	Grant	25,964.00
04/05/2016	RBS Commercial Cards	Travel and accommodation	69,339.25
04/05/2016	Anglian Water Business	Water Rates	33,296.09
09/05/2016	Hymans Robertson	Pension contributions	168,421.68
09/05/2016	THE INLAND REVENUE	PAYE/NI Contributions	251,624.11
09/05/2016	THE INLAND REVENUE	PAYE/NI Contributions	36,477.80
11/05/2016	Graham & Sibbald	Property Factoring Services	43,267.36
11/05/2016	Lerwick Port Authority	Grant	84,785.00
11/05/2016	SURF	Grant	30,188.00
11/05/2016	Fèisean nan Gàidheal	Grant	28,465.00

Payment Date	Company Name	Description	Value of Payment
11/05/2016	EMEC	Grant	89,667.97
11/05/2016	The Scottish Government	Project Activities/Mainstream Activities	97,053.00
11/05/2016	Atkins Ltd	Connected Communities	31,808.40
11/05/2016	ScreenHI/Creative North	Program Management	43,080.00
18/05/2016	Lochaber Geopark Association	Grant	57,506.00
18/05/2016	PA Consulting Service Ltd	Specialist Advice	51,622.40
18/05/2016	Lochaber Chamber of Commerce	Grant	27,500.00
18/05/2016	ScreenHI/Creative North	Program Management	43,080.00
18/05/2016	Gigaplus Argyll Ltd	Grant	60,000.00
18/05/2016	Three Wise Monkeys Climbing Lochaber	Grant	29,413.00
24/05/2016	Glycomar Ltd	Loan	25,000.00
25/05/2016	Graham & Sibbald	Property Factoring Services	76,090.27
25/05/2016	Ledingham Chalmers	Legal Services	38,408.60
25/05/2016	Highland Wood Energy	Loan	75,000.00
25/05/2016	Morrison Construction	Building and Construction Services	463,050.78
25/05/2016	Dabster Production Ltd	Marketing Services	30,000.00
25/05/2016	Albatern Ltd	Project Activities/Mainstream Activities	51,275.17
25/05/2016	Anderson Grp Ltd	Building and Construction Services	98,943.65
25/05/2016	The Links House Ltd	Grant	42,445.34
25/05/2016	Senator International	Furniture	274,735.69
01/06/2016	Glasgow School of Art	Project Activities/Mainstream Activities	328,299.00
01/06/2016	Graham & Sibbald	Property Factoring Services	330,000.00
01/06/2016	PA Consulting Service Ltd	Specialist Advice	25,440.71
01/06/2016	Green Marine (UK) Ltd	Project Activities/Mainstream Activities	54,036.00
01/06/2016	The Majestic Line	Grant	31,687.00
01/06/2016	AUDIT SCOTLAND	Audit Fees	43,451.00
01/06/2016	HM Revenue & Customs	VAT	203,663.80
02/06/2016	Ardeonaig & Ardtalnaig Community Ass	Grant	30,000.00
08/06/2016	Hymans Robertson	Pension contributions	223,472.63
08/06/2016	THE INLAND REVENUE	PAYE/NI Contributions	255,635.54
08/06/2016	THE INLAND REVENUE	PAYE/NI Contributions	36,795.82
08/06/2016	Atkins Ltd	Connected Communities	154,807.47
08/06/2016	University of Aberdeen	Project Activities/Mainstream Activities	26,030.96
08/06/2016	University of Edinburgh	Project Activities/Mainstream Activities	57,570.00
08/06/2016	Applecross Community Company	Grant	31,984.00
08/06/2016	The Mearns Internet	Grant	30,181.12
08/06/2016	RBS Commercial Cards	Travel and accommodation	85,127.94
08/06/2016	Oscilla Power Ltd	Project Activities/Mainstream Activities	25,784.80
15/06/2016	Graham & Sibbald	Property Factoring Services	65,077.73
15/06/2016	SDS	IT Services	648,754.84
15/06/2016	Morgan Sindall plc	Building and Construction Services	120,000.00
15/06/2016	Graham & Sibbald	Property Factoring Services	200,000.00
15/06/2016	PA Consulting Service Ltd	Specialist Advice	49,851.97

Payment Date	Company Name	Description	Value of Payment
15/06/2016	Green Marine (UK) Ltd	Project Activities/Mainstream Activities	63,631.00
15/06/2016	Field Studies Council	Grant	58,000.00
15/06/2016	Quocean Limited	Project Activities/Mainstream Activities	42,360.00
15/06/2016	Oscilla Power Ltd	Project Activities/Mainstream Activities	30,608.40
15/06/2016	Blairs Steading LLP	Grant	45,845.41
22/06/2016	Graham & Sibbald	Property Factoring Services	43,449.78
