

HIGHLANDS AND ISLANDS ENTERPRISE

PUBLIC SERVICES REFORM (SCOTLAND ACT) 2010: STATEMENT FOR 2017/18

Under the Public Services Reform (Scotland) Act 2010, we have, along with other public bodies in Scotland, a duty to publish annual public statements relating to our expenditure in the following areas:

- Public relations
- Overseas travel
- Hospitality and entertainment
- External consultancy

In addition, the Act requires public bodies to publish details on:

- Payments with a value in excess of £25,000
- Employees/members who receive remuneration in excess of £150,000.

Furthermore, the Act requires public bodies to publish a statement of the steps it has taken during that financial year to:

- Promote and increase sustainable growth through the exercise of its functions
- Improve efficiency, effectiveness and economy in the exercise of its functions.

Our statement covering the financial year 2017/18 is set out below and includes costs relating to Wave Energy Scotland, which was established as a subsidiary of Highlands and Islands Enterprise in December 2014.

Public Services Reform (Scotland) Act 2010	
Highlands and Islands Enterprise for Financial Year 2017/18	
Activity	Spend 2017/18
Public relations	£1,344,178
Overseas travel	£101,056
Hospitality and entertainment	£32,807
External consultancy	£1,772,447
Payments with a value in excess of £25,000	See attached table
Remunerations received in excess of £150,000	Nil

Sustainable growth

As the Scottish Government's economic and community development agency for the Highlands and Islands of Scotland, HIE's purpose is to generate sustainable and inclusive economic growth across the region. We want the Highlands and Islands to be a highly successful and competitive region in which increasing numbers of people choose to live, work, study and invest.

Our 2030 ambition is for all parts of the Highlands and Islands to be recognised for:

- A distinctive, place-based economy
- An innovative, productive and internationally competitive business base
- Resilient and resourceful communities that are empowered, capable and inclusive
- A growing population, particularly through the attraction of more economically active and young people
- Well connected, with fit for purpose digital and transport links
- A vibrant and distinctive culture.

We pursue our vision by delivering four priorities: *accelerating business growth; strengthening communities; supporting growth sectors, and developing regional attractiveness.*

Through our area teams, we deliver a place-based approach to development. Through our investment choices, we focus on more remote, rural and island areas whilst ensuring that we also pursue opportunities that contribute positively to regional and national economic growth, often through partnership and collaborative actions

Find out more in our current operating plan – www.hie.co.uk/operatingplan

Efficiency, effectiveness and economy

Public Sector Reform Act 2017/18

HIE is constantly engaged in identifying opportunities to increase efficiency, lower costs and improve service quality. In ensuring Block B (HIE's management and administration budget) remains on target, costs must be contained, and inflation absorbed.

HIE actively looks to make the best use of space available in its offices and is working on a number of accommodation agreements with public sector organisations. In addition, as lease expiry dates approach, we are complying with Scottish Government policy on floor space and energy efficiency as we consider whether to extend the lease or seek new premises that deliver best value.

The move to Alexander Ross House in Fort William will result in substantial savings on our premises costs and also improve our carbon impact. We have reduced our occupied floor space from 335m² down to 101m². On-site storage has also been reduced.

HIE has recently moved from a centralised waste management service for all our offices to a service provided by the relevant local authority. This has produced significant cost savings.

Staff travel is a significant cost for HIE, especially given the geography of our region. However, this is mitigated by having a central travel team which makes all bookings, having a policy of only booking standard class and seeking to rationalise travel. To this end we are making use of Skype for Business rather than staff travelling for internal meetings. We have held two 'All Staff Strategy' events using Skype, where different presentations were led by directors in locations throughout the region.

HIE is actively putting contracts in place to ensure best value, clear service level agreements (SLAs) and improved quality. Where possible central frameworks are utilised to save duplication of effort and achieve best value.

Payments with a value in excess of £25,000			
Payment Date	Company Name	Description	Value of Payment
05/04/2017	Atkins Ltd	Project Activities/Mainstream Activities	£ 121,058.62
05/04/2017	AW Laing Ltd	Building & Construction Services	£ 26,776.08
05/04/2017	BASF Pharma (Callani	Grant	£ 450,000.00
05/04/2017	Breedon Aggregates S	Building & Construction Services	£ 285,471.06
05/04/2017	Burness	Legal Services	£ 29,588.86
05/04/2017	Cairngorms National	Grant	£ 50,000.00
05/04/2017	Comhairle nan Eilean	Grant	£ 91,830.08
05/04/2017	Cruz Atcheson Consul	Project Activities/Mainstream Activities	£ 27,484.00
05/04/2017	Denchi Power Ltd	Grant	£ 52,854.44
05/04/2017	Ecosse Subsea System	Project Activities/Mainstream Activities	£ 52,860.00
05/04/2017	Enerquip Ltd	Grant	£ 44,745.82

