

HIGHLANDS AND ISLANDS ENTERPRISE

PUBLIC SERVICES REFORM (SCOTLAND) ACT 2010: STATEMENT FOR 2019/20

Under the Public Services Reform (Scotland) Act 2010, we have, along with other public bodies in Scotland, a duty to publish annual public statements relating to our expenditure in the following areas:

- Public relations
- Overseas travel
- Hospitality and entertainment
- External consultancy

In addition, the Act requires public bodies to publish details on:

- Payments with a value in excess of £25,000
- Employees/members who receive remuneration in excess of £150,000.

Furthermore, the Act requires public bodies to publish a statement of the steps it has taken during that financial year to:

- Promote and increase sustainable growth through the exercise of its functions
- Improve efficiency, effectiveness and economy in the exercise of its functions.

Our statement covering the financial year 2019/20 is set out below and includes costs relating to Wave Energy Scotland, which was established as a subsidiary of Highlands and Islands Enterprise in December 2014.

Cairngorm Mountain Scotland Limited, which was established as a subsidiary of Highlands and Islands Enterprise in December 2018 and Orkney Research and Innovation Campus, which is a joint venture with Orkney Islands Council, are detailed separately below.

Public Services Reform (Scotland) Act 2010 Highlands and Islands Enterprise & Wave Energy Scotland for Financial Year 2019/20		
Activity	2019/20	2018/19
Public relations	£1,311,190	£1,472,070
Overseas travel	£77,157	£128,356
Hospitality and entertainment	£47,590	£44,337
External consultancy	£4,839,751	£2,617,005
Payments with a value in excess of £25,000 (See Appendix 1)	£81,287,478	£66,308,129
Remunerations received in excess of £150,000	Nil	Nil

Public Services Reform (Scotland) Act 2010 Cairngorm Mountain (Scotland) Limited for Financial Year 2019/20		
Activity	2019/20	2018/19
Public relations	£49,257	£13,701
Overseas travel	Nil	Nil
Hospitality and entertainment	£3,709	£121
External consultancy	£244,482	£25,767
Payments with a value in excess of £25,000 (See Appendix 1)	£587,171	£173,137
Remunerations received in excess of £150,000	Nil	Nil

Activity	2019/20	2018/19
Public relations	Nil	Nil
Overseas travel	Nil	Nil
Hospitality and entertainment	£1,169	£795
External consultancy	£10,565	Nil
Payments with a value in excess of £25,000 (See Appendix 1)	£4,000,470	£173,137
Remunerations received in excess of £150,000	Nil	Nil

Sustainable Growth

Our strategic approach is founded on maximising the opportunities presented by the unique natural capital of the Highlands and Islands and our cultural heritage. In seeking to deliver benefits in every part of our region, we pursue opportunities that have the potential to sustainably deliver significant economic and social impacts. These impacts extend well beyond our borders and contribute strongly to the purpose and vision set out in the Scottish Government’s policy frameworks and to Scotland’s position on the world stage.

We want the Highlands and Islands to be a highly successful, inclusive and prosperous region in which increasing numbers of people choose to live, work, study and invest. People and place are at the heart of our strategy and our vision can only be achieved through supporting inclusive growth and having a strong regional perspective

We are ambitious for all parts of our region to sustain and develop a vibrant rural economy based on:

- successful, productive and resilient businesses
- strong, capable and resourceful communities, and
- a region which is well-connected and well-placed to maximise opportunities – creating the conditions for growth.

We will:

- contribute significantly to Scotland’s economic development through our leadership, expertise and influence
- combine our efforts and resources to deliver successful outcomes with our partners, especially to drive the transition to Net Zero and maximise blue growth opportunities;
- push boundaries – be bold and pro-active, demonstrating leadership and piloting new approaches, and
- have an active commitment to Fair Work First.

Find out more in our current strategy and operating plan <https://www.hie.co.uk/about-us/policies-and-publications/strategy-and-operating-plan/>

Efficiency, Effectiveness and Economy

HIE is constantly engaged in identifying opportunities to increase efficiency, lower costs and improve service quality. In ensuring Block B (HIE’s management and administration budget) remains on target, costs must be contained, and inflation absorbed.

HIE actively looks to make the best use of space available in its offices and is working on a number of accommodation agreements with public sector organisations. In addition, as lease expiry dates approach, we are complying with Scottish Government policy on floor space and energy efficiency as we consider whether to extend the lease or seek new premises that deliver best value.

The move to Western Isles Council Public Sector Building in Stornoway has resulted in substantial savings on our premises costs and improve our carbon impact with a reduction in our occupied floor space.

We have also continued to reduce our off-site storage costs for paper files resulting in savings of 40% over the past 2 years.

HIE has reviewed its provision of facilities management in our Inverness office. During 2019/20 the delivery plan was implemented, and contracts mobilised that have resulted in significant savings for HIE and other organisations that occupy the same building.

Staff travel is a significant cost for HIE, especially given the geography of our region. However, this is mitigated by having a central travel team which makes all bookings, having a policy of only booking standard class and seeking to rationalise travel. To this end we are making use of Skype for Business rather than staff travelling for internal meetings. We have held two 'All Staff Strategy' events using Skype, where different presentations were led by directors in locations throughout the region.

HIE have committed to stringent vacancy and recruitment management and continue to generate recyclable savings through lower staff replacement costs and the regrading of posts. These savings not only contribute to the costs of HIE's pay award but also help to free up capacity to bring in different skill sets and capability to deliver HIE's strategic plan.

HIE is actively putting contracts in place to ensure best value, clear service level agreements (SLAs) and improved quality. Where possible central frameworks are utilised to save duplication of effort and achieve best value.

The impacts of COVID-19 on future working practices, including office use and travel, continue to be monitored and will be reviewed as the pandemic progresses.