22/06/2016	Lerwick Port Authority	Grant	101,734.00
22/06/2016	HM Revenue & Customs	VAT	131,138.25
22/06/2016	Morrison Construction	Building and Construction Services	53,658.50
22/06/2016	Ove Arup & Partners Scotland Ltd	Research	37,351.50
22/06/2016	Emergents	Project Activities/Mainstream Activities	26,749.33
22/06/2016	Mocean Energy Ltd	Engineering Services	33,275.00
22/06/2016	White Heather Home Care	Grant	67,305.68
23/06/2016	BT plc	Broadband Delivery	5,286,795.28
29/06/2016	Ledingham Chalmers	Legal Services	34,220.80
29/06/2016	BSW Sawmills Ltd	Grant	157,168.00
29/06/2016	Unit 4 Business Software Ltd	IT Services	30,636.40
29/06/2016	Albatern Ltd	Project Activities/Mainstream Activities	44,270.47
29/06/2016	ScreenHI/Creative North	Program Management	64,620.00
29/06/2016	Hymans Robertson	Pensions services	33,024.00
06/07/2016	Atkins Ltd	Connected Communities	29,112.16
06/07/2016	Lochaline Quartz Sand Mine Ltd	Grant	31,382.00
06/07/2016	Albatern Ltd	Project Activities/Mainstream Activities	47,827.20
06/07/2016	PA Consulting Service Ltd	Specialist Advice	29,796.00
06/07/2016	Green Marine (UK) Ltd	Project Activities/Mainstream Activities	49,579.00
06/07/2016	Perle Hotels Ltd	Grant	28,235.00
06/07/2016	Anderson Grp Ltd	Building and Construction Services	38,870.28
06/07/2016	RBS Commercial Cards	Travel and accommodation	86,643.80
06/07/2016	Artemis	Engineering services	81,518.00
06/07/2016	Trident Energy Ltd	Project Activities/Mainstream Activities	89,089.73
06/07/2016	Breedon Aggregates Scotland Ltd	Building and Construction Services	312,901.71
06/07/2016	Elevator UK	Property Factoring Services	26,098.11
12/07/2016	Hymans Robertson	Pension contributions	200,141.32
12/07/2016	THE INLAND REVENUE	PAYE/NI Contributions	263,603.82
12/07/2016	THE INLAND REVENUE	PAYE/NI Contributions	36,737.05
13/07/2016	Lerwick Port Authority	Grant	149,551.00
13/07/2016	Ernst & Young LLP	Technical Accounting Services	25,200.00
13/07/2016	SDS	IT Services	336,601.64
13/07/2016	MacLay Murray & Spens LLP	Legal services	30,749.40
13/07/2016	Emergents	Project Activities/Mainstream Activities	26,749.33
13/07/2016	Gigaplus Argyll Ltd	Grant	59,070.92
14/07/2016	Aptean	IT Services	142,527.67

Payment Date	Company Name	Description	Value of Payment
19/07/2016	HTT (Manufacturing)	Grant	30,000.00
19/07/2016	Kyle of Sutherland Development Trust	Grant	32,000.00
20/07/2016	HM Revenue & Customs	VAT	32,633.39
20/07/2016	Morrison Construction	Building and Construction Services	95,274.48
20/07/2016	Atkins Ltd	Connected Communities	48,692.40
20/07/2016	Unit 4 Business Software Ltd	IT Services	26,880.00
20/07/2016	PA Consulting Service Ltd	Specialist Advice	35,572.51
20/07/2016	4c Engineering	Engineering Services	44,055.00
20/07/2016	Pulsion Technology Ltd	IT Services	30,000.00
27/07/2016	James Jones & Sons Ltd	Grant	104,488.00
27/07/2016	Glencoe Mountain Ltd	Grant	83,885.00
27/07/2016	Graham & Sibbald	Property Factoring Services	220,000.00
27/07/2016	Albatern Ltd	Project Activities/Mainstream Activities	40,721.23
27/07/2016	PA Consulting Service Ltd	Specialist Advice	126,656.10
27/07/2016	North West Highlands Geopark Ltd	Grant	25,284.41
27/07/2016	MeyGen Limited	Grant	26,062.05
27/07/2016	Dunoon Burgh Hall Trust	Grant	31,051.00
27/07/2016	The Links House Ltd	Grant	32,912.37
27/07/2016	Blairs Steading LLP	Grant	76,880.00
27/07/2016	Makar Technologies Ltd	Grant	100,000.00
03/08/2016	JGC Engineering & Technical Services	Grant	33,332.79
03/08/2016	Ashley Ann Ltd	Grant	27,036.50
03/08/2016	PA Consulting Service Ltd	Specialist Advice	30,569.43
03/08/2016	Workshop 2 Limited	Building and Construction Services	35,412.60
03/08/2016	Hymans Robertson	Pension Services	33,054.00
03/08/2016	Oscilla Power Ltd	Project Activities/Mainstream Activities	142,807.20