Payment Date	Company Name	Description	Value of Payment
19/07/2017	Checkmate Seaenergy	Project Activities/Mainstream Activities	£ 46,472.00
19/07/2017	Entrepreneurial Scot	Membership	£ 31,500.00
19/07/2017	Glencoe Mountain Ltd	Grant	£ 80,721.00
19/07/2017	Graham & Sibbald	Property Factoring Services	£ 72,610.00
19/07/2017	Inverness Airport Bu	Grant	£ 25,240.85
19/07/2017	MacLay Murray & Spen	Legal Services	£ 48,117.00
19/07/2017	Morrison Constructio	Building & Construction Services	£ 64,951.43
19/07/2017	Perfect Circle JV Lt	Professional Services	£ 42,077.76
19/07/2017	Threesixty Architect	Architectural Services	£ 57,414.00
25/07/2017	Shetland FM Ltd	Grant	£ 610,000.00
26/07/2017	Breedon Aggregates S	Building & Construction Services	£ 59,393.90
26/07/2017	Campbeltown Communit	Grant	£ 34,638.00
26/07/2017	Graham & Sibbald	Property Factoring Services	£ 104,651.07
26/07/2017	HM Revenue & Customs	VAT	£ 78,716.18
26/07/2017	Hymans Robertson (BA	Pension Services	£ 31,903.20
26/07/2017	Inside Biometrics Lt	Grant	£ 35,345.00
26/07/2017	OnTime IT & Comms Li	IT Services	£ 28,246.81
26/07/2017	The Highland Council	Rates	£ 128,338.36
26/07/2017	WooHa Brewing Compan	Grant	£ 30,100.00
02/08/2017	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	£ 30,459.60
02/08/2017	Ernst & Young LLP	Technical Accounting Services	£ 40,486.80
02/08/2017	Orbit Property Manag	Rent	£ 76,420.80
02/08/2017	Ruswood Ltd	Grant	£ 45,417.17
02/08/2017	SDS	IT Services	£ 38,061.03
02/08/2017	Sheila Fleet Jewelle	Grant	£ 31,107.00
02/08/2017	Speakeasy Production	Project Activities/Mainstream Activities	£ 78,000.00
02/08/2017	University of Edinbu	Project Activities/Mainstream Activities	£ 54,062.41
09/08/2017	D MacDonald & Co	Building & Construction Services	£ 25,157.23
09/08/2017	EMEC	Grant	£ 103,760.02
09/08/2017	Ernst & Young LLP	Technical Accounting Services	£ 48,696.00
09/08/2017	Farrpoint	Project Activities/Mainstream Activities	£ 32,655.00
09/08/2017	Harris Development L	Grant	£ 31,502.00
09/08/2017	Norbord Ltd	Grant	£ 2,900,707.68
09/08/2017	Pat Munro (Aness) L	Building & Construction Services	£ 59,021.77
09/08/2017	RBS Commercial Cards	Travel & Accomodation	£ 66,217.77
09/08/2017	UHI	Project Activities/Mainstream Activities	£ 152,221.70
10/08/2017	Hymans Robertson (Pe	Pension Contributions	£ 216,194.38
10/08/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 258,092.02
10/08/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 38,030.31
16/08/2017	Ove Arup & Partners	Professional Services	£ 66,000.00
16/08/2017	PA Consulting Servic	Specialist Advice	£ 41,743.88
16/08/2017	Perle Hotels Ltd	Grant	£ 214,084.00

Payment Date	Company Name	Description	Value of Payment
16/08/2017	Umbra Cuscinetti S.p	Project Activities/Mainstream Activities	£ 250,845.21
16/08/2017	Underwater Centre (F	Grant	£ 200,000.00
23/08/2017	Emergents	Project Activities/Mainstream Activities	£ 26,749.33
23/08/2017	Fyne Ales Ltd	Grant	£ 25,789.00
23/08/2017	Gael Force Group	Grant	£ 46,964.27
23/08/2017	Konica Minolta	Professional Services	£ 27,309.18
23/08/2017	Mocean Energy Ltd	Project Activities/Mainstream Activities	£ 81,000.00
23/08/2017	PA Consulting Servic	Specialist Advice	£ 31,460.10
23/08/2017	SDS	IT Services	£ 114,462.37
23/08/2017	Speakeasy Production	Project Activities/Mainstream Activities	£ 78,000.00
23/08/2017	Technology From Idea	Project Activities/Mainstream Activities	£ 36,000.00
29/08/2017	Cruz Atcheson Consul	Project Activities/Mainstream Activities	£ 31,042.00
29/08/2017	Umbra Cuscinetti S.p	Project Activities/Mainstream Activities	£ 163,889.30
30/08/2017	4c Engineering	Project Activities/Mainstream Activities	£ 33,972.76
30/08/2017	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	£ 44,779.20
30/08/2017	Gael Force Group	Grant	£ 31,138.25
30/08/2017	Ipsos MORI Ltd	Research	£ 86,840.28
30/08/2017	Morrison Constructio	Building & Construction Services	£ 74,981.02
30/08/2017	Morton Fraser	Professional Services	£ 33,762.32
30/08/2017	Orbit Property Manag	Rent	£ 76,420.80
30/08/2017	Ove Arup & Partners	Professional Services	£ 48,000.00
30/08/2017	Threesixty Architect	Architectural Services	£ 58,801.20
30/08/2017	Torrance Partnership	Professional Services	£ 48,176.04
06/09/2017	Artemis	Project Activities/Mainstream Activities	£ 36,800.40
06/09/2017	Cairngorm Mountain L	Project Activities/Mainstream Activities	£ 27,912.00
06/09/2017	Graham & Sibbald	Property Factoring Services	£ 258,000.00
06/09/2017	Graham & Sibbald	Property Factoring Services	£ 56,930.97
06/09/2017	RBS Commercial Cards	Travel & Accomodation	£ 75,977.30
12/09/2017	Hymans Robertson (Pe	Pension Contributions	£ 234,703.21
12/09/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 273,303.62
12/09/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 39,105.62
13/09/2017	AUDIT SCOTLAND	Audit Fees	£ 43,837.00
13/09/2017	Checkmate Seaenergy	Project Activities/Mainstream Activities	£ 83,378.40
13/09/2017	Emergents	Project Activities/Mainstream Activities	£ 26,749.33
13/09/2017	Glasgow School of Ar	Project Activities/Mainstream Activities	£ 206,325.38
13/09/2017	Graham & Sibbald	Property Factoring Services	£ 103,000.00