Payments with a value in excess of £25,000 - HIE			
Payment Date	Company Name	Description	Value of Payment
03/04/2019	AGM Batteries Ltd	Grant	32,213.71
03/04/2019	Aquascot Ltd	Grant	48,265.00
03/04/2019	Artemis	WES Grant	135,521.10
03/04/2019	AWS Ocean Energy Ltd	WES Grant	231,332.40
03/04/2019	Burness	Legal Services	35,983.48
03/04/2019	Coll Hotel Enterprise	Grant	48,490.00
03/04/2019	COWI UK Ltd	Professional Services - Cairngorm Mountain	78,518.03
03/04/2019	Cromarty Firth Port	Grant	67,711.00
03/04/2019	CX Services Ltd	Grant	32,005.00
03/04/2019	D MacDonald & Co	Building & Construction Services	32,924.57
03/04/2019	Dentons UKMEA LLP	Legal Services	64,940.53
03/04/2019	Elgin Business Park	Grant	151,929.00
03/04/2019	Enerquip Ltd	Grant	75,427.99
03/04/2019	Gael Force Group	Grant	34,241.00
03/04/2019	Gardiner & Theobald	Professional Services – Space Hub Sutherland	63,076.08
03/04/2019	Inverness Caledonian	Grant	33,521.00
03/04/2019	Ipsos MORI Ltd	Professional Services	28,786.80
03/04/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	42,000.00
03/04/2019	Jacobite Cruises Ltd	Grant	110,258.00
03/04/2019	John Gordon & Son Ltd	Grant	78,034.00
03/04/2019	Kishorn Port Ltd	Grant	550,000.00
03/04/2019	Lewis Builders Ltd	Premises - Refurbishment	31,999.96
03/04/2019	Lochaber Chamber of Commerce	Grant	27,500.00
03/04/2019	McGregor Construction	Premises - Refurbishment	144,907.90
03/04/2019	Mocean Energy Ltd	WES Grant	206,460.00
03/04/2019	Morrison Construction	Building & Construction Services	51,495.60
03/04/2019	Mull and Iona Community Trust	Grant	59,496.00
03/04/2019	Norbloc Construction	Premises - Furniture	69,405.80
03/04/2019	NSL Ltd	Grant	179,846.00
03/04/2019	Outer Hebrides Tourism	Grant	33,361.00
03/04/2019	Outward Bound Trust	Grant	51,048.00
03/04/2019	Ove Arup & Partners	WES Grant	99,679.36
03/04/2019	PA Consulting	Specialist Advice	44,716.52
03/04/2019	Queen Mary University	WES Grant	138,274.80
03/04/2019	R Clouston Ltd	Building & Construction Services	282,578.39
03/04/2019	Robertson Construction	Building & Construction Services	190,245.13
03/04/2019	Scott-Moncrieff	Project Activities - Cairngorm Mountain	28,410.96
03/04/2019	SGL Carbon Fibers Ltd	Grant	107,747.00
03/04/2019	SgurrEnergy Ltd	WES Grant	82,161.52
03/04/2019	Speakeasy Production	Training Services	34,015.50
03/04/2019	Speyside Centre	Grant	55,051.00
03/04/2019	Tobermory Harbour Assoc	Grant	90,734.00
03/04/2019	Torrance Partnership	Professional Services	39,716.66
03/04/2019	University of Strathclyde	Project Activities/Mainstream Activities	25,486.33
03/04/2019	Whiteshore Cockles	Grant	91,182.00
03/04/2019	Wills Bros Engineering	Building & Construction Services	135,510.42
04/04/2019	Argyll & Bute Council	Grant	67,187.80
04/04/2019	Cairngorms National Park Authority	Grant	50,000.00
04/04/2019	Comhairle nan Eilean Siar	Project Activities/Mainstream Activities	33,482.50

04/04/2019	EMEC	Grant	76,284.00
04/04/2019	Ernst & Young LLP	Technical Accounting Services	48,201.60
04/04/2019	JGC Engineering	Grant	51,390.55
04/04/2019	Malakoff Ltd	Grant	29,506.36
04/04/2019	Peoplematters (Europe)	Training Services	58,746.19
04/04/2019	Perle Hotels Ltd	Grant	239,149.00
04/04/2019	West Highland College	Grant	146,570.00
04/04/2019	Wilderness Scotland	Grant	209,327.00
05/04/2019	Hymans Robertson (Pension)	Pension Contributions	252,506.79
05/04/2019	The Highland Council	Pension Contributions	25,517.61
05/04/2019	THE INLAND REVENUE	PAYE/NI Contributions	286,185.01
05/04/2019	THE INLAND REVENUE	PAYE/NI Contributions	39,277.95
10/04/2019	AAB Consulting Ltd	Training Services	37,560.00
10/04/2019	Ark Estates (Scotland)	Grant	172,290.00
10/04/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
10/04/2019	Leadership Factory Ltd	Training Services	25,010.37
10/04/2019	MaxSim Ltd	WES Grant	72,942.24
10/04/2019	Oceaneering International	WES Grant	402,624.00
10/04/2019	R Clouston Ltd	Building & Construction Services	152,032.22
10/04/2019	RBS Commercial Cards	Credit Card Payments	64,334.23
10/04/2019	Robertson Construction	Building & Construction Services	151,072.87
10/04/2019	Scottish Enterprise	Project Activities/Mainstream Activities	25,988.16
10/04/2019	Skills Development Scotland (SDS)	IS Managed Services	304,155.18
10/04/2019	Tension Technology	WES Grant	48,331.20
10/04/2019	UHI	Project Activities/Mainstream Activities	156,734.88
10/04/2019	University of Edinburgh	Project Activities/Mainstream Activities	122,170.20
10/04/2019	University of Edinburgh	WES Grant	258,240.00
10/04/2019	University of Strathclyde	Training Services	40,000.00
10/04/2019	West Highland College	Grant	61,768.00
10/04/2019	Wills Bros Engineering	Building & Construction Services	111,505.02
17/04/2019	COWI UK Ltd	Professional Services - Cairngorm Mountain	32,162.11
17/04/2019	Gardiner & Theobald	Professional Services - Space Hub Sutherland	103,444.61
17/04/2019	Graham & Sibbald	Property Factoring Services	173,338.40
17/04/2019	Innovation Digital	IT Services	52,800.00
17/04/2019	MIT Sloan School of Management	Training Services	58,361.22
17/04/2019	PA Consulting	Specialist Advice	34,962.96
17/04/2019	Skills Development Scotland (SDS)	IS Managed Services	724,662.77
17/04/2019	The Highland Council	Rates	36,627.50
17/04/2019	The Scottish Government	Project Activities/Mainstream Activities	50,242.00
25/04/2019	Scotland Europa	Membership	50,326.68
30/04/2019	Cairngorm Mountain (Scotland) Ltd	Grant	287,049.00
01/05/2019	Brodies LLP	Legal Services - Space Hub Sutherland	31,728.00
01/05/2019	Comhairle nan Eilean Siar	Rates	35,280.00
01/05/2019	Corporate Health International	Grant	77,833.00
01/05/2019	Farrpoint	Project Activities/Mainstream Activities	28,500.00
01/05/2019	HIE ConCom/Farrpoint	Project Activities/Mainstream Activities	30,000.00
01/05/2019	Mott MacDonald Ltd	Professional Services - Cairngorm Mountain	35,121.60
01/05/2019	PA Consulting	Specialist Advice	26,754.65
01/05/2019	R Clouston Ltd	Premises - Refurbishment	26,658.78
01/05/2019	The Moray Council	Rates	38,442.00
01/05/2019	Tiree Community Maritime Assets Ltd	Grant	47,100.00
06/05/2019	Hymans Robertson (Pension)	Pension Contributions	239,829.34
06/05/2019	The Highland Council	Pension Contributions	25,462.62