03/08/2016	Trident Energy Ltd	Project Activities/Mainstream Activities	32,372.21
03/08/2016	Zyba Ltd	Project Activities/Mainstream Activities	34,393.76
05/08/2016	Hymans Robertson	Pension contributions	199,404.73
05/08/2016	THE INLAND REVENUE	PAYE/NI Contributions	257,909.89
05/08/2016	THE INLAND REVENUE	PAYE/NI Contributions	36,739.05
10/08/2016	Lerwick Port Authority	Grant	125,362.00
10/08/2016	Atkins Ltd	Connected Communities	45,458.40
10/08/2016	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	38,366.40
10/08/2016	Social Investment Scotland	Grant	25,000.00
10/08/2016	Ironworks Music Venue	Venue Hire / Grant	27,890.00
10/08/2016	Wilderness Scotland	Grant	28,643.05
10/08/2016	Emergents	Project Activities/Mainstream Activities	26,749.33
10/08/2016	Quoceant Limited	Project Activities/Mainstream Activities	56,200.00
10/08/2016	RBS Commercial Cards	Travel and accommodation	59,200.63
10/08/2016	Breedon Aggregates Scotland Ltd	Building and Construction Services	332,369.47
17/08/2016	UHI	Project Activities/Mainstream Activities	28,067.03

Payment Date	Company Name	Description	Value of Payment
17/08/2016	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	68,886.15
17/08/2016	Alex Murray Construction	Building and Construction Services	61,953.56
17/08/2016	PA Consulting Service Ltd	Specialist Advice	61,520.14
17/08/2016	Lochaber Chamber of Commerce	Grant	27,500.00
17/08/2016	ScreenHI/Creative North	Program Management	27,600.00
23/08/2016	Fundacion Tecnalia Research & Innovation	Project Activities/Mainstream Activities	25,508.44
23/08/2016	Blue Power Energy Ltd	Project Activities/Mainstream Activities	25,400.00
24/08/2016	EMEC	Grant	26,768.17
24/08/2016	Atkins Ltd	Connected Communities	56,933.94
24/08/2016	Orbit Property Management	Rent	76,420.80
24/08/2016	Turner & Townsend	Building and Construction Services	26,349.32
24/08/2016	Graham & Sibbald	Property Factoring Services	435,000.00
24/08/2016	Albatern Ltd	Project Activities/Mainstream Activities	44,462.75
24/08/2016	Artemis	Engineering services	82,014.00
24/08/2016	Mocean Energy Ltd	Project Activities/Mainstream Activities	33,275.00
24/08/2016	MacLeod and Wall LLP	Grant	52,999.35
24/08/2016	Tina R Rowe Dunn & Gregory Rowe-Dunn	Repayment of VAT	122,000.00
31/08/2016	EMEC	Grant	105,750.54
31/08/2016	SRUC	Project Activities/Mainstream Activities	148,630.00
31/08/2016	Global Energy Nigg Ltd	Grant	293,153.00
31/08/2016	Glycomar Ltd	Shares	40,000.00
31/08/2016	William Aulet	Training services	109,443.40
07/09/2016	University of Strathclyde	Project Activities/Mainstream Activities	30,639.60
07/09/2016	EMEC	Project Activities/Mainstream Activities	61,017.10
07/09/2016	Morrison Construction	Building and Construction Services	89,965.21
07/09/2016	Torrance Partnership	Building and Construction Services	29,930.03
07/09/2016	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	70,231.20
07/09/2016	RBS Commercial Cards	Travel and accommodation	90,239.51
07/09/2016	MacLeod and Wall LLP	Grant	52,999.35
08/09/2016	Muir of Ord Hall & Facilities Co	Grant	27,083.00
12/09/2016	Hymans Robertson	Pension contributions	229,684.83
12/09/2016	THE INLAND REVENUE	PAYE/NI Contributions	273,521.22
12/09/2016	THE INLAND REVENUE	PAYE/NI Contributions	38,143.20
14/09/2016	Graham & Sibbald	Property Factoring Services	29,060.63
14/09/2016	Lerwick Port Authority	Grant	118,413.00
14/09/2016	Sealladh na Beinne Moire	Grant	42,831.00
14/09/2016	SDS	IT Services	47,006.46
14/09/2016	Biomatrix Water Technology LLP	Grant	37,721.00
14/09/2016	Graham & Sibbald	Property Factoring Services	30,000.00
14/09/2016	Emergents	Project Activities/Mainstream Activities	26,749.33
14/09/2016	PA Consulting Service Ltd	Specialist Advice	40,027.31