Payment Date	Company Name	Description	Value of Payment
13/09/2017	Harris Development L	Grant	£ 61,538.00
13/09/2017	Kyle of Sutherland H	Grant	£ 26,445.73
13/09/2017	OnTime IT & Comms Li	IT Services	£ 35,517.30
13/09/2017	PA Consulting Servic	Specialist Advice	£ 37,054.12
13/09/2017	Pat Munro (Aness) L	Building & Construction Services	£ 166,147.15
13/09/2017	Quoceant Limited	Project Activities/Mainstream Activities	£ 56,856.00
13/09/2017	SDS	IT Services	£ 115,818.59
14/09/2017	Aptean	IT Services	£ 123,475.06
20/09/2017	CEiS	Professional Services	£ 25,196.00
20/09/2017	Haydale Composite So	Project Activities/Mainstream Activities	£ 62,011.20
20/09/2017	PA Consulting Servic	Specialist Advice	£ 27,231.88
28/09/2017	4c Engineering	Project Activities/Mainstream Activities	£ 25,413.77
28/09/2017	Comhairle nan Eilean	Grant	£ 47,111.00
28/09/2017	Glencoe Mountain Ltd	Grant	£ 27,164.00
28/09/2017	Graham & Sibbald	Property Factoring Services	£ 94,670.00
28/09/2017	HM Revenue & Customs	VAT	£ 50,411.84
28/09/2017	Kura (cs) Limited	Grant	£ 45,082.00
28/09/2017	Lochaber Chamber of	Grant	£ 27,500.00
28/09/2017	Morrison Constructio	Building & Construction Services	£ 102,759.56
28/09/2017	University of Edinbu	Project Activities/Mainstream Activities	£ 88,656.51
03/10/2017	BT plc (BACS)	Broadband Delivery Project	£ 3,198,119.29
04/10/2017	Ernst & Young LLP	Technical Accounting Services	£ 32,304.00
04/10/2017	Gaeltec Devices Ltd	Grant	£ 30,501.00
04/10/2017	Graham & Sibbald	Property Factoring Services	£ 53,910.58
04/10/2017	Pat Munro (Aness) L	Building & Construction Services	£ 112,001.20
04/10/2017	RBS Commercial Cards	Travel & Accomodation	£ 100,705.49
04/10/2017	SDS	IT Services	£ 112,069.18
04/10/2017	Threesixty Architect	Architectural Services	£ 61,374.00
09/10/2017	Hymans Robertson (Pe	Pension Contributions	£ 371,511.83
09/10/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 270,884.84
09/10/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 40,779.07
11/10/2017	CS Wind UK Ltd	Grant	£ 41,422.00
11/10/2017	Emergents	Project Activities/Mainstream Activities	£ 26,749.33
11/10/2017	Kier Group plc	Building & Construction Services	£ 59,193.04
11/10/2017	McGowan Ltd Environm	Professional Services	£ 81,820.80
11/10/2017	Meatsnacks Group Ltd	Grant	£ 104,003.00
11/10/2017	PolyGen Limited	Project Activities/Mainstream Activities	£ 73,800.00
11/10/2017	SDS	IT Services	£ 107,851.68
11/10/2017	Skye BV	Grant	£ 49,235.00
11/10/2017	Technology From Idea	Project Activities/Mainstream Activities	£ 39,000.00
11/10/2017	Threesixty Architect	Architectural Services	£ 27,012.00
18/10/2017	CS Wind UK Ltd	Grant	£ 1,132,854.00
18/10/2017	Drumnin Distillery L	Grant	£ 26,223.00