06/05/2019	THE INLAND REVENUE	PAYE/NI Contributions	274,061.43
06/05/2019	THE INLAND REVENUE	PAYE/NI Contributions	38,832.75
08/05/2019	Graham & Sibbald	Property Factoring Services	175,527.12
08/05/2019	Hebridean Seaweed Co	Grant	67,734.00
08/05/2019	R Clouston Ltd	Building & Construction Services	191,242.44
08/05/2019	RBS Commercial Cards	Credit Card Payments	61,569.53
15/05/2019	AAB Consulting Ltd	Training Services	37,560.00
15/05/2019	Brodies LLP	Legal Services - Space Hub Sutherland	45,475.38
15/05/2019	Dynam	Professional Services	61,221.97
15/05/2019	Feisean nan Gaidheal	Grant	25,360.00
15/05/2019	Loch Duart Ltd	Grant	33,120.00
15/05/2019	Nevis Range Development	Grant	40,602.00
15/05/2019	Orbit Property Management	Rent	46,746.13
15/05/2019	PA Consulting	Specialist Advice	31,500.00
15/05/2019	The Highland Council	Pension Contributions	148,000.00
15/05/2019	The Highland Council	Rates	163,572.00
22/05/2019	Black Isle Bronze	Grant	28,306.00
22/05/2019	D MacDonald & Co	Building & Construction Services	31,778.62
22/05/2019	Graham & Sibbald	Property Factoring Services	159,884.20
22/05/2019	Graham & Sibbald	Property Factoring Services	174,736.98
22/05/2019	Graham & Sibbald	Property Factoring Services	123,503.10
23/05/2019	Cairngorm Mountain (Scotland) Ltd	Loan	250,000.00
24/05/2019	Coll Hotel Enterprise	Grant	27,131.00
24/05/2019	Elgin Business Park	Grant	129,335.00
24/05/2019	Hebridean Seaweed Co	Grant	63,032.00
24/05/2019	HIAL	Project Activities/Mainstream Activities	105,364.00
24/05/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	42,000.00
24/05/2019	Peoplematters (Europe)	Training Services	56,262.98
24/05/2019	Whiteshore Cockles	Grant	32,789.00
24/05/2019	Wills Bros Engineering	Building & Construction Services	154,141.01
28/05/2019	Cairngorm Mountain (Scotland) Ltd	Grant	40,344.78
29/05/2019	COWI UK Ltd	Professional Services - Cairngorm Mountain	29,641.72
29/05/2019	Glenwyvis Distillery	Grant	88,090.00
29/05/2019	McGregor Construction	Premises - Refurbishment	26,474.38
29/05/2019	Robertson Construction	Building & Construction Services	199,900.72
05/06/2019	Glasgow School of Art	Grant	195,920.82
05/06/2019	Graham & Sibbald	Property Factoring Services	82,584.72
05/06/2019	Graham & Sibbald	Property Factoring Services	38,761.72
05/06/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	42,000.00
05/06/2019	Nevis Range Development	Grant	104,744.00
05/06/2019	NORR Consultants Ltd	Professional Services - Space Hub Sutherland	128,859.60
05/06/2019	RBS Commercial Cards	Credit Card Payments	80,992.34
07/06/2019	Hymans Robertson (Pension)	Pension Contributions	252,927.80
07/06/2019	The Highland Council	Pension Contributions	25,433.58
07/06/2019	THE INLAND REVENUE	PAYE/NI Contributions	269,653.74
07/06/2019	THE INLAND REVENUE	PAYE/NI Contributions	38,691.63
12/06/2019	AUDIT SCOTLAND	Audit Fees	45,387.00
12/06/2019	EMEC	Grant	48,528.00
12/06/2019	HM Revenue & Customs	VAT Payment	180,611.00
12/06/2019	Leadership Factory Ltd	Training Services	31,200.00
12/06/2019	Lewis Builders Ltd	Premises - Refurbishment	48,310.43
12/06/2019	Moray Reach Out	Grant	25,000.00
12/06/2019	NORR Consultants Ltd	Professional Services - Space Hub Sutherland	87,308.85

12/06/2019	R Clouston Ltd	Building & Construction Services	350,548.84
12/06/2019	Tiree Community Maritime Assets Ltd	Grant	48,864.00
12/06/2019	Wills Bros Engineering	Building & Construction Services	274,927.55
21/06/2019	Brodies LLP	Legal Services - Space Hub Sutherland	25,544.36
21/06/2019	Dynam	Professional Services	38,680.80
21/06/2019	Hymans Robertson (BA)	Pension Services	41,394.00
21/06/2019	PA Consulting	Specialist Advice	50,436.48
21/06/2019	Shetland Islands Council	Pension Contributions	32,000.00
21/06/2019	SkyeConnect Ltd	Grant	29,772.00
21/06/2019	Cairngorm Mountain (Scotland) Ltd	Grant	91,330.27
28/06/2019	Denchi Power Ltd	Grant	31,751.69
28/06/2019	Gardiner & Theobald	Professional Services - Space Hub Sutherland	36,574.80
28/06/2019	Graham & Sibbald	Property Factoring Services	82,584.72
28/06/2019	Hebridean Seaweed Co	Grant	51,161.00
28/06/2019	Highland Brewing Co	Grant	44,259.00
28/06/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
28/06/2019	Jacobite Cruises Ltd	Grant	55,556.00
28/06/2019	Munro Sawmills Ltd	Grant	25,223.00
28/06/2019	Pinnacle Business Solutions	Grant	30,074.00
28/06/2019	Robertson Construction	Building & Construction Services	461,709.07
28/06/2019	Skills Development Scotland (SDS)	IS Managed Services	40,991.76
28/06/2019	Unit 4 Business Software	IT Services	29,754.24
02/07/2019	BT plc (BACS)	NGB Roll Out	1,496,479.08
04/07/2019	Cromarty Firth Port	Grant	1,938,108.00
04/07/2019	Innovation Digital	IT Services	39,600.00
04/07/2019	Outward Bound Trust	Grant	35,847.00
08/07/2019	Hymans Robertson (Pension)	Pension Contributions	267,211.48
08/07/2019	The Highland Council	Pension Contributions	26,570.81
08/07/2019	THE INLAND REVENUE	PAYE/NI Contributions	343,711.30
08/07/2019	THE INLAND REVENUE	PAYE/NI Contributions	47,047.41
08/07/2019	THE INLAND REVENUE	PAYE/NI Contributions - WES	28,226.07
12/07/2019	AAB Consulting Ltd	Training Services	75,120.00
12/07/2019	Aviemore Highland Resort	Project Activities/Mainstream Activities	34,701.40
12/07/2019	Ernst & Young LLP	Professional Services - Space Hub Sutherland	79,645.20
12/07/2019	Historic Environment	Grant	34,332.00
12/07/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
12/07/2019	Leadership Factory Ltd	Training Services	26,910.56
12/07/2019	R Clouston Ltd	Building & Construction Services	596,214.13
12/07/2019	RBS Commercial Cards	Credit Card Payments	79,292.69
12/07/2019	Wills Bros Engineering	Building & Construction Services	318,609.12
18/07/2019	Cairngorm Mountain (Scotland) Ltd	Grant	68,169.52
19/07/2019	Comunn na Gaidhlig	Grant	27,632.66
19/07/2019	COWI UK Ltd	Professional Services - Cairngorm Mountain	27,249.73
19/07/2019	Lewis Builders Ltd	Premises - Refurbishment	25,315.45
19/07/2019	NHS Highland	Professional Fees	111,665.69
19/07/2019	PA Consulting	Specialist Advice	51,001.86
19/07/2019	Peplematters (Europe)	Training Services	105,661.60
19/07/2019	Tiree Community Maritime Assets Ltd	Grant	49,305.00
24/07/2019	Avolin LLC	IT Services	48,897.70
24/07/2019	Cairngorm Mountain (Scotland) Ltd	Loan	50,000.00
26/07/2019	Argyll & Bute Council	EU Grant	321,354.84
26/07/2019	FutureX Innovation	Training Services	132,839.10
26/07/2019	Scottish Enterprise	Project Activities/Mainstream Activities	30,000.00