Payment Date	Company Name	Description	Value of Payment
14/09/2016	Trident Energy Ltd	Project Activities/Mainstream Activities	58,258.90
14/09/2016	Mocean Energy Ltd	Project Activities/Mainstream Activities	25,994.00
14/09/2016	Breedon Aggregates Scotland Ltd	Building and Construction Services	177,641.64
14/09/2016	Checkmate Seaenergy Ltd	Project Activities/Mainstream Activities	48,000.00
14/09/2016	Umbra Cuscinetti S.p.A	Project Activities/Mainstream Activities	91,958.33
15/09/2016	Grant of Dalvey Ltd	Loan	200,000.00
19/09/2016	BT plc	Broadband Delivery Project	5,463,297.19
21/09/2016	Graham & Sibbald	Property Factoring Services	202,007.29
21/09/2016	HM Revenue & Customs	VAT	50,984.00
21/09/2016	Morrison Construction	Building and Construction Services	36,715.55
21/09/2016	BSW Sawmills Ltd	Grant	184,706.00
21/09/2016	Elgin Youth Development Group	Grant	50,000.00
21/09/2016	Morgan Sindall plc	Building and Construction Services	60,000.00
21/09/2016	Kier Group plc	Building and Construction Services	25,341.10
21/09/2016	Lochaline Quartz Sand Mine Ltd	Grant	25,546.00
21/09/2016	Vatersay Community Association	Grant	78,602.00
21/09/2016	AUDIT SCOTLAND	Audit Fees	43,166.00
21/09/2016	Albatern Ltd	Project Activities/Mainstream Activities	93,319.84
21/09/2016	Inside Biometrics Ltd	Grant	250,000.00
28/09/2016	Graham & Sibbald	Property Factoring Services	27,282.64
28/09/2016	Ernst & Young LLP	Technical Accounting Services	78,518.40
28/09/2016	Morrison Construction	Building and Construction Services	100,948.42
28/09/2016	West Harris Trust	Grant	87,669.54
28/09/2016	MeyGen Limited	Grant	522,628.00
28/09/2016	Hymans Robertson	Pension services	31,640.40
28/09/2016	Makar Technologies Ltd	Grant	31,988.00
28/09/2016	Drimnin Distillery Ltd	Grant	54,754.00
04/10/2016	Inside Biometrics Ltd	Grant	75,000.00
05/10/2016	UHI	Project Activities/Mainstream Activities	26,533.98
05/10/2016	Loch Duart Ltd	Grant	300,000.00
05/10/2016	SGL Carbon Fibers Ltd	Grant	462,994.80
05/10/2016	Gaeltec Devices Ltd	Grant	60,909.00
05/10/2016	Albatern Ltd	Project Activities/Mainstream Activities	60,343.20
05/10/2016	Denchi Power Ltd	Grant	68,956.94
05/10/2016	RBS Commercial Cards	Travel and accommodation	97,457.37
05/10/2016	Firstport	Grant	48,299.76
05/10/2016	Joules Energy Efficiency	Project Activities/Mainstream Activities	44,786.00
06/10/2016	Aquamarine Power Limited	Project Activities/Mainstream Activities	49,500.00
10/10/2016	Hymans Robertson	Pension contributions	208,278.16
10/10/2016	THE INLAND REVENUE	PAYE/NI Contributions	265,296.07
10/10/2016	THE INLAND REVENUE	PAYE/NI Contributions	37,730.73
11/10/2016	Inside Biometrics Ltd	Grant	75,000.00

Payment Date	Company Name	Description	Value of Payment
12/10/2016	Orkney Islands Council	Project Activities/Mainstream Activities	25,125.00
12/10/2016	Lerwick Port Authority	Grant	30,688.00
12/10/2016	Morrison Construction	Building and Construction Services	182,561.09
12/10/2016	Pat Munro (Alness) Ltd	Building and Construction Services	41,744.65
12/10/2016	SDS	IT Services	150,277.11
12/10/2016	Emergents	Project Activities/Mainstream Activities	26,749.33
12/10/2016	4c Engineering	Engineering Services	32,436.00
12/10/2016	Oscilla Power Ltd	Project Activities/Mainstream Activities	53,465.00
12/10/2016	Hymans Robertson	Pension Services	85,042.00
19/10/2016	Atkins Ltd	Connected Communities	91,482.23
19/10/2016	Hotel Hebrides	Grant	91,426.00
19/10/2016	Copernicus Technology Ltd	Grant	50,000.00
19/10/2016	PA Consulting Service Ltd	Specialist Advice	36,301.10
19/10/2016	The Links House Ltd	Grant	41,980.18
20/10/2016	Blue Power Energy Ltd	Project Activities/Mainstream Activities	26,000.00
26/10/2016	Farrpoint	Broadband Delivery support	26,594.46