Payment Date	Company Name	Description	Value of Payment
18/10/2017	Elgin & Lossiemouth	Grant	£ 36,054.15
18/10/2017	Ipsos MORI Ltd	Research	£ 92,708.28
18/10/2017	Pulsion Technology L	IT Services	£ 42,600.00
18/10/2017	The Highland Council	Rates	£ 185,904.50
19/10/2017	CorPower Ocean AB	Project Activities/Mainstream Activities	£ 74,580.00
19/10/2017	Cruz Atcheson Consul	Project Activities/Mainstream Activities	£ 58,567.00
25/10/2017	Nevis Partnership	Grant	£ 43,730.00
25/10/2017	Project Trust	Grant	£ 29,127.00
27/10/2017	Firstport	Grant	£ 31,690.32
27/10/2017	Mocean Energy Ltd	Project Activities/Mainstream Activities	£ 40,704.00
27/10/2017	Threesixty Architect	Architectural Services	£ 63,912.00
30/10/2017	PA Consulting Servic	Specialist Advice	£ 122,952.58
03/11/2017	Capita Business Serv	Training Services	£ 30,456.67
03/11/2017	CorporateHealth Inte	Grant	£ 26,898.00
03/11/2017	Graham & Sibbald	Property Factoring Services	£ 85,740.00
03/11/2017	Graham & Sibbald	Property Factoring Services	£ 131,721.81
03/11/2017	Kyle of Sutherland D	Grant	£ 26,560.77
03/11/2017	Perle Hotels Ltd	Grant	£ 31,309.00
03/11/2017	SDS	IT Services	£ 79,229.48
03/11/2017	UHI	Project Activities/Mainstream Activities	£ 175,102.55
08/11/2017	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	£ 116,924.40
08/11/2017	Ecosse Subsea System	Project Activities/Mainstream Activities	£ 50,172.00
08/11/2017	Ernst & Young LLP	Technical Accounting Services	£ 45,660.00
08/11/2017	RBS Commercial Cards	Travel & Accomodation	£ 80,943.99
08/11/2017	Romax Technology Ltd	Project Activities/Mainstream Activities	£ 27,000.00
08/11/2017	Target Internet Digi	Professional Services	£ 38,683.96
09/11/2017	Hymans Robertson (Pe	Pension Contributions	£ 216,638.71
09/11/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 264,556.63
09/11/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 37,149.32
15/11/2017	4c Engineering	Project Activities/Mainstream Activities	£ 37,047.62
15/11/2017	Cromarty Firth Port	Grant	£ 200,000.00
15/11/2017	CS Wind UK Ltd	Grant	£ 391,717.00
15/11/2017	Emergents	Project Activities/Mainstream Activities	£ 26,749.33
15/11/2017	Glasgow School of Ar	Project Activities/Mainstream Activities	£ 176,919.62
15/11/2017	Graham & Sibbald	Property Factoring Services	£ 211,780.00
15/11/2017	Graham & Sibbald	Property Factoring Services	£ 27,055.55
15/11/2017	Harris Development L	Grant	£ 53,775.00
15/11/2017	Hymans Robertson (BA	Pension Services	£ 30,354.00
15/11/2017	Institute of Direct	Professional Services	£ 50,916.00

Payment Date	Company Name	Description	Value of Payment
15/11/2017	Lifescan Scotland	Grant	£ 450,194.00
15/11/2017	MeyGen Limited	Grant	£ 56,492.35
15/11/2017	Morrison Constructio	Building & Construction Services	£ 267,999.49
15/11/2017	Oberlanders Architec	Architectural Services	£ 26,315.44
15/11/2017	Orbit Property Manag	Rent	£ 36,098.10
15/11/2017	University of Edinbu	Project Activities/Mainstream Activities	£ 71,981.92
22/11/2017	Cruz Atcheson Consul	Project Activities/Mainstream Activities	£ 35,529.00
22/11/2017	Tension Technology I	Project Activities/Mainstream Activities	£ 31,320.00
23/11/2017	Ross & Connel	Grant	£ 125,000.00
29/11/2017	Artemis	Project Activities/Mainstream Activities	£ 174,855.60
29/11/2017	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	£ 75,160.80
29/11/2017	Checkmate Seaenergy	Project Activities/Mainstream Activities	£ 116,209.00
29/11/2017	Feisean nan Gaidheal	Grant	£ 37,875.00
29/11/2017	Harris Development L	Grant	£ 27,992.00
29/11/2017	Kyle of Sutherland D	Grant	£ 44,441.35
29/11/2017	Lochaber Chamber of	Grant	£ 27,554.00
29/11/2017	University of Edinbu	Project Activities/Mainstream Activities	£ 65,073.60
06/12/2017	Capita Business Serv	Training Services	£ 47,722.61
06/12/2017	CoStar Group	Property Factoring Services	£ 30,916.80
06/12/2017	Farrpoint	Project Activities/Mainstream Activities	£ 32,016.00
06/12/2017	Glencoe Mountain Ltd	Grant	£ 61,428.00
06/12/2017	Hymans Robertson (Pe	Pension Contributions	£ 245,285.30
06/12/2017	Mackay Steelwork and	Building & Construction Services	£ 38,896.80
06/12/2017	McGowan Ltd Environm	Professional Services	£ 103,831.20
06/12/2017	Munro Sawmills Ltd	Grant	£ 57,247.21
06/12/2017	PA Consulting Servic	Specialist Advice	£ 88,382.76
06/12/2017	Pat Munro (Alness) L	Building & Construction Services	£ 33,817.16
06/12/2017	Peoplematters (Europ	Training Services	£ 30,327.60
06/12/2017	Precision Photofabri	Grant	£ 30,531.00
06/12/2017	RBS Commercial Cards	Travel & Accomodation	£ 85,144.27
06/12/2017	SDS	IT Services	£ 122,843.29
06/12/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 265,046.06
06/12/2017	THE INLAND REVENUE	PAYE/NI Contributions	£ 37,432.08
06/12/2017	Torrance Partnership	Professional Services	£ 34,389.30
06/12/2017	Turner & Townsend	Professional Services	£ 36,099.61
06/12/2017	Unit 4 Business Soft	IT Services	£ 66,750.41
12/12/2017	Exceedence Ltd	Project Activities/Mainstream Activities	£ 62,500.00
13/12/2017	Farrpoint	Project Activities/Mainstream Activities	£ 31,629.46
13/12/2017	Gael Force Group	Grant	£ 71,518.65