26/07/2019	The Highland Council	Project Activities/Mainstream Activities	51,576.70
01/08/2019	Scottish Funding Council	Return of KEPP Funding held on behalf of SFC	141,959.21
02/08/2019	Inverness Caledonian	Grant	30,849.00
02/08/2019	Malakoff Ltd	Grant	26,211.33
02/08/2019	Perle Hotels Ltd	Grant	89,724.00
02/08/2019	Robertson Construction	Building & Construction Services	598,899.55
02/08/2019	Skills Development Scotland (SDS)	IS Managed Services	153,479.83
02/08/2019	Tiree Community Maritime Assets Ltd	Grant	48,360.00
06/08/2019	Hymans Robertson (Pension)	Pension Contributions	268,273.74
06/08/2019	The Highland Council	Pension Contributions	25,232.08
06/08/2019	THE INLAND REVENUE	PAYE/NI Contributions	280,114.83
06/08/2019	THE INLAND REVENUE	PAYE/NI Contributions	38,641.54
09/08/2019	Dynam	Professional Services	46,663.80
09/08/2019	Glasgow School of Art	Grant	132,618.09
09/08/2019	Graham & Sibbald	Property Factoring Services	140,732.30
09/08/2019	MacDuff Shipyards	Grant	87,331.00
09/08/2019	Ocean Kinetics Ltd	Grant	34,287.52
09/08/2019	R Clouston Ltd	Building & Construction Services	228,931.68
09/08/2019	RBS Commercial Cards	Credit Card Payments	37,877.59
09/08/2019	UHI	Project Activities/Mainstream Activities	315,173.69
09/08/2019	University of Strathclyde	Grant	39,600.00
16/08/2019	Advanced Business Solutions	IT Services	33,467.27
16/08/2019	Cairngorm Mountain (Scotland) Ltd	Grant	126,579.91
16/08/2019	Gardiner & Theobald	Professional Services - Space Hub Sutherland	39,743.04
16/08/2019	Graham & Sibbald	Property Factoring Services	52,500.00
16/08/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
16/08/2019	PA Consulting	Specialist Advice	36,455.98
16/08/2019	Wills Bros Engineering	Building & Construction Services	320,330.26
23/08/2019	Argyll & Bute Council	Grant	27,731.00
23/08/2019	Ernst & Young LLP	Professional Services - Cairngorm Mountain	35,958.00
23/08/2019	Glencoe Mountain Ltd	Grant	50,235.00
23/08/2019	Hebridean Seaweed Co	Grant	37,250.00
23/08/2019	Lochaber Chamber of Commerce	Grant	27,500.00
23/08/2019	Skills Development Scotland (SDS)	IS Managed Services	175,460.06
23/08/2019	Cairngorm Mountain (Scotland) Ltd	Grant	31,833.43
30/08/2019	COWI UK Ltd	Professional Services - Cairngorm Mountain	60,057.17
30/08/2019	Lerwick Port Authority	Grant	64,115.47
30/08/2019	Piseach Limited	Grant	157,833.00
30/08/2019	Robertson Construction	Building & Construction Services	314,469.11
30/08/2019	Shepherd & Wedderburn	Legal Services	26,480.66
06/09/2019	Ernst & Young LLP	Professional Services - Space Hub Sutherland	105,684.00
06/09/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
06/09/2019	Loch Duart Ltd	Grant	105,959.04
06/09/2019	Mull and Iona Community Trust	Grant	27,030.00
06/09/2019	RBS Commercial Cards	Credit Card Payments	60,635.38
06/09/2019	Skills Development Scotland (SDS)	IS Managed Services	25,716.30
06/09/2019	Tiree Community Maritime Assets Ltd	Grant	48,012.00
10/09/2019	Graham & Sibbald	Property Factoring Services	250,000.00
10/09/2019	Graham & Sibbald	Property Factoring Services	45,931.19
10/09/2019	Hymans Robertson (Pension)	Pension Contributions	270,768.01
10/09/2019	The Highland Council	Pension Contributions	25,362.57
10/09/2019	THE INLAND REVENUE	PAYE/NI Contributions	286,570.82
10/09/2019	THE INLAND REVENUE	PAYE/NI Contributions	39,533.11

12/09/2019	CS Wind UK Ltd	Grant	29,929.00
12/09/2019	Skills Development Scotland (SDS)	IS Managed Services	63,203.30
12/09/2019	Spence - Contribution	Pension Contributions	264,148.01
12/09/2019	The Highland Council	Pension Contributions	25,362.57
12/09/2019	THE INLAND REVENUE	PAYE/NI Contributions	286,570.82
12/09/2019	THE INLAND REVENUE	PAYE/NI Contributions	39,533.11
12/09/2019	Cairngorm Mountain (Scotland) Ltd	Grant	66,460.24
18/09/2019	Avolin LLC	IT Services	46,217.38
20/09/2019	AAB Consulting Ltd	Training Services	67,700.00
20/09/2019	Coll Hotel Enterprise	Grant	51,421.00
20/09/2019	Graham & Sibbald	Property Factoring Services	334,503.63
20/09/2019	Pension Protection Fund	PPF Levy	93,371.00
20/09/2019	R Clouston Ltd	Building & Construction Services	299,164.25
20/09/2019	Skills Development Scotland (SDS)	IS Managed Services	187,349.53
27/09/2019	Argyll & Bute Council	Grant	29,394.00
27/09/2019	Cromarty Firth Port	Grant	429,009.00
27/09/2019	HM Revenue & Customs	VAT Payment	56,620.65
27/09/2019	Leidos Innovations	IT Services	64,800.00
27/09/2019	Mull and Iona Community Trust	Grant	29,779.00
27/09/2019	Oban Communities Trust	Grant	42,050.00
27/09/2019	Saffery Champness	Professional Services - Cairngorm Mountain	42,840.00
02/10/2019	BT plc (BACS)	NGB Roll Out	3,649,170.78
04/10/2019	AUDIT SCOTLAND	Audit Fees	45,386.00
04/10/2019	Cairngorms National Park Authority	Grant	50,000.00
04/10/2019	Corporate Health International	Grant	43,596.00
04/10/2019	Cromarty Firth Port	Grant	544,552.00
04/10/2019	Eilean Dorcha Festival	Grant	25,000.00
04/10/2019	Ernst & Young LLP	Technical Accounting Services	49,647.60
04/10/2019	Graham & Sibbald	Property Factoring Services	60,306.86
04/10/2019	Ipsos MORI Ltd	Professional Services	28,786.80
04/10/2019	Jacobite Cruises Ltd	Grant	65,949.00
04/10/2019	NHS Highland	Professional Fees	142,835.37
04/10/2019	NHS National Service	Project Activities/Mainstream Activities	78,000.00
04/10/2019	Outward Bound Trust	Grant	42,769.00
04/10/2019	PA Consulting	Specialist Advice	59,282.48
04/10/2019	Peplematters (Europe)	Training Services	47,815.80
04/10/2019	Perle Hotels Ltd	Grant	39,022.00
04/10/2019	Scottish Enterprise	Project Activities/Mainstream Activities	39,934.16
04/10/2019	Skills Development Scotland (SDS)	IS Managed Services	216,024.30
04/10/2019	Tiree Community Maritime Assets Ltd	Grant	47,221.00
04/10/2019	WH Partnership Ltd	Project Activities/Mainstream Activities	39,982.80
04/10/2019	Wills Bros Engineering	Building & Construction Services	91,524.20
07/10/2019	Spence - Contribution	Pension Contributions	267,183.68
07/10/2019	The Highland Council	Pension Contributions	25,424.85
07/10/2019	THE INLAND REVENUE	PAYE/NI Contributions	292,113.03
07/10/2019	THE INLAND REVENUE	PAYE/NI Contributions	40,829.62
11/10/2019	Aquascot Ltd	Grant	27,439.00
11/10/2019	Graham & Sibbald	Professional Services - Cairngorm Mountain	25,661.50
11/10/2019	Graham & Sibbald	Property Factoring Services	128,122.37
11/10/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
11/10/2019	R Clouston Ltd	Building & Construction Services	182,025.94
11/10/2019	RBS Commercial Cards	Credit Card Payments	74,737.51
11/10/2019	Skills Development Scotland (SDS)	IS Managed Services	128,826.20