26/10/2016	The Scottish Government	Project Activities/Mainstream Activities	46,602.48
26/10/2016	University of Edinburgh	Project Activities/Mainstream Activities	37,832.40
26/10/2016	PA Consulting Service Ltd	Specialist Advice	51,535.04
26/10/2016	Mocean Energy Ltd	Project Activities/Mainstream Activities	38,115.00
26/10/2016	Breedon Aggregates Scotland Ltd	Building and Construction Services	449,598.34
26/10/2016	MacLeod and Wall LLP	Grant	33,000.00
26/10/2016	Makar Technologies Ltd	Grant	49,532.00
02/11/2016	UHI	Project Activities/Mainstream Activities	89,164.90
02/11/2016	EMEC	Grant	151,551.93
02/11/2016	Nevis Range Development	Grant	43,199.00
02/11/2016	University of Edinburgh	Project Activities/Mainstream Activities	144,081.24
02/11/2016	SDS	IT Services	149,529.71
02/11/2016	4c Engineering	Engineering Services	46,524.00
02/11/2016	Romax Technology Ltd	Project Activities/Mainstream Activities	44,999.62
02/11/2016	Blairs Steading LLP	Grant	128,916.59
02/11/2016	MIT Sloan School of Management Office	Project Activities/Mainstream Activities	54,222.06
07/11/2016	Hymans Robertson	Pension contributions	245,455.37
07/11/2016	THE INLAND REVENUE	PAYE/NI Contributions	264,766.66
07/11/2016	THE INLAND REVENUE	PAYE/NI Contributions	37,476.63
09/11/2016	The Highland Council	Project Activities/Mainstream Activities	60,000.00
09/11/2016	Graham & Sibbald	Property Factoring Services	34,471.01
09/11/2016	SURF	Grant	26,071.00
09/11/2016	Graham & Sibbald	Property Factoring Services	350,000.00
09/11/2016	Denchi Power Ltd	Grant	33,674.04
09/11/2016	RBS Commercial Cards	Travel and accommodation	77,447.25
09/11/2016	Sonas Hospitality (Skeabost) Ltd	Grant	52,178.00

Payment Date	Company Name	Description	Value of Payment
09/11/2016	Knoydart Renewables	Grant	36,898.00
09/11/2016	Hymans Robertson	Pension services	33,334.50
09/11/2016	Trident Energy Ltd	Project Activities/Mainstream Activities	58,258.90
09/11/2016	Breedon Aggregates Scotland Ltd	Building and Construction Services	330,522.37
16/11/2016	UHI	Project Activities/Mainstream Activities	28,419.66
16/11/2016	NHS Highland	Project Activities/Mainstream Activities	50,193.60
16/11/2016	Orbit Property Management	Rent	66,052.20
16/11/2016	Ipsos MORI Ltd	Research	27,222.48
16/11/2016	Natural Retreats	Project Activities/Mainstream Activities	79,771.32
16/11/2016	Emergents	Project Activities/Mainstream Activities	26,749.33
16/11/2016	PA Consulting Service	Specialist Advice	31,500.00
16/11/2016	MeyGen Limited	Grant	91,034.00
16/11/2016	MeyGen Limited	Grant	112,985.00
16/11/2016	The Links House Ltd	Grant	77,658.64
16/11/2016	Breedon Aggregates Scotland Ltd	Building and Construction Services	324,456.97
16/11/2016	Umbra Cuscinetti S.p.A	Project Activities/Mainstream Activities	83,333.33
17/11/2016	Blue Power Energy Ltd	Project Activities/Mainstream Activities	30,200.00
23/11/2016	Graham & Sibbald	Property Factoring Services	85,054.39
23/11/2016	Fèisean nan Gàidheal	Grant	49,196.00
23/11/2016	EMEC	Grant	111,398.59
23/11/2016	CoStar Group	Property Factoring Services	30,916.80
23/11/2016	Traigh Mhòr Oysters	Grant	165,436.00
23/11/2016	Morgan Sindall plc	Building and Construction Services	48,000.00
23/11/2016	PA Consulting Service Ltd	Specialist Advice	47,130.35
23/11/2016	Torabhaig Distillery	Grant	84,084.00
23/11/2016	Skye BV	Grant	186,089.00
30/11/2016	Torrance Partnership	Building and Construction Services	41,856.43
30/11/2016	SDS	IT Services	103,295.97
30/11/2016	Kishorn Port Ltd	Grant	35,290.00
30/11/2016	North West Highlands Geopark Ltd	Grant	28,763.70
30/11/2016	JFI Ltd	Project Activities/Mainstream Activities	27,331.00
01/12/2016	Glasgow School of Art	Project Activities/Mainstream Activities	253,751.00
01/12/2016	Whiteshore Cockles	Grant	29,822.00