Payment Date	Company Name	Description	Value of Payment
13/12/2017	Glenwyvis Distillery	Grant	£ 156,307.32
13/12/2017	Graham & Sibbald	Property Factoring Services	£ 127,840.00
13/12/2017	PA Consulting Servic	Specialist Advice	£ 51,420.69
13/12/2017	Romax Technology Ltd	Project Activities/Mainstream Activities	£ 114,000.00
19/12/2017	BT plc (BACS)	Broadband Delivery Project	£ 3,210,399.69
19/12/2017	Ocean Energy Europe	Project Activities/Mainstream Activities	£ 25,464.67
19/12/2017	Ocean Energy Europe	Project Activities/Mainstream Activities	£ 25,439.54
19/12/2017	Reid's Bakery (Thurs	Grant	£ 55,000.00
20/12/2017	Dunnet Bay Distiller	Grant	£ 50,182.45
20/12/2017	Ecosse Subsea System	Project Activities/Mainstream Activities	£ 102,360.00
20/12/2017	Ernst & Young LLP	Technical Accounting Services	£ 59,914.80
20/12/2017	HM Revenue & Customs	VAT	£ 60,616.41
20/12/2017	Hymans Robertson (BA	Pension Services	£ 26,536.20
20/12/2017	Institute of Direct	Professional Services	£ 30,716.40
20/12/2017	Kura (cs) Limited	Building & Construction Services	£ 96,120.00
20/12/2017	Meatsnacks Group Ltd	Grant	£ 29,524.00
20/12/2017	MIT Sloan School of	Project Activities/Mainstream Activities	£ 42,877.46
20/12/2017	Mocean Energy Ltd	Project Activities/Mainstream Activities	£ 25,440.00
20/12/2017	Romax Technology Ltd	Project Activities/Mainstream Activities	£ 120,000.00
20/12/2017	Scotland Food & Drin	Grant	£ 39,754.08
20/12/2017	SDS	IT Services	£ 283,155.01
20/12/2017	Stramash	Grant	£ 27,000.00
20/12/2017	Tension Technology I	Project Activities/Mainstream Activities	£ 35,400.00
20/12/2017	The Shieling Project	Grant	£ 36,255.12
20/12/2017	Traigh Mhor Oysters	Grant	£ 160,941.00
20/12/2017	UHI	Project Activities/Mainstream Activities	£ 61,339.97
20/12/2017	University of Edinbu	Project Activities/Mainstream Activities	£ 287,788.69
21/12/2017	Precision Photofabri	Grant	£ 34,467.00
08/01/2018	Hymans Robertson (Pe	Pension Contributions	£ 196,289.45
08/01/2018	THE INLAND REVENUE	PAYE/NI Contributions	£ 264,877.82
08/01/2018	THE INLAND REVENUE	PAYE/NI Contributions	£ 36,981.22
09/01/2018	Scuola Superiore San	Professional Services	£ 125,000.00
10/01/2018	Graham & Sibbald	Property Factoring Services	£ 119,000.00
10/01/2018	Graham & Sibbald	Property Factoring Services	£ 131,856.35
10/01/2018	Hymans Robertson (BA	Pension Services	£ 32,118.00
10/01/2018	Morrison Constructio	Building & Construction Services	£ 61,812.90
10/01/2018	RBS Commercial Cards	Travel & Accomodation	£ 31,093.79
10/01/2018	SAMS	Professional Services	£ 146,925.60
16/01/2018	HM Revenue & Customs	VAT	£ 48,766.00