18/10/2019	AAB Consulting Ltd	Training Services	30,140.00
18/10/2019	Argyll & Bute Council	Grant	28,313.00
18/10/2019	EMEC	Grant	116,392.00
18/10/2019	Enerquip Ltd	Grant	80,559.41
18/10/2019	Gael Force Group	Grant	250,000.00
18/10/2019	Leadership Factory Ltd	Training Services	45,780.00
18/10/2019	Leidos Innovations	IT Services	64,800.00
18/10/2019	Lerwick Port Authority	Grant	35,066.64
18/10/2019	Peplematters (Europe)	Training Services	37,502.96
18/10/2019	Perle Hotels Ltd	Grant	27,085.00
18/10/2019	Wills Bros Engineering	Building & Construction Services	60,494.51
23/10/2019	Orkney Research & Innovation Campus	Grant	500,000.00
24/10/2019	Orkney Research & Innovation Campus	Grant	577,726.95
25/10/2019	Cairngorm Mountain (Scotland) Ltd	Grant	150,000.00
25/10/2019	Gardiner & Theobald	Professional Services - Space Hub Sutherland	458,839.84
25/10/2019	Hydrasun Ltd	Grant	42,500.00
25/10/2019	Objective Corporation	IT Services	37,302.00
25/10/2019	PA Consulting	Specialist Advice	31,500.00
25/10/2019	Skills Development Scotland (SDS)	IS Managed Services	64,214.91
25/10/2019	Spence & Partners Ltd	Pension Services	44,387.12
29/10/2019	Graham & Sibbald	Property Factoring Services	166,191.96
29/10/2019	HIE ConCom/Farrpoint	Project Activities/Mainstream Activities	100,000.00
01/11/2019	Elgin Business Park	Grant	40,049.00
01/11/2019	Hebridean Seaweed Co	Grant	29,697.00
01/11/2019	Kura (cs) Limited	Premises - Refurbishment	60,000.00
01/11/2019	The Scottish Government	Membership	33,590.40
06/11/2019	Spence - Contribution	Pension Contributions	263,103.73
06/11/2019	THE INLAND REVENUE	PAYE/NI Contributions	290,557.62
06/11/2019	THE INLAND REVENUE	PAYE/NI Contributions	39,034.52
08/11/2019	Gardiner & Theobald	Professional Services - Space Hub Sutherland	44,999.40
08/11/2019	John Gordon & Son Ltd	Grant	32,911.00
08/11/2019	R Clouston Ltd	Building & Construction Services	273,969.23
08/11/2019	RBS Commercial Cards	Credit Card Payments	49,825.93
08/11/2019	Scottish Canals	Grant	27,083.00
13/11/2019	Snowmobile Scotland	Project Activities - Cairngorm Mountain	47,995.20
15/11/2019	Bespoke Fabrics Ltd	Loan	100,000.00
15/11/2019	D MacDonald & Co	Building & Construction Services	57,063.10
15/11/2019	Ernst & Young LLP	Technical Accounting Services	56,397.28
15/11/2019	Lochaber Chamber of Commerce	Grant	27,500.00
15/11/2019	NORR Consultants Ltd	Professional Services - Space Hub Sutherland	103,185.60
15/11/2019	Scott-Moncrieff	Professional Services	39,282.00
15/11/2019	The Highland Council	Project Activities/Mainstream Activities	81,727.31
15/11/2019	Torrance Partnership	Professional Services	30,953.59
15/11/2019	UHI	Project Activities/Mainstream Activities	225,369.47
15/11/2019	Wills Bros Engineering	Building & Construction Services	135,671.89
15/11/2019	Cairngorm Mountain (Scotland) Ltd	Grant	41,522.40
22/11/2019	Cairngorm Mountain (Scotland) Ltd	Grant	75,000.00
22/11/2019	Graham & Sibbald	Property Factoring Services	306,331.62
22/11/2019	Mull and Iona Community Trust	Grant	42,588.00
22/11/2019	Oban Communities Trust	Grant	27,130.00
22/11/2019	Outer Hebrides Tourism	Grant	25,728.00
29/11/2019	AAB Consulting Ltd	Training Services	30,140.00
29/11/2019	Dynam	Professional Services	35,376.46

29/11/2019	Feisean nan Gaidheal	Grant	34,152.00
29/11/2019	Gardiner & Theobald	Professional Services - Space Hub Sutherland	53,478.14
29/11/2019	PA Consulting	Specialist Advice	31,500.00
29/11/2019	Russwood Ltd	Grant	125,568.00
29/11/2019	Shepherd & Wedderburn	Legal Services	35,191.13
06/12/2019	Argyll & Bute Council	Grant	33,187.00
06/12/2019	PA Consulting	Specialist Advice	51,727.90
06/12/2019	Peplematters (Europe)	Training Services	25,884.93
06/12/2019	RSM UK Consulting LLP	Professional Services - Cairngorm Mountain	43,365.60
06/12/2019	West Highland College	Grant	98,915.00
09/12/2019	Spence - Contribution	Pension Contributions	194,205.75
09/12/2019	THE INLAND REVENUE	PAYE/NI Contributions	282,173.52
09/12/2019	THE INLAND REVENUE	PAYE/NI Contributions	37,176.81
10/12/2019	Graham & Sibbald	Property Factoring Services	141,114.97
13/12/2019	Argyll & Bute Council	Grant	46,718.00
13/12/2019	Dynam	Professional Services	36,215.40
13/12/2019	Elgin Business Park	Grant	26,585.00
13/12/2019	Gardiner & Theobald	Professional Services - Space Hub Sutherland	47,910.65
13/12/2019	Generator Power Limited	Project Activities - Cairngorm Mountain	34,080.00
13/12/2019	Glasgow School of Art	Grant	155,793.07
13/12/2019	Highland Brewing Co	Grant	27,091.00
13/12/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
13/12/2019	Leidos Innovations	IT Services	33,229.32
13/12/2019	Lerwick Port Authority	Grant	57,735.47
13/12/2019	NORR Consultants Ltd	Professional Services - Space Hub Sutherland	114,232.80
13/12/2019	Orbital Diagnostics	Grant	256,702.28
13/12/2019	PA Consulting	Specialist Advice	26,033.80
13/12/2019	RBS Commercial Cards	Credit Card Payments	83,902.83
13/12/2019	Skills Development Scotland (SDS)	IS Managed Services	176,788.22
13/12/2019	Thulecraft Ltd	Grant	27,540.68
13/12/2019	Torrance Partnership	Professional Services	82,812.29
13/12/2019	Twelve Ness Walk Ltd	Grant	39,769.00
13/12/2019	Cairngorm Mountain (Scotland) Ltd	Grant	42,438.03
19/12/2019	BT plc (BACS)	NGB Roll Out	2,340,332.00
19/12/2019	MIT Sloan School of Management	Training Services	59,713.35
20/12/2019	AAB Consulting Ltd	Training Services	30,140.00
20/12/2019	Ashley Ann Ltd	Grant	40,000.00
20/12/2019	Cairngorm Mountain (Scotland) Ltd	Grant	50,000.00
20/12/2019	Corporate Health International	Grant	50,267.00
20/12/2019	Glencoe Mountain Ltd	Grant	50,046.00
20/12/2019	Graham & Sibbald	Property Factoring Services	56,773.51
20/12/2019	Graham & Sibbald	Property Factoring Services	198,764.67
20/12/2019	Hebridean Seaweed Co	Grant	34,885.00
20/12/2019	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
20/12/2019	MacLeod and Wall LLP	Grant	42,600.00
20/12/2019	OnTime IT & Comms Ltd	IT Services	31,815.00
20/12/2019	Orkney Cheese Co Ltd	Grant	27,415.00
20/12/2019	PA Consulting	Specialist Advice	30,536.40
20/12/2019	R Clouston Ltd	Building & Construction Services	98,659.01
20/12/2019	Skills Development Scotland (SDS)	IS Managed Services	250,469.65
20/12/2019	Stornoway Port Authority	Grant	1,136,202.00
20/12/2019	Wills Bros Engineering	Building & Construction Services	181,901.40
10/01/2020	Graham & Sibbald	Property Factoring Services	25,811.21