01/12/2016	Lochaber Chamber of Commerce	Grant	27,500.00
05/12/2016	Hymans Robertson	Pension contributions	206,527.01
05/12/2016	THE INLAND REVENUE	PAYE/NI Contributions	277,899.85
05/12/2016	THE INLAND REVENUE	PAYE/NI Contributions	37,578.91
07/12/2016	Camuscross & Duisdale Initiative	Grant	44,139.00
07/12/2016	Kyle of Sutherland Development Trust	Grant	32,147.18
07/12/2016	RBS Commercial Cards	Travel and accommodation	86,207.49

Payment Date	Company Name	Description	Value of Payment
07/12/2016	Trident Energy Ltd	Project Activities/Mainstream Activities	49,522.31
14/12/2016	Graham & Sibbald	Property Factoring Services	50,315.09
14/12/2016	Highland Brewing Company Ltd	Grant	44,689.00
14/12/2016	BSW Sawmills Ltd	Grant	54,553.00
14/12/2016	Tilhill Forestry	Forestry Services	43,298.57
14/12/2016	Ironworks Music Venue	Venue Hire / Grant	33,998.40
14/12/2016	Unit 4 Business Software Ltd	IT Services	70,666.39
14/12/2016	Albatern Ltd	Project Activities/Mainstream Activities	54,000.00
14/12/2016	Emergents	Project Activities/Mainstream Activities	32,749.33
14/12/2016	PA Consulting Service Ltd	Specialist Advice	31,500.00
14/12/2016	ScreenHI/Creative North	Program Management	27,600.00
14/12/2016	Quoceant Limited	Project Activities/Mainstream Activities	51,840.00
14/12/2016	Workshop 2 Limited	Building and Construction Services	34,527.28
14/12/2016	Breedon Aggregates Scotland Ltd	Building and Construction Services	334,928.72
16/12/2016	An Comunn Gàidhealach	Grant	30,000.00
16/12/2016	Inverness Marina Ltd	Grant	37,000.00
16/12/2016	Norbord Ltd	Grant	2,447,743.35
16/12/2016	Graham & Sibbald	Property Factoring Services	260,000.00
16/12/2016	Emergents	Project Activities/Mainstream Activities	26,749.33
16/12/2016	Checkmate Seaenergy Ltd	Project Activities/Mainstream Activities	79,012.00
16/12/2016	GRAHAM & SIBBALD	Property Factoring Services	75,000.00
16/12/2016	Scottish Enterprise	Project Activities/Mainstream Activities	48,000.00
21/12/2016	Makar Technologies Ltd	Grant	40,000.00
21/12/2016	Oscilla Power Ltd	Project Activities/Mainstream Activities	54,493.20
22/12/2016	BT plc	Broadband Delivery Project	4,178,773.04
22/12/2016	CorporateHealth	Research	29,461.00
05/01/2017	Hymans Robertson	Pension contributions	246,554.87
05/01/2017	THE INLAND REVENUE	PAYE/NI Contributions	271,893.86
05/01/2017	THE INLAND REVENUE	PAYE/NI Contributions	42,858.66
10/01/2017	Umbra Cuscinetti S.p.A	Project Activities/Mainstream Activities	50,000.00
11/01/2017	Graham & Sibbald	Property Factoring Services	49,191.22
11/01/2017	Graham & Sibbald	Property Factoring Services	65,601.64
11/01/2017	Shetland Islands Council	Project Activities/Mainstream Activities	30,427.67
11/01/2017	Ernst & Young LLP	Technical Accounting Services	58,800.00
11/01/2017	Farrpoint	Broadband Delivery support	27,487.80
11/01/2017	Atkins Ltd	Connected Communities	32,180.40
11/01/2017	SDS	IT Services	29,776.80
11/01/2017	Morgan Sindall plc	Building and Construction Services	48,000.00
11/01/2017	Argyll & Isles Tourism Cooperative Ltd	Grant	27,022.00
11/01/2017	Natural Retreats	Project Activities/Mainstream Activities	83,361.77

Payment Date	Company Name	Description	Value of Payment
11/01/2017	Campbeltown Community Business Ltd	Grant	60,855.00
11/01/2017	Muir of Ord Hall & Facilities Co	Grant	29,605.00
11/01/2017	PA Consulting Service Ltd	Specialist Advice	61,369.36
11/01/2017	David Paterson General Engineers	Grant	33,701.00
11/01/2017	RBS Commercial Cards	Travel and accommodation	46,596.23
11/01/2017	ERIKS Industrial Services	Property Maintenance	30,752.27
11/01/2017	Hymans Robertson	Pensions services	26,281.20
18/01/2017	EMEC	Grant	96,708.14
18/01/2017	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	92,913.60