Payment Date	Company Name	Description	Value of Payment
17/01/2018	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	£ 25,522.80
17/01/2018	Farrpoint	Project Activities/Mainstream Activities	£ 49,214.81
17/01/2018	Graham & Sibbald	Property Factoring Services	£ 107,445.48
17/01/2018	Industrial Systems &	Professional Services	£ 26,496.00
17/01/2018	Morgan Sindall plc	Building & Construction Services	£ 479,438.66
17/01/2018	OnTime IT & Comms Li	IT Services	£ 31,483.96
17/01/2018	University of Bath	Project Activities/Mainstream Activities	£ 27,600.00
17/01/2018	Wire Media	Professional Services	£ 31,392.00
24/01/2018	Cairngorms National	Grant	£ 50,000.00
24/01/2018	Frame	Professional Services	£ 29,889.00
24/01/2018	Ove Arup & Partners	Professional Services	£ 54,000.00
24/01/2018	PA Consulting Servic	Specialist Advice	£ 61,124.79
24/01/2018	Quoceant Limited	Project Activities/Mainstream Activities	£ 103,394.40
24/01/2018	Reid's Bakery (Thurs	Grant	£ 50,000.00
25/01/2018	Umbra Cuscinetti S.p	Project Activities/Mainstream Activities	£ 592,922.43
30/01/2018	Technology From Idea	Project Activities/Mainstream Activities	£ 54,000.00
31/01/2018	Argyll & Bute Counci	Rent	£ 28,204.78
31/01/2018	AUDIT SCOTLAND	Audit Fees	£ 44,497.00
31/01/2018	Biomatrix Water Tech	Project Activities/Mainstream Activities	£ 42,661.00
31/01/2018	Diligent Boardbooks	Subscription	£ 43,422.00
31/01/2018	Ecosse Subsea System	Project Activities/Mainstream Activities	£ 31,620.00
31/01/2018	Feisean nan Gaidheal	Grant	£ 42,245.00
31/01/2018	Gow's Lybster Ltd	Grant	£ 25,453.22
31/01/2018	INNOSEA Ltd	Professional Services	£ 25,380.00
31/01/2018	James Jones & Sons L	Grant	£ 63,892.00
31/01/2018	Kura (cs) Limited	Grant	£ 161,576.00
31/01/2018	Mocean Energy Ltd	Project Activities/Mainstream Activities	£ 25,644.00
31/01/2018	Ove Arup & Partners	Professional Services	£ 42,000.00
31/01/2018	PolyGen Limited	Project Activities/Mainstream Activities	£ 59,400.00
31/01/2018	The Scottish Governm	Project Activities/Mainstream Activities	£ 26,855.19
05/02/2018	Hymans Robertson (Pe	Pension Contributions	£ 203,986.12
05/02/2018	THE INLAND REVENUE	PAYE/NI Contributions	£ 265,927.84
05/02/2018	THE INLAND REVENUE	PAYE/NI Contributions	£ 37,389.55
06/02/2018	Denchi Power Ltd	Grant	£ 107,206.70
07/02/2018	Big Lottery Fund	Staff Secondment	£ 66,304.21
07/02/2018	Denchi Power Ltd	Grant	£ 119,666.48
07/02/2018	Gael Force Group	Grant	£ 33,645.00
07/02/2018	Glencoe Mountain Ltd	Grant	£ 37,387.00
07/02/2018	Hymans Robertson (BA	Pension Services	£ 51,308.40

Payment Date	Company Name	Description	Value of Payment
07/02/2018	Lochaber Chamber of	Grant	£ 27,500.00
07/02/2018	OnTime IT & Comms Li	IT Services	£ 27,252.90
07/02/2018	Peoplematters (Europ	Training Services	£ 68,198.40
07/02/2018	RBS Commercial Cards	Travel & Accomodation	£ 68,322.70
07/02/2018	Romax Technology Ltd	Project Activities/Mainstream Activities	£ 46,200.00
07/02/2018	Tension Technology I	Project Activities/Mainstream Activities	£ 77,184.00
07/02/2018	The Scottish Governm	Project Activities/Mainstream Activities	£ 42,236.33
07/02/2018	UHI	Project Activities/Mainstream Activities	£ 227,288.26
13/02/2018	Cruz Atcheson Consul	Project Activities/Mainstream Activities	£ 35,469.00
14/02/2018	4c Engineering	Project Activities/Mainstream Activities	£ 39,618.14
14/02/2018	An Comunn Gaidhealac	Grant	£ 50,000.00
14/02/2018	Inverness Airport Bu	Grant	£ 500,000.00
14/02/2018	Ipsos MORI Ltd	Research	£ 59,617.80
14/02/2018	Ocean Kinetics Ltd	Grant	£ 32,475.96
14/02/2018	Orbit Property Manag	Rent	£ 25,729.50
14/02/2018	PA Consulting Servic	Specialist Advice	£ 65,038.54
14/02/2018	SFC	Project Activities/Mainstream Activities	£ 26,988.00
14/02/2018	Whyte and MacKay	Grant	£ 26,365.00
21/02/2018	Burness	Legal Services	£ 28,336.48
21/02/2018	Comunn Eachdraidh Ni	Grant	£ 30,240.00
21/02/2018	COPE Ltd	Grant	£ 25,342.34
21/02/2018	Dynam	Professional Services	£ 35,520.00
21/02/2018	Elgin Business Park	Grant	£ 483,579.00
21/02/2018	Farrpoint	Project Activities/Mainstream Activities	£ 34,020.00
21/02/2018	Graham & Sibbald	Property Factoring Services	£ 261,200.00
21/02/2018	Haydale Composite So	Project Activities/Mainstream Activities	£ 178,213.30
21/02/2018	Industrial Systems &	Professional Services	£ 29,904.00
21/02/2018	Mallaig Harbour Auth	Grant	£ 29,327.00
21/02/2018	Mocean Energy Ltd	Project Activities/Mainstream Activities	£ 69,096.00
21/02/2018	R & B Distillers Ltd	Grant	£ 175,500.00
21/02/2018	Scottish Enterprise	Project Activities/Mainstream Activities	£ 55,000.00
21/02/2018	SDS	IT Services	£ 319,875.78
21/02/2018	Specialized Signs	Professional Services	£ 29,244.14
27/02/2018	Exceedence Ltd	Project Activities/Mainstream Activities	£ 37,500.00
			£ 54,876.71
27/02/2018	MIT Sloan School of	Project Activities/Mainstream Activities	