10/01/2020	Leidos Innovations	IT Services	66,012.00
10/01/2020	Lerwick Port Authority	Grant	25,417.62
10/01/2020	PA Consulting	Specialist Advice	43,160.02
10/01/2020	RBS Commercial Cards	Credit Card Payments	26,459.97
10/01/2020	RSM UK Consulting LLP	Professional Services - Cairngorm Mountain	41,753.26
10/01/2020	Skills Development Scotland (SDS)	IS Managed Services	131,499.51
10/01/2020	Torrance Partnership	Professional Services	39,828.76
10/01/2020	Unit 4 Business Software	IT Services	72,197.23
13/01/2020	Spence - Contribution	Pension Contributions	267,156.69
13/01/2020	THE INLAND REVENUE	PAYE/NI Contributions	286,980.32
13/01/2020	THE INLAND REVENUE	PAYE/NI Contributions	37,143.20
17/01/2020	Brodies LLP	Legal Services	79,704.00
17/01/2020	Cairngorm Mountain (Scotland) Ltd	Grant	169,210.72
17/01/2020	Gardiner & Theobald	Professional Services - Space Hub Sutherland	28,383.38
17/01/2020	Graham & Sibbald	Property Factoring Services	89,570.57
17/01/2020	Green Marine (UK) Ltd	Grant	32,144.00
17/01/2020	New Wave Foods Ltd	Grant	44,411.81
17/01/2020	NORR Consultants Ltd	Professional Services - Space Hub Sutherland	75,549.60
17/01/2020	Robertson Construction	Building & Construction Services	73,338.46
17/01/2020	Skills Development Scotland (SDS)	IS Managed Services	27,964.73
24/01/2020	AAB Consulting Ltd	Training Services	30,140.00
24/01/2020	Argyll & Bute Council	Grant	27,548.00
24/01/2020	Gardiner & Theobald	Professional Services - Space Hub Sutherland	31,680.00
24/01/2020	Graham & Sibbald	Property Factoring Services	66,254.89
24/01/2020	Graham & Sibbald	Property Factoring Services	140,544.80
24/01/2020	Ipsos MORI Ltd	Professional Services	41,820.00
24/01/2020	Lerwick Port Authority	Grant	50,024.01
24/01/2020	Lewis Builders Ltd	Premises - Refurbishment	27,328.20
24/01/2020	NORR Consultants Ltd	Professional Services - Space Hub Sutherland	37,680.00
24/01/2020	Skills Development Scotland (SDS)	IS Managed Services	38,841.38
24/01/2020	Wills Bros Engineering	Building & Construction Services	73,025.59
30/01/2020	Orkney Research & Innovation Campus	Grant	500,000.00
31/01/2020	AUDIT SCOTLAND	Audit Fees	45,990.00
31/01/2020	Blessed Skye Ltd	Grant	62,887.00
31/01/2020	Ernst & Young LLP	Professional Services - Cairngorm Mountain	81,969.60
31/01/2020	Gordon & MacPhail	Grant	150,000.00
31/01/2020	Outer Hebrides Tourism	Grant	42,705.00
31/01/2020	PA Consulting	Specialist Advice	51,016.20
31/01/2020	R Clouston Ltd	Building & Construction Services	49,180.81
31/01/2020	University of Strathclyde	Training Services	56,360.00
07/02/2020	CoStar UK Limited	Property Factoring Services	35,049.60
07/02/2020	Dynam	Professional Services	31,200.00
07/02/2020	Elgin Business Park	Grant	62,966.00
07/02/2020	Feisean nan Gaidheal	Grant	45,786.23
07/02/2020	Ironworks Music Venue	Project Activities/Mainstream Activities	62,760.00
07/02/2020	Lerwick Port Authority	Grant	47,821.24
07/02/2020	Lochaber Chamber of Commerce	Grant	27,500.00
07/02/2020	RBS Commercial Cards	Credit Card Payments	51,934.26
11/02/2020	Spence - Contribution	Pension Contributions	94,954.75
11/02/2020	THE INLAND REVENUE	PAYE/NI Contributions	286,153.94
11/02/2020	THE INLAND REVENUE	PAYE/NI Contributions	37,118.49
14/02/2020	Brodies LLP	Legal Services	28,155.60
14/02/2020	Burness	Legal Services	53,787.41