18/01/2017	Tilhill Forestry	Forestry Services	64,562.70
18/01/2017	Glencoe Mountain Ltd	Grant	60,652.00
18/01/2017	Glasgow School of Art	Project Activities/Mainstream Activities	320,752.00
18/01/2017	Ross-shire Engineering Ltd	Grant	49,450.00
18/01/2017	Artemis	Engineering services	119,543.00
18/01/2017	AUDIT SCOTLAND	Audit Fees	43,837.00
19/01/2017	Atkins Ltd	Connected Communities	222,190.90
25/01/2017	Castle Stuart Golf Ltd	Grant	33,000.00
25/01/2017	Morrison Construction	Building and Construction Services	46,789.86
25/01/2017	Graham & Sibbald	Property Factoring Services	52,500.00
25/01/2017	Diligent Boardbooks Ltd	Subscription	43,422.00
25/01/2017	PA Consulting Service Ltd	Specialist Advice	55,268.79
25/01/2017	Denchi Power Ltd	Grant	37,514.58
25/01/2017	AGM Batteries Ltd	Grant	31,515.21
25/01/2017	Breedon Aggregates Scotland Ltd	Building and Construction Services	248,140.34
25/01/2017	New Wave Foods Ltd	Grant	25,771.35
25/01/2017	Drimnin Distillery Ltd	Grant	58,957.00
01/02/2017	Fèisean nan Gàidheal	Grant	43,143.00
01/02/2017	EMEC	Project Activities/Mainstream Activities	30,878.90
01/02/2017	Ernst & Young LLP	Technical Accounting Services	28,904.40
01/02/2017	Ipsos MORI Ltd	Research	61,422.48
01/02/2017	SDS	IT Services	37,285.37
01/02/2017	Cromarty Firth Port Authority	Grant	252,811.00
01/02/2017	Graham & Sibbald	Property Factoring Services	166,000.00
01/02/2017	Lochaber Chamber of Commerce	Grant	27,500.00
01/02/2017	The Links House Ltd	Grant	46,694.07
01/02/2017	Trident Energy Ltd	Project Activities/Mainstream Activities	35,818.56
02/02/2017	Exceedence Ltd	Project Activities/Mainstream Activities	75,000.00
08/02/2017	Lecht Ski Company Ltd	Grant	28,348.89
08/02/2017	Queen Elizabeth Cast	Grant	85,000.00
08/02/2017	Barra & Vatersay Community Ltd	Grant	28,500.00
08/02/2017	Orbit Property Management	Rent	76,420.80
08/02/2017	Kier Group plc	Building and Construction Services	25,267.20

Payment Date	Company Name	Description	Value of Payment
08/02/2017	Albatern Ltd	Project Activities/Mainstream Activities	26,000.40
08/02/2017	PA Consulting Service Ltd	Specialist Advice	31,500.00
08/02/2017	Red Rock Automation Ltd	Non-Current Assets	35,640.00
08/02/2017	4c Engineering	Engineering Services	41,318.40
08/02/2017	RBS Commercial Cards	Travel and accommodation	72,271.33
08/02/2017	Oscilla Power Ltd	Project Activities/Mainstream Activities	40,707.00
08/02/2017	Romax Technology Ltd	Project Activities/Mainstream Activities	36,000.00
08/02/2017	Breedon Aggregates Scotland Ltd	Building and Construction Services	349,685.23
13/02/2017	Hymans Robertson	Pension contributions	221,836.76
13/02/2017	THE INLAND REVENUE	PAYE/NI Contributions	264,640.93
13/02/2017	THE INLAND REVENUE	PAYE/NI Contributions	37,093.03
15/02/2017	University of Edinburgh	Project Activities/Mainstream Activities	34,401.18
15/02/2017	Sheila Fleet Jewellery	Grant	45,813.00
15/02/2017	Kishorn Port Ltd	Grant	25,863.00
15/02/2017	Graham & Sibbald	Property Factoring Services	110,500.00
15/02/2017	MacLay Murray & Spens LLP	Legal services	27,092.68
15/02/2017	Emergents	Project Activities/Mainstream Activities	26,749.33
15/02/2017	Peoplematters (Europe) Ltd	Training Services	38,197.20
15/02/2017	Joules Energy Efficiency	Project Activities/Mainstream Activities	49,351.00
15/02/2017	Coigach Community Interest Company	Grant	28,709.00
22/02/2017	Atkins Ltd	Connected Communities	101,127.60
22/02/2017	ANTA Scotland Ltd	Grant	28,537.48
22/02/2017	Advanced Business Solutions	IT services	37,518.01
22/02/2017	Copernicus Technology Ltd	Grant	50,000.00
01/03/2017	Glasgow School of Art	Project Activities/Mainstream Activities	285,831.00
01/03/2017	Norbord Ltd	Grant	2,943,475.79
01/03/2017	Unit 4 Business Software Ltd	IT Services	63,396.83