Payment Date	Company Name	Description	Value of Payment
27/02/2018	Scuola Superiore San	Professional Services	£ 123,333.33
28/02/2018	Checkmate Seaenergy	Project Activities/Mainstream Activities	£ 44,723.00
28/02/2018	Drumnyne Ltd	Grant	£ 28,822.00
28/02/2018	Gael Force Group	Grant	£ 28,963.28
28/02/2018	Hebridean Seaweed Co	Grant	£ 25,000.00
28/02/2018	INNOSEA Ltd	Professional Services	£ 56,400.00
28/02/2018	Jura Community Busin	Grant	£ 33,534.00
28/02/2018	MarynSol Ltd	Professional Services	£ 55,440.00
28/02/2018	MaxSim Ltd	Professional Services	£ 41,960.60
28/02/2018	Mocean Energy Ltd	Project Activities/Mainstream Activities	£ 38,544.00
28/02/2018	Moray Chamber of Com	Grant	£ 27,610.73
28/02/2018	Ove Arup & Partners	Professional Services	£ 36,000.00
28/02/2018	SgurrEnergy Ltd	Project Activities/Mainstream Activities	£ 37,604.40
28/02/2018	South West Mull & Io	Grant	£ 39,867.00
28/02/2018	University of Edinbu	Project Activities/Mainstream Activities	£ 74,799.60
06/03/2018	Hymans Robertson (Pe	Pension Contributions	£ 232,625.35
06/03/2018	THE INLAND REVENUE	PAYE/NI Contributions	£ 263,482.70
06/03/2018	THE INLAND REVENUE	PAYE/NI Contributions	£ 37,150.09
07/03/2018	4c Engineering	Project Activities/Mainstream Activities	£ 102,889.53
07/03/2018	PolyGen Limited	Project Activities/Mainstream Activities	£ 30,000.00
07/03/2018	RBS Commercial Cards	Travel & Accomodation	£ 84,680.35
07/03/2018	Scottish Enterprise	Grant	£ 97,182.00
13/03/2018	CPower Alba Ltd	Project Activities/Mainstream Activities	£ 56,280.00
14/03/2018	AGM Batteries Ltd	Grant	£ 102,874.91
14/03/2018	Argyll & Bute Counci	Grant	£ 340,526.00
14/03/2018	Cairngorm Mountain L	Grant	£ 31,768.00
14/03/2018	Car Hire Hebrides Lt	Grant	£ 27,148.00
14/03/2018	Checkmate Seaenergy	Project Activities/Mainstream Activities	£ 120,232.00
14/03/2018	Comhairle nan Eilean	Grant	£ 72,708.23
14/03/2018	CorPower Ocean AB	Project Activities/Mainstream Activities	£ 49,720.00
14/03/2018	D MacDonald & Co	Building & Construction Services	£ 68,186.86
14/03/2018	Ecosse Subsea System	Project Activities/Mainstream Activities	£ 57,432.00
14/03/2018	Elgin Business Park	Grant	£ 28,222.00
14/03/2018	Harris Tweed Hebride	Grant	£ 65,759.00
14/03/2018	Institute of Direct	Professional Services	£ 32,855.69
14/03/2018	Inverness Airport Bu	Grant	£ 312,646.95
14/03/2018	Ironworks Music Venu	Venue Hire	£ 32,640.00
14/03/2018	Jamiesons Spinning (Grant	£ 40,092.00
14/03/2018	Kentallen Leisure Lt	Grant	£ 41,124.00