14/02/2020	Cairngorm Mountain (Scotland) Ltd	Grant	90,454.35
14/02/2020	McGregor Construction	Premises - Refurbishment	68,391.97
14/02/2020	Skills Development Scotland (SDS)	IS Managed Services	56,863.61
14/02/2020	Spence - Contribution	Pension Contributions	53,155.00
14/02/2020	Wills Bros Engineering	Building & Construction Services	285,157.16
18/02/2020	Graham & Sibbald	Property Factoring Services	229,953.67
21/02/2020	AAB Consulting Ltd	Training Services	30,140.00
21/02/2020	Argyll & Bute Council	Grant	37,835.00
21/02/2020	Brodies LLP	Legal Services - Cairngorm Mountain	26,055.61
21/02/2020	Cromarty Firth Port	Grant	439,619.00
21/02/2020	Ernst & Young LLP	Professional Services - Space Hub Sutherland	54,343.20
21/02/2020	Lerwick Port Authority	Grant	47,958.25
21/02/2020	Orbit Property Management	Rent	64,738.80
21/02/2020	Regional Screen Scotland	Grant	25,000.00
21/02/2020	Sandstone Press Ltd	Loan	80,000.00
21/02/2020	Skills Development Scotland (SDS)	IS Managed Services	691,155.38
21/02/2020	SkyeConnect Ltd	Grant	32,000.00
21/02/2020	Social Enterprise Academy	Training Services	30,000.00
21/02/2020	South Cave Tractors	Project Activities - Cairngorm Mountain	182,521.03
21/02/2020	University of Strathclyde	Grant	40,401.00
28/02/2020	Cairngorm Mountain (Scotland) Ltd	Grant	25,000.00
28/02/2020	Cromarty Firth Port	Grant	570,619.00
28/02/2020	Gardiner & Theobald	Professional Services - Space Hub Sutherland	378,681.90
28/02/2020	Graham & Sibbald	Property Factoring Services	150,912.33
28/02/2020	Inside Biometrics International	Grant	227,885.00
28/02/2020	Inverness Caledonian	Grant	69,657.00
28/02/2020	Jacobite Cruises Ltd	Grant	31,096.00
28/02/2020	Leidos Innovations	IT Services	95,137.81
28/02/2020	NHS National Service	Project Activities/Mainstream Activities	52,000.00
28/02/2020	NORR Consultants Ltd	Professional Services - Space Hub Sutherland	56,648.40
28/02/2020	Orkney Craft Industry	Grant	30,280.00
28/02/2020	PA Consulting	Specialist Advice	76,104.55
28/02/2020	Peplematters (Europe)	Training Services	49,261.87
28/02/2020	Perle Hotels Ltd	Grant	73,857.00
28/02/2020	Skills Development Scotland (SDS)	IS Managed Services	27,270.00
28/02/2020	UHI	Project Activities/Mainstream Activities	229,743.70
28/02/2020	Unit 4 Business Software	IT Services	143,260.36
05/03/2020	Kassbohrer Gelandera	Project Activities - Cairngorm Mountain	162,935.43
06/03/2020	Glasgow School of Art	Grant	132,678.12
06/03/2020	Hall Aitken Associates	Professional Services	74,688.00
06/03/2020	Laurence Odie Knitwear	Grant	61,994.65
06/03/2020	MacDonald & Muir Ltd	Grant	35,000.00
06/03/2020	PA Consulting	Specialist Advice	74,529.60
06/03/2020	R Clouston Ltd	Building & Construction Services	140,026.24
06/03/2020	RBS Commercial Cards	Credit Card Payments	51,073.12
06/03/2020	RSM UK Consulting LLP	Professional Services - Cairngorm Mountain	68,211.73
06/03/2020	Russwood Ltd	Grant	27,741.00
06/03/2020	UCBaA	Grant	32,685.00
06/03/2020	UHI	Project Activities/Mainstream Activities	160,164.86
06/03/2020	University of Strathclyde	Training Services	31,000.00
06/03/2020	Wills Bros Engineering	Building & Construction Services	213,411.85
11/03/2020	HM Revenue & Customs	VAT Payment	2,206,800.42
11/03/2020	Spence - Contribution	Pension Contributions	240,802.83

11/03/2020	THE INLAND REVENUE	PAYE/NI Contributions	288,387.99
11/03/2020	THE INLAND REVENUE	PAYE/NI Contributions	37,589.20
13/03/2020	AGM Batteries Ltd	Grant	66,786.29
13/03/2020	Ashley Ann Ltd	Grant	47,066.13
13/03/2020	Cairngorm Mountain (Scotland) Ltd	Grant	48,488.44
13/03/2020	EMEC	Grant	46,529.00
13/03/2020	Imenco UK Ltd	Grant	31,150.00
13/03/2020	Ironworks Music Venue	Project Activities/Mainstream Activities	149,721.27
13/03/2020	JGC Engineering	Grant	43,513.14
13/03/2020	NHS Highland	Professional Fees	48,848.55
13/03/2020	Orbital Diagnostics	Grant	290,874.00
13/03/2020	Orkney Islands Council	Grant	50,000.00
13/03/2020	Orkney Research & Innovation Campus	Grant	85,000.00
17/03/2020	Orbital Express Launch	Loan	675,000.00
18/03/2020	MIT Sloan School of Management	Training Services	63,430.31
20/03/2020	AAB Consulting Ltd	Training Services	30,140.00
20/03/2020	Argyll & Bute Council	Grant	31,984.00
20/03/2020	Ashley Ann Ltd	Grant	50,944.80
20/03/2020	Cairngorm Mountain (Scotland) Ltd	Grant	100,000.00
20/03/2020	Edinburgh Napier University	Project Activities/Mainstream Activities	31,192.22
20/03/2020	Gardiner & Theobald	Professional Services - Space Hub Sutherland	30,934.86
20/03/2020	Graham & Sibbald	Property Factoring Services	98,086.10
20/03/2020	Lerwick Port Authority	Grant	48,274.11
20/03/2020	Lochaber Chamber of Commerce	Grant	27,500.00
20/03/2020	NORR Consultants Ltd	Professional Services - Space Hub Sutherland	56,648.40
20/03/2020	NSL Ltd	Grant	93,552.00
20/03/2020	Peplematters (Europe)	Training Services	63,687.92
20/03/2020	Perfect Circle JV Ltd	Professional Services - Cairngorm Mountain	200,013.65
20/03/2020	Perle Hotels Ltd	Grant	73,036.00
20/03/2020	R & B Distillers Ltd	Grant	120,984.00
20/03/2020	Skills Development Scotland (SDS)	IS Managed Services	86,712.41
20/03/2020	SkyeConnect Ltd	Grant	56,542.00
20/03/2020	Spence - Contribution	Pension Contributions	561,317.00
20/03/2020	University of Strathclyde	Training Services	40,000.00
20/03/2020	University of the West of England	Training Services	32,572.00
26/03/2020	Cairngorm Mountain (Scotland) Ltd	Grant	100,000.00
27/03/2020	BT plc (BACS)	NGB Roll Out	965,029.00
27/03/2020	Cromarty Firth Port	Grant	1,539,821.00
27/03/2020	D MacDonald & Co	Premises - Refurbishment	42,843.18
27/03/2020	EKOS Limited	Professional Services	28,290.00
27/03/2020	Feisean nan Gaidheal	Grant	27,212.62
27/03/2020	Gael Force Group	Grant	61,816.00
27/03/2020	Hebridean Spa Ltd	Grant	37,788.00
27/03/2020	Ipsos MORI Ltd	Professional Services	28,786.80
27/03/2020	John Gordon & Son Ltd	Grant	29,598.00
27/03/2020	Leidos Innovations	IT Services	73,785.71
27/03/2020	McGregor Construction	Building & Construction Services	55,364.40
27/03/2020	New Wave Foods Ltd	Grant	35,842.07
27/03/2020	PA Consulting	Specialist Advice	73,909.59
27/03/2020	Peplematters (Europe)	Training Services	29,865.42
27/03/2020	Perfect Circle JV Ltd	Professional Services - Cairngorm Mountain	95,432.90
27/03/2020	Scottish Enterprise	Project Activities - Cairngorm Mountain	28,229.95
27/03/2020	Stornoway Port Authority	Grant	732,109.00