01/03/2017	Romax Technology Ltd	Project Activities/Mainstream Activities	72,000.00
01/03/2017	Breedon Aggregates Scotland Ltd	Building and Construction Services	370,380.43
01/03/2017	Nova Innovation Ltd	Project Activities/Mainstream Activities	31,351.20
07/03/2017	Hymans Robertson	Pension contributions	222,328.70
07/03/2017	THE INLAND REVENUE	PAYE/NI Contributions	265,731.10
07/03/2017	THE INLAND REVENUE	PAYE/NI Contributions	36,831.60
08/03/2017	The Moray Council	Project Activities/Mainstream Activities	32,000.00
08/03/2017	Scottish Enterprise	Project Activities/Mainstream Activities	38,168.26
08/03/2017	EMEC	Project Activities/Mainstream Activities	256,580.62
08/03/2017	Institute of Directors	Training Services	29,472.00
08/03/2017	Capita Business Services	IT Services	32,343.30
08/03/2017	Farrpoint	Broadband Delivery support	42,507.00

Payment Date	Company Name	Description	Value of Payment
08/03/2017	SDS	IT Services	518,836.34
08/03/2017	Wilderness Scotland	Grant	46,011.13
08/03/2017	Graham & Sibbald	Property Factoring Services	150,000.00
08/03/2017	Whiteshore Cockles	Grant	35,309.00
08/03/2017	Kyle of Sutherland Development Trust	Grant	69,538.99
08/03/2017	RBS Commercial Cards	Travel and accommodation	82,473.45
08/03/2017	East Lochaber and Laggan Community	Grant	30,496.80
09/03/2017	Skye BV	Grant	99,841.00
09/03/2017	Exceedence Ltd	Project Activities/Mainstream Activities	87,500.00
10/03/2017	Emergents	Project Activities/Mainstream Activities	26,749.33
10/03/2017	Ecosse Subsea System Ltd	Project Activities/Mainstream Activities	28,032.00
10/03/2017	Checkmate Seaenergy LTD	Project Activities/Mainstream Activities	28,400.00
10/03/2017	Joules Energy Efficiency	Project Activities/Mainstream Activities	49,351.00
15/03/2017	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	46,535.00
15/03/2017	Ballet West	Grant	60,475.00
15/03/2017	Covell Matthews Architects	Architect Services	30,951.60
15/03/2017	MIT Sloan School of Management Office	Project Activities/Mainstream Activities	62,967.01
17/03/2017	Lochaber Geopark Association	Grant	40,000.00
17/03/2017	Turnberry Consulting	Project Activities/Mainstream Activities	25,406.40
17/03/2017	Atkins Ltd	Connected Communities	44,965.94
17/03/2017	Harris Tweed Hebrides Ltd	Grant	139,895.05
17/03/2017	The Harris Tweed Authority	Grant	41,921.00
17/03/2017	Campbeltown Community Business Ltd	Grant	25,674.00
17/03/2017	PA Consulting Service Ltd	Specialist Advice	40,187.93
17/03/2017	4c Engineering	Engineering Services	35,541.60
17/03/2017	Royal Zoological Society of Scotland	Grant	55,237.00
22/03/2017	Lochaline Quartz Sand Mine Ltd	Grant	43,072.00
22/03/2017	Zyba Ltd	Project Activities/Mainstream Activities	26,251.07
23/03/2017	Scuola Superiore Sant Anna	Project Activities/Mainstream Activities	95,833.33
24/03/2017	Kishorn Port Ltd	Grant	35,290.00
29/03/2017	Global Energy Nigg Ltd	Grant	246,903.00
29/03/2017	Zyba Ltd	Project Activities/Mainstream Activities	33,577.95
29/03/2017	MeyGen Limited	Grant	210,324.45
29/03/2017	Sutherlands Electrical & Engineering	Property maintenance	33,420.00
29/03/2017	BT plc	Broadband Delivery Project	5,754,998.01
29/03/2017	Comhairle nan Eilean Siar	Project Activities/Mainstream Activities	1,613,169.92
29/03/2017	Technology From Ideas Limited	Project Activities/Mainstream Activities	28,000.00

Payment Date	Company Name	Description	Value of Payment
29/03/2017	CorPower Ocean AB	Project Activities/Mainstream Activities	379,252.60
31/03/2017	Norbloc Construction	Building and Construction Services	204,934.61
31/03/2017	Pat Munro (AIness) Ltd	Building and Construction Services	199,321.04
31/03/2017	Scottish Enterprise	Project Activities/Mainstream Activities	388,728.00