Payment Date	Company Name	Description	Value of Payment
14/03/2018	PA Consulting Servic	Specialist Advice	£ 48,343.44
14/03/2018	Pat Munro (Alness) L	Building & Construction Services	£ 33,991.62
14/03/2018	Peoplematters (Europ	Training Services	£ 65,458.80
14/03/2018	Perfect Circle JV Lt	Professional Services	£ 25,087.96
14/03/2018	Pick Everard	Professional Services	£ 30,391.68
14/03/2018	The Highland Council	Grant	£ 64,978.39
14/03/2018	The Links House Ltd	Grant	£ 60,000.00
14/03/2018	The Scottish Governm	Project Activities/Mainstream Activities	£ 27,220.88
14/03/2018	Torrance Partnership	Professional Services	£ 41,973.20
14/03/2018	Traigh Mhor Oysters	Grant	£ 32,798.00
14/03/2018	Unit 4 Business Soft	IT Services	£ 70,055.42
15/03/2018	Makar Technologies L	Grant	£ 180,000.00
21/03/2018	Kyloe Partners Ltd	Grant	£ 26,543.00
21/03/2018	OnTime IT & Comms Li	IT Services	£ 26,708.10
21/03/2018	Perfect Circle JV Lt	Professional Services	£ 46,240.46
27/03/2018	Argyll & Bute Counci	Grant	£ 33,696.00
27/03/2018	Artemis	Project Activities/Mainstream Activities	£ 271,975.20
27/03/2018	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	£ 143,349.60
27/03/2018	CS Wind UK Ltd	Grant	£ 760,161.00
27/03/2018	D MacDonald & Co	Building & Construction Services	£ 79,828.50
27/03/2018	Harris Development L	Grant	£ 28,776.72
27/03/2018	Jura Community Busin	Grant	£ 34,551.00
27/03/2018	Perle Hotels Ltd	Grant	£ 37,324.00
27/03/2018	The Highland Council	Building & Construction Services	£ 286,867.20
27/03/2018	University of Bath	Project Activities/Mainstream Activities	£ 32,874.00
27/03/2018	University of Edinbu	Project Activities/Mainstream Activities	£ 752,404.08
27/03/2018	Wave Venture Ltd	Project Activities/Mainstream Activities	£ 45,072.00
27/03/2018	Whiteshore Cockles	Grant	£ 38,802.00
28/03/2018	BT plc (BACS)	Broadband Delivery Project	£ 2,934,917.94
28/03/2018	Cheros Srl	Project Activities/Mainstream Activities	£ 47,000.00
28/03/2018	Orkney Research & In	Joint Venture Investment	£ 1,670,000.00
28/03/2018	Technology From Idea	Project Activities/Mainstream Activities	£ 27,500.00
29/03/2018	Cromarty Firth Port	Grant	£ 75,266.00
29/03/2018	CS Wind UK Ltd	Grant	£ 515,268.00
29/03/2018	Graham & Sibbald	Property Factoring Services	£ 211,400.00
29/03/2018	Hymans Robertson (Pe	Pension Contributions	£ 1,060,000.00
29/03/2018	JGC Engineering & Te	Grant	£ 55,096.31
29/03/2018	Lifescan Scotland	Grant	£ 145,159.71
29/03/2018	Ocean Kinetics Ltd	Grant	£ 41,997.74
29/03/2018	Perle Hotels Ltd	Grant	£ 214,083.00

Payment Date	Company Name	Description	Value of Payment
29/03/2018	Robertson Construction	Building & Construction Services	£ 225,115.79
29/03/2018	Rural Design Ltd	Grant	£ 34,431.00
29/03/2018	SDS	IT Services	£ 327,642.74
29/03/2018	SMC Cosmetics (UK) L	Grant	£ 45,000.00
29/03/2018	Tension Technology I	Project Activities/Mainstream Activities	£ 64,980.00
29/03/2018	Torrance Partnership	Professional Services	£ 44,587.85
05/04/2018	4c Engineering	Project Activities/Mainstream Activities	£ 130,271.29
05/04/2018	Argyll & Bute Council	Project Activities/Mainstream Activities	£ 70,249.00
05/04/2018	Ashley Ann Ltd	Grant	£ 56,235.61
05/04/2018	Burness	Legal Services	£ 32,619.16
05/04/2018	Glenwyvis Distillery	Grant	£ 43,692.68
05/04/2018	Graham & Sibbald	Property Factoring Services	£ 73,652.72
05/04/2018	Malakoff Ltd	Grant	£ 39,773.93
05/04/2018	Mocean Energy Ltd	Project Activities/Mainstream Activities	£ 200,820.00
05/04/2018	Natural Retreats	Professional Services	£ 49,217.51
05/04/2018	Norman MacKenzie Lim	Rent	£ 29,640.00
05/04/2018	PA Consulting Servic	Specialist Advice	£ 39,808.61
05/04/2018	Peoplematters (Europ	Training Services	£ 30,001.20
05/04/2018	RBS Commercial Cards	Travel & Accomodation	£ 65,636.00
05/04/2018	Scottish Enterprise	Project Activities/Mainstream Activities	£ 57,333.28
05/04/2018	Scott-Moncrieff	Audit Fees	£ 29,174.40
05/04/2018	Tension Technology I	Project Activities/Mainstream Activities	£ 39,156.00
05/04/2018	The Scottish Governm	Project Activities/Mainstream Activities	£ 27,084.01
05/04/2018	The WASPS Trust	Grant	£ 73,908.91
05/04/2018	Wire Media	Professional Services	£ 31,200.00