31/03/2020	Balfour Beatty Group	Professional Services - Cairngorm Mountain	113,325.35
31/03/2020	Brodies LLP	Legal Services - Space Hub Sutherland	52,809.85
31/03/2020	Graham & Sibbald	Property Factoring Services	100,000.00
31/03/2020	Leidos Innovations	IT Services	40,561.59
31/03/2020	Lerwick Port Authority	Grant	32,413.17
31/03/2020	Nevis Range Development	Grant	38,938.00
31/03/2020	Orbital Express Launch	Grant	325,000.00
31/03/2020	Outer Hebrides Tourism	Grant	26,520.00
31/03/2020	PA Consulting	Specialist Advice	53,745.60
31/03/2020	R Clouston Ltd	Building & Construction Services	31,061.88
31/03/2020	R Clouston Ltd	Building & Construction Services	126,785.09
31/03/2020	Scrabster Seafoods Ltd	Grant	31,643.74
31/03/2020	Spence - Contribution	Pension Contributions	574,957.00
31/03/2020	Wood Environment & Infrastructure Solutions UK Ltd	Professional Services - Cairngorm Mountain	25,469.74

Payments with a value in excess of £25,000 - WES

Payment Date	Company Name	Description	Value of Payment
17/04/2019	CorPower Ocean AB	Project Activities/Mainstream Activities	107,000.00
04/06/2019	Mocean Energy Ltd	Project Activities/Mainstream Activities	189,132.00
13/06/2019	Artemis	Project Activities/Mainstream Activities	299,604.00
13/06/2019	HM Revenue & Customs	Project Activities/Mainstream Activities	49,765.86
17/06/2019	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	199,486.80
19/06/2019	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	301,444.80
25/06/2019	Umbra Cuscinetti S.p	Project Activities/Mainstream Activities	64,495.91
28/06/2019	Oceaneering International	Project Activities/Mainstream Activities	187,452.00
05/07/2019	Ove Arup & Partners	Project Activities/Mainstream Activities	35,523.65
05/07/2019	Mocean Energy Ltd	Project Activities/Mainstream Activities	310,764.00
08/08/2019	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	202,885.20
08/08/2019	Tension Technology	Project Activities/Mainstream Activities	150,614.40
30/08/2019	Artemis	Project Activities/Mainstream Activities	272,562.00
30/08/2019	Mocean Energy Ltd	Project Activities/Mainstream Activities	65,844.00
30/08/2019	Oceaneering International	Project Activities/Mainstream Activities	134,556.00
06/09/2019	CorPower Ocean AB	Project Activities/Mainstream Activities	86,000.00
03/10/2019	Mocean Energy Ltd	Project Activities/Mainstream Activities	389,520.00
17/10/2019	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	89,804.40
31/10/2019	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	242,671.20
31/10/2019	Mocean Energy Ltd	Project Activities/Mainstream Activities	119,772.00
31/10/2019	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	96,256.80
07/11/2019	MaxSim Ltd	Project Activities/Mainstream Activities	49,812.72
07/11/2019	Oceaneering International	Project Activities/Mainstream Activities	219,708.00
19/11/2019	Umbra Cuscinetti S.p	Project Activities/Mainstream Activities	117,653.66
22/11/2019	Ove Arup & Partners	Project Activities/Mainstream Activities	71,826.60
22/11/2019	Mocean Energy Ltd	Project Activities/Mainstream Activities	156,420.00
28/11/2019	Ove Arup & Partners	Project Activities/Mainstream Activities	28,167.30
05/12/2019	Mocean Energy Ltd	Project Activities/Mainstream Activities	124,980.00
12/12/2019	CorPower Ocean AB	Project Activities/Mainstream Activities	44,000.00
20/12/2019	Mocean Energy Ltd	Project Activities/Mainstream Activities	167,940.00
20/12/2019	Tension Technology	Project Activities/Mainstream Activities	113,208.00
20/12/2019	MaxSim Ltd	Project Activities/Mainstream Activities	41,797.20
14/01/2020	Umbra Cuscinetti S.p	Project Activities/Mainstream Activities	59,426.23
17/01/2020	Mocean Energy Ltd	Project Activities/Mainstream Activities	82,980.00
17/01/2020	Tension Technology	Project Activities/Mainstream Activities	49,268.40
23/01/2020	MaxSim Ltd	Project Activities/Mainstream Activities	77,346.00
06/02/2020	Artemis	Project Activities/Mainstream Activities	235,957.20
06/02/2020	Oceaneering International	Project Activities/Mainstream Activities	100,562.00
20/02/2020	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	295,920.00
25/02/2020	Mocean Energy Ltd	Project Activities/Mainstream Activities	380,919.60
04/03/2020	HM Revenue & Customs	Project Activities/Mainstream Activities	47,491.89
05/03/2020	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	93,949.80
05/03/2020	MaxSim Ltd	Project Activities/Mainstream Activities	54,507.60
13/03/2020	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	96,976.80
19/03/2020	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	145,467.00
19/03/2020	Queen Mary University	Project Activities/Mainstream Activities	113,612.90
19/03/2020	Subsea Riser Product	Project Activities/Mainstream Activities	45,916.80
26/03/2020	AWS Ocean Energy Ltd	Project Activities/Mainstream Activities	294,493.20
31/03/2020	Mocean Energy Ltd	Project Activities/Mainstream Activities	154,440.00
31/03/2020	Highlands & Islands Enterprise	Project Activities/Mainstream Activities	264,000.00

Payments with a value in excess of £25,000 – CMSL

Payment Date	Company Name	Description	Value of Payment
18/04/2019	Kassbohrer	Lease payment for Piste Machine	£103,732.84
18/04/2019	Inland Revenue	PAYE and NI	£28,138.44
22/05/2019	Inland Revenue	PAYE and NI	£29,771.65
31/05/2019	N Power	Electricity supply Day Lodge	£45,700.05
31/05/2019	N Power	Electricity supply Funicular	£34,387.96
28/06/2019	Highlands and Islands Enterprise	Reimbursement for payment of December salaries	£31,505.34
01/10/2019	TechnoAlpin	Annual Rental of Snow Cannons	£32,080.25
31/01/2020	Graham and Sibbald	Insurance, Fuel, Administration of Snow Guns Electrical Infrastructure	£28,932.39
28/02/2020	Graham and Sibbald	Insurance, Fuel and Generator Hire	£58,416.77
03/03/2020	TechnoAlpin	Annual Rental of Snow Cannons	£30,172.16
30/03/2020	Kassbohrer	Lease payment for Piste Machine	£105,916.73
31/03/2020	Graham and Sibbald	Fuel	£58,416.76

Payments with a value in excess of £25,000 - ORIC

Payment Date	Company Name	Description	Value of Payment
28/05/2019	Orkney Islands Council	Insurance and facilities costs	£46,098.67
16/10/2019	Highlands and Islands Enterprise	Construction costs	£909,893.15
23/10/2019	Highlands and Islands Enterprise	Construction costs	£798,004.92
19/12/2019	Highlands and Islands Enterprise	Construction costs	£1,024,156.50
30/01/2020	Highlands and Islands Enterprise	Construction costs	£827,545.81
18/03/2020	Highlands and Islands Enterprise	Construction costs	£394,770